

Call: I3-2023-Cap2b
(Capacity Building Strand 2b)

Topic: I3-2023-CAP2b

Type of Action: I3-PJG
(I3 Project Grants)

Proposal number: 101225491

Proposal acronym: BRIDGE

Type of Model Grant Agreement: I3 Action Grant Budget-Based

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Application forms

Proposal ID 101225491

Acronym BRIDGE

1 - General information

Field(s) marked * are mandatory to fill.

Topic	I3-2023-CAP2b	Type of Action	I3-PJG
Call	I3-2023-Cap2b	Type of Model Grant Agreement	I3-AG
Acronym	BRIDGE		
Proposal title	Building Resilient Innovation Diffusion Grids and Ecosystems		
	Note that for technical reasons, the following characters are not accepted in the Proposal Title and will be removed: < > " &		
Duration in months	24		
Fixed keyword 1	New industrial value chains		
Fixed keyword 2	Regional development		
Fixed keyword 3	Innovation policy		
Fixed keyword 4	Cluster internationalisation		
Fixed keyword 5	Related to regional development		
Free keywords	Enter any words you think give extra detail of the scope of your proposal (max 200 characters with spaces).		

Abstract *

The BRIDGE project (Building Resilient Innovation Diffusion Grids and Ecosystems) aims to reshape Europe's innovation landscape by addressing regional disparities in technological and economic resilience. Leveraging the space industry as a catalyst, BRIDGE promotes interregional collaboration, aligns with the EU's New European Innovation Agenda, and supports the Twin Transition towards sustainability, digitalization, and inclusivity.

European regions exhibit stark innovation gaps. Advanced areas like Zuid-Holland (Netherlands) and Occitanie (France) thrive with robust aerospace sectors and R&D ecosystems, while regions such as Romania Centru, Western Greece, and Lithuania face challenges like low R&D investment, talent loss, and weak integration into EU value chains. For instance, Lithuania's growing fintech sector struggles to scale space-tech startups. These disparities threaten EU goals of cohesion and resilience, necessitating coordinated action.

BRIDGE aligns regional innovation with Smart Specialisation Strategies (S3) and supports the Interregional Innovation Investments (I3) framework to foster partnerships between leading and less-developed regions. Key objectives include:

- Strengthening Regional Innovation Ecosystems: Enhancing governance, R&D collaboration, and quadruple-helix stakeholder integration.
- Promoting Technology Transfer: Accelerating the commercialization of space technologies to bolster strategic sectors like AI and smart manufacturing.
- Building Investment Pipelines: Attracting private capital through new financial instruments and matchmaking events.
- Bridging the Talent Gap: Upskilling over 250 professionals and implementing retention initiatives to curb brain drain.

Ultimately, BRIDGE fosters sustainable growth, reducing regional disparities, boosting competitiveness, and integrating less-developed regions into global value chains, thereby strengthening Europe's strategic autonomy and economic resilience.

Remaining characters 26

Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Has this proposal (or a very similar one) been submitted in the past 2 years in response to a call for proposals under any EU programme, including the current call?

☐ Yes ☒ No

Please give the proposal reference or contract number.

Previously submitted proposals should be with either 6 or 9 digits.

Declarations

Field(s) marked * are mandatory to fill.

1) We declare to have the explicit consent of all applicants on their participation and on the content of this proposal. * ☒

2) We confirm that the information contained in this proposal is correct and complete and that none of the project activities have started before the proposal was submitted (unless explicitly authorised in the call conditions). ☒

3) We declare:
- to be fully compliant with the eligibility criteria set out in the call
- not to be subject to any exclusion grounds under the [EU Financial Regulation 2018/1046](#)
- to have the financial and operational capacity to carry out the proposed project. ☒

4) We acknowledge that all communication will be made through the Funding & Tenders Portal electronic exchange system and that access and use of this system is subject to the [Funding & Tenders Portal Terms and Conditions](#). ☒

5) We have read, understood and accepted the [Funding & Tenders Portal Terms & Conditions](#) and [Privacy Statement](#) that set out the conditions of use of the Portal and the scope, purposes, retention periods, etc. for the processing of personal data of all data subjects whose data we communicate for the purpose of the application, evaluation, award and subsequent management of our grant, prizes and contracts (including financial transactions and audits). ☒

The coordinator is only responsible for the information relating to their own organisation. Each applicant remains responsible for the information declared for their organisation. If the proposal is retained for EU funding, they will all be required to sign a declaration of honour.

False statements or incorrect information may lead to administrative sanctions under the EU Financial Regulation.

Application forms

Proposal ID 101225491

Acronym BRIDGE

2 - Participants

List of participating organisations

#	Participating Organisation Legal Name	Country	Role	Action
1	KAUNO TECHNOLOGIJOS UNIVERSITETAS	LT	Coordinator	
2	Argos Strategy Group	FR	Partner	
3	Stichting NL Space Campus	NL	Partner	
4	STICHTING DOTSPACE	NL	Partner	
5	VIESOJI ISTAIGA VISORIU INFORMACINIU TECHNOLOGIJU	LT	Partner	
6	QUASAR - HUMAN CAPITAL, LDA	PT	Partner	
7	AGENTIA SPATIALA ROMANA	RO	Partner	
8	AGENTIA PENTRU DEZVOLTARE REGIONALA CENTRU	RO	Partner	
9	AGENTIA PENTRU DEZVOLTARE REGIONALASUD-VEST OL	RO	Partner	
10	PERIFEREIA DYTIKI ELLADA	EL	Partner	
11	PANEPISTIMIO PATRON	EL	Partner	
12	TECNOLOGIE INNOVATIVE PER IL CONTROLLO AMBIENTALIT		Partner	
13	GISIG GEOGRAPHICAL INFORMATION SYSTEMS INTERNAT IT		Partner	
14	UNIVERSIDADE DE COIMBRA	Portugal	Associated	

Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Short name **UNIVERSITY OF TECHNOLOGY, KAUNAS**

Organisation data

PIC	Legal name
999844961	KAUNO TECHNOLOGIJOS UNIVERSITETAS

Short name: UNIVERSITY OF TECHNOLOGY, KAUNAS

Address

Street K DONELAICIO 73

Town KAUNAS

Postcode LT-44029

Country Lithuania

Webpage ktu.edu

Specific Legal Statuses

Legal person	yes
Public body	yes
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	yes
Research organisation	yes

SME Data

Based on the below details from the Participant Registry the organisation is **not** an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	31/12/2015 - no
SME self-assessment	31/12/2015 - no
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **UNIVERSITY OF TECHNOLOGY, KAUNAS**

Departments carrying out the proposed work

Department 1

Department name

National Innovation and Entrepreneurship Centre

☐ not applicable

☐ Same as proposing organisation's address

Street

K. Baršausko str. 59 (4th floor)

Town

Kaunas

Postcode

LT-51423

Country

Lithuania

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **UNIVERSITY OF TECHNOLOGY, KAUNAS**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

TitleMrs

Gender

☒ Woman

☐ Man

☐ Non Binary

First nameMindaugas

Last nameBulota

E-Mailmindaugas.bulota@ktu.lt

Position in org.Head of National Innovation and Entrepreneurship Centre

DepartmentNational Innovation and Entrepreneurship Centre

☐ Same as organisation name

☐ Same as proposing organisation's address

StreetK. Baršausko str. 59 (4th floor)

TownKaunas

Post codeLT-51423

CountryLithuania

Websiteniec.ktu.lt

Phone+370 676 17 796

Phone 2+XXX XXXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Martijn	Seijger	martijn.seijger@groundstation.space	+XXX XXXXXXXXXX
Julija	Kravčenko	julija.kravcenko@ktu.lt	+XXX XXXXXXXXXX

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **Argos Strategy Group**

PIC	Legal name
899839319	Argos Strategy Group

Short name: Argos Strategy Group

Address

Street 2, Place du Rodoul

Town Deyme

Postcode 31450

Country France

Webpage

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	no
International organisation	unknown
Secondary or Higher education establishment	unknown
Research organisation	unknown

SME Data

Based on the below details from the Participant Registry the organisation is unknown (small- and medium-sized enterprise) for the call.

SME self-declared status.....	unknown
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **Argos Strategy Group**

Departments carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

☒ not applicable

☐ Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.

Postcode

Area code.

Country

Please select a country

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Short name **Argos Strategy Group**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title Dr

Gender ☐ Woman ☒ Man ☐ Non Binary

First name **Pierre-Alexandre**

Last name **Balland**

E-Mail **pa@argosgroup.net**

Position in org. Managing director

Department Argos Strategy Group



Same as
organisation name

☒ Same as proposing organisation's address

Street 2, Place du Rodoul

Town Deyme Post code 31450

Country France

Website Please enter website

Phone +33 609 48 68 50 Phone 2 +xxx xxxxxxxxx

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **NL Space Campus**

PIC	Legal name
876472310	Stichting NL Space Campus

Short name: NL Space Campus

Address

Street Kapteynstraat 1

Town Noordwijk

Postcode 2201 BB

Country Netherlands

Webpage www.nlspacecampus.eu

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	23/08/2024 - yes
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **NL Space Campus**

Departments carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

☒ not applicable

☐ Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.

Postcode

Area code.

Country

Please select a country

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **NL Space Campus**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title

Mr

Gender

Woman

Man

Non Binary

First name

Marc

Last name

Sandelowsky

E-Mail

m.sandelowsky@nlspacecampus.eu

Position in org.

Director

Department

Stichting NL Space Campus

Same as organisation name

Same as proposing organisation's address

Street

Kapteynstraat 1

Town

Noordwijk

Post code

2201 BB

Country

Netherlands

Website

www.nlspacecampus.eu

Phone

0031624969269

Phone 2

+XXX XXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Raoul	Voeten	r.voeten@nlspacecampus.eu	+XXX XXXXXXXXX

Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Short name **STICHTING DOTSPACE**

PIC	Legal name
915036503	STICHTING DOTSPACE

Short name: STICHTING DOTSPACE

Address

Street LAAN VAN NIEUW OOSTEINDE 53

Town VOORBURG

Postcode 2274 EA

Country Netherlands

Webpage www.groundstation.space

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	31/12/2019 - yes
SME self-assessment	31/12/2019 - yes
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **STICHTING DOTSPACE**

Departments carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

☒ not applicable

☐ Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.

Postcode

Area code.

Country

Please select a country

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **STICHTING DOTSPACE**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title

Mr

Gender

Woman

Man

Non Binary

First name

Martijn

Last name

Seijger

E-Mail

seijgermartijn@gmail.com

Position in org.

Board

Department

STICHTING DOTSPACE

☒

Same as organisation name

☒

Same as proposing organisation's address

Street

LAAN VAN NIEUW OOSTEINDE 53

Town

VOORBURG

Post code

2274 EA

Country

Netherlands

Website

Please enter website

Phone

+31 6 10796009

Phone 2

+XXX XXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Andrei Bocin Dumitriu	Andrei Bocin Dumitriu	andrei.bocin-dumitriu@groundstation.space	+XXX XXXXXXXXX

Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Short name **VISORIAI INFORMATION TECHNOLOGY PARK**

PIC	Legal name
941764368	VIESOJI ISTAIGA VISORIU INFORMACINIŲ TECHNOLOGIJŲ PARKAS

Short name: VISORIAI INFORMATION TECHNOLOGY PARK

Address

Street AKADEMIJOS 2

Town VILNIUS

Postcode 08412

Country Lithuania

Webpage www.vitp.lt

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	13/05/2021 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **VISORIAI INFORMATION TECHNOLOGY PARK**

Departments carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

☒ not applicable

☐ Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.

Postcode

Area code.

Country

Please select a country

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **VISORIAI INFORMATION TECHNOLOGY PARK**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title

Mr

Gender

Woman

Man

Non Binary

First name

Andrius Plečkaitis

Last name

Andrius Plečkaitis

E-Mail

andrius@vitp.lt

Position in org.

Development director

Department

VIESOJI ISTAIGA VISORIU INFORMACINIU TECHNOLOGIJU PARKAS

☒

Same as organisation name

☒

Same as proposing organisation's address

Street

AKADEMIJOS 2

Town

VILNIUS

Post code

08412

Country

Lithuania

Website

https://vitp.lt/en/

Phone

+370 698 21331

Phone 2

+XXX XXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Edmundas	Zvirblis	edmundas@vitp.lt	+XXX XXXXXXXXX

Application forms

Proposal ID 101225491

Acronym BRIDGE

Short name QSR

PIC	Legal name
933689894	QUASAR - HUMAN CAPITAL, LDA

Short name: QSR

Address

Street AVENIDA FONTES PEREIRA DE MELO 30-6

Town LISBON

Postcode 1050-122

Country Portugal

Webpage www.quasarhumancapital.com

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	no
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	15/01/2015 - yes
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID 101225491

Acronym BRIDGE

Short name QSR

Departments carrying out the proposed work

Department 1

Department name

Innovation Center

☐ not applicable

☐ Same as proposing organisation's address

Street

Sala 1.09 Rua Pedro Nunes Quinta da Nora

Town

Coimbra

Postcode

3030-199

Country

Portugal

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **QSR**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title

Dr

Gender

☒ Woman ☐ Man ☐ Non Binary

First name

Miriam

Last name

Rosa

E-Mail

mrosa@qsr.consulting

Position in org.

Director of QSR Innovation Center

Department

QUASAR - HUMAN CAPITAL, LDA

☒ Same as organisation name

☒ Same as proposing organisation's address

Street

AVENIDA FONTES PEREIRA DE MELO 30-6

Town

LISBON

Post code

1050-122

Country

Portugal

Website

Please enter website

Phone

+XXX XXXXXXXXXX

Phone 2

+XXX XXXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Joao Andre	Goncalves	jagoncalves@qsr.consulting	+XXX XXXXXXXXXX

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **ROMANIAN SPACE AGENCY**

PIC	Legal name
999534755	AGENTIA SPATIALA ROMANA

Short name: ROMANIAN SPACE AGENCY

Address

Street MENDELEEV 21-25 SECTORUL 1

Town BUCURESTI

Postcode 010362

Country Romania

Webpage www.rosa.ro

Specific Legal Statuses

Legal person	yes
Public body	yes
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	yes

SME Data

Based on the below details from the Participant Registry the organisation is unknown (small- and medium-sized enterprise) for the call.

SME self-declared status.....	unknown
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **ROMANIAN SPACE AGENCY**

Departments carrying out the proposed work

Department 1

Department name

ROSA Research Center

☐ not applicable

☒ Same as proposing organisation's address

Street

MENDELEEV 21-25 SECTORUL 1

Town

BUCURESTI

Postcode

010362

Country

Romania

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **ROMANIAN SPACE AGENCY**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title

Dr

Gender

☒ Woman

☐ Man

☐ Non Binary

First name

Ioana

Last name

Vlad

E-Mail

ioana.vlad@rosa.ro

Position in org.

Research Scientist

Department

ROSA Research Center

☐ Same as organisation name

☒ Same as proposing organisation's address

Street

MENDELEEV 21-25 SECTORUL 1

Town

BUCURESTI

Post code

010362

Country

Romania

Website

Please enter website

Phone

+XXX XXXXXXXXXX

Phone 2

+XXX XXXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Daniel	Crunteanu	daniel.crunteanu@rosa.ro	+XXX XXXXXXXXXX
Viorel	MANCIU	viorel.manciu@rosa.ro	+XXX XXXXXXXXXX

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **THE REGIONAL DEVELOPMENT AGENCY ADR C**

PIC	Legal name
999550954	AGENTIA PENTRU DEZVOLTARE REGIONALA CENTRU

Short name: THE REGIONAL DEVELOPMENT AGENCY ADR CENTRU RDA CENTRU

Address

Street STRADA DECEBAL 11
Town ALBA IULIA
Postcode 510093
Country Romania
Webpage www.adrcentru.ro

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is unknown (small- and medium-sized enterprise) for the call.

SME self-declared status.....	unknown
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **THE REGIONAL DEVELOPMENT AGENCY ADR C**

Departments carrying out the proposed work

Department 1

Department name

Regional Policies and Programs Unit

☐ not applicable

☐ Same as proposing organisation's address

Street

P-ta Consiliul Europei 32D

Town

Alba Iulia

Postcode

510096

Country

Romania

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **THE REGIONAL DEVELOPMENT AGENCY ADR C**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

TitleMrs

Gender

☒ Woman

☐ Man

☐ Non Binary

First nameOvidia Simona

Last nameCaba

E-Mailovidia.caba@adrcentru.ro

Position in org. Director

DepartmentRegional Policies and Programs Unit

☐ Same as organisation name

☐ Same as proposing organisation's address

StreetP-ta Consiliul Europei 32D

TownAlba Iulia

Post code510096

CountryRomania

Websitewww.adrcentru.ro

Phone+40 0358 401 276

Phone 2+40 0358 401 702

Other contact persons

First Name	Last Name	E-mail	Phone
Gabriela	Tarau	gabriela.tarau@adrcentru.ro	+XXX XXXXXXXXX
Ioan	Levitchi	ioan.levitchi@adrcentru.ro	+XXX XXXXXXXXX

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **REGIONAL DEVELOPMENT AGENCY SOUTH W**

PIC	Legal name
954652467	AGENTIA PENTRU DEZVOLTARE REGIONALASUD-VEST OLTENIA

Short name: REGIONAL DEVELOPMENT AGENCY SOUTH WEST OLTENIA

Address

Street STRADA ALEEA TEATRULUI 2 A
Town CRAIOVA DOLJ
Postcode 200402
Country Romania
Webpage <https://www.adroltenia.ro/>

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	05/03/1999 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **REGIONAL DEVELOPMENT AGENCY SOUTH W**

Departments carrying out the proposed work

Department 1

Department name

Partnerships and Regional Marketing Department / Communication an

☐ not applicable

☐ Same as proposing organisation's address

Street

Aleea Teatrului, NO. 1

Town

Craiova, Dolj County

Postcode

200402

Country

Romania

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **REGIONAL DEVELOPMENT AGENCY SOUTH W**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

TitleMrs

Gender

☒ Woman

☐ Man

☐ Non Binary

First nameCristina

Last nameMihalschi

E-Mailcristina.mihalschi@adroltenia.ro

Position in org.Director

DepartmentCommunication and Human Resources Directorate / Partnerships and Regional Ma

☐ Same as organisation name

☐ Same as proposing organisation's address

StreetAleea Teatrului, NO. 1

TownCraiova, Dolj County

Post code200402

CountryRomania

Websitewww.adroltenia.ro

Phone+40351.802.770

Phone 2+40251.411.869

Other contact persons

First Name	Last Name	E-mail	Phone
Magda	Lungu	magda.lungu@adroltenia.ro	+XXX XXXXXXXXX
Mihai	Marian	mihai.marian@adroltenia.ro	+XXX XXXXXXXXX

Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Short name **REGION OF WESTERN GREECE**

PIC	Legal name
992665991	PERIFEREIA DYTIKI ELLADA

Short name: REGION OF WESTERN GREECE

Address

Street NEO PATRON ATHINON 32

Town PATRAS

Postcode 26441

Country Greece

Webpage www.pde.gov.gr

Specific Legal Statuses

Legal person	yes
Public body	yes
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	29/12/1997 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **REGION OF WESTERN GREECE**

Departments carrying out the proposed work

Department 1

Department name

Directory of Development Planning – Region of Western Greece

☐ not applicable

☒ Same as proposing organisation's address

Street

NEO PATRON ATHINON 32

Town

PATRAS

Postcode

26441

Country

Greece

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **REGION OF WESTERN GREECE**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title

Mr

Gender

Woman

Man

Non Binary

First name

Panagiotis

Last name

Papadopoulos

E-Mail

t.papadopoulos@pde.gov.gr

Position in org.

Deputy Governor of Entrepreneurship, Research and Innovation

Department

Directorate of Development Planning – Region of Western Greece

Same as organisation name

Same as proposing organisation's address

Street

NEO PATRON ATHINON 32

Town

PATRAS

Post code

26441

Country

Greece

Website

www.pde.gov.gr

Phone

+30 2613613612

Phone 2

+30 2613613539

Other contact persons

First Name	Last Name	E-mail	Phone
Marina	Kouta	marina.kouta@g.upatras.gr	+XXX XXXXXXXXX

Page 34 of 47

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Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Short name **UNIVERSITY OF PATRAS**

PIC	Legal name
999894528	PANEPISTIMIO PATRON

Short name: UNIVERSITY OF PATRAS

Address

Street UNIVERSITY CAMPUS RIO PATRAS

Town RIO PATRAS

Postcode 265 04

Country Greece

Webpage www.upatras.gr

Specific Legal Statuses

Legal person yes

Public body yes

Non-profit yes

International organisation no

Secondary or Higher education establishment yes

Research organisation yes

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status..... 13/05/2021 - no

SME self-assessment 13/05/2021 - no

SME validation sme 05/06/2013 - no

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **UNIVERSITY OF PATRAS**

Departments carrying out the proposed work

Department 1

Department name

Department of Civil Engineering

☐ not applicable

☒ Same as proposing organisation's address

Street

UNIVERSITY CAMPUS RIO PATRAS

Town

RIO PATRAS

Postcode

265 04

Country

Greece

Links with other participants

Type of link	Participant

Application forms

Proposal ID 101225491
Acronym BRIDGE
Short name UNIVERSITY OF PATRAS

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

TitleDr

Gender

Woman

Man

Non Binary

First nameAndreas

Last nameKazantzidis

E-Mailakaza@upatras.gr

Position in org.Professor

DepartmentPANEPISTIMIO PATRON

Same as organisation name

Same as proposing organisation's address

StreetUNIVERSITY CAMPUS RIO PATRAS

TownRIO PATRAS

Post code265 04

CountryGreece

WebsitePlease enter website

Phone

+ XXX XXXXXXXXXX

Phone 2

+ XXX XXXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Yannis	Kanakaris	kanakaris@upatras.gr	+ XXX XXXXXXXXXX
Stylios	Karatzas	stylios.karatzas@outlook.com	+ XXX XXXXXXXXXX
Anthony	Papamanolis	anthony.papamanolis@gmail.com	+ XXX XXXXXXXXXX

Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Short name **T.I.C.A.S.S.**

PIC	Legal name
951387738	TECNOLOGIE INNOVATIVE PER IL CONTROLLO AMBIENTALE E LO SVILUPPO SOSTENIBILE SOCIETA CONSORTILE A RESPONSABILITA LIMITATA

Short name: T.I.C.A.S.S.

Address

Street VIA FIASELLA 3/16

Town GENOVA

Postcode 16121

Country Italy

Webpage www.ticass.it

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	yes

SME Data

Based on the below details from the Participant Registry the organisation is an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	31/12/2018 - yes
SME self-assessment	31/12/2018 - yes
SME validation sme	04/01/2013 - yes

Application forms

Proposal ID 101225491

Acronym BRIDGE

Short name T.I.C.A.S.S.

Departments carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

☒ not applicable

☐ Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.

Postcode

Area code.

Country

Please select a country

Links with other participants

Type of link	Participant

Application forms

Proposal ID 101225491

Acronym BRIDGE

Short name T.I.C.A.S.S.

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title

Mr

Gender

☐ Woman

☒ Man

☐ Non Binary

First name

Giorgio

Last name

Saio

E-Mail

giorgio.saio@ticass.it

Position in org.

CEO

Department

TECNOLOGIE INNOVATIVE PER IL CONTROLLO AMBIENTALE E LO SVILUPPO SOSTEN

☒

Same as organisation name

☒

Same as proposing organisation's address

Street

VIA FIASELLA 3/16

Town

GENOVA

Post code

16121

Country

Italy

Website

www.ticass.it

Phone

+39 3292982237

Phone 2

+39 010 8900623

Other contact persons

First Name	Last Name	E-mail	Phone
Alice	Salucci	alice.salucci@ticass.it	+XXX XXXXXXXXX
Valeria	Bianchi	valeria.bianchi@ticass.it	+XXX XXXXXXXXX

Application forms

Proposal ID **101225491**

Acronym **BRIDGE**

Short name **GISIG**

PIC	Legal name
998914149	GISIG GEOGRAPHICAL INFORMATION SYSTEMS INTERNATIONAL GROUP ASSOCIAZIONE

Short name: GISIG

Address

Street VIA PIACENZA 54

Town GENOVA

Postcode 16137

Country Italy

Webpage www.gisig.eu

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	31/12/2021 - yes
SME self-assessment	31/12/2021 - yes
SME validation sme	30/06/2010 - yes

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **GISIG**

Departments carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

☒ not applicable

☐ Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.

Postcode

Area code.

Country

Please select a country

Links with other participants

Type of link	Participant

Application forms

Proposal ID 101225491
Acronym BRIDGE
Short name GISIG

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

TitleMrs

Gender

☒ Woman

☐ Man

☐ Non Binary

First nameMilva

Last nameCarbonaro

E-Mailm.carbonaro@gisig.it

Position in org.Coordinator

DepartmentGISIG GEOGRAPHICAL INFORMATION SYSTEMS INTERNATIONAL GROUP ASSOCIAZ

☒ Same as organisation name

☒ Same as proposing organisation's address

StreetVIA PIACENZA 54

TownGENOVA

Post code16137

CountryItaly

WebsitePlease enter website

Phone+XXX XXXXXXXXXX

Phone 2+XXX XXXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Alessandra	Marchese	a.marchese@gisig.it	+XXX XXXXXXXXXX
Roderic	Molina	r.molina@gisig.it	+XXX XXXXXXXXXX

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **UNIVERSIDADE DE COIMBRA**

PIC	Legal name
997826391	UNIVERSIDADE DE COIMBRA

Short name: UNIVERSIDADE DE COIMBRA

Address

Street PACO DAS ESCOLAS

Town COIMBRA

Postcode 3004-531

Country Portugal

Webpage www.uc.pt

Specific Legal Statuses

Legal person	yes
Public body	yes
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	yes
Research organisation	yes

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	02/08/1290 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101225491**
Acronym **BRIDGE**
Short name **UNIVERSIDADE DE COIMBRA**

Departments carrying out the proposed work

Department 1

Department name

University Coimbra Technology Transfer Office

☐ not applicable

☒ Same as proposing organisation's address

Street

PACO DAS ESCOLAS

Town

COIMBRA

Postcode

3004-531

Country

Portugal

Links with other participants

Type of link	Participant

Application forms

Proposal ID 101225491

Acronym BRIDGE

3 - Budget ?

No.	Name of beneficiary	Country	Role	Personnel costs - without volunteers/ EUR	Subcontracting costs/ EUR	Purchase costs - Travel and subsistence/ EUR	Purchase costs - Equipment/ EUR	Purchase costs - Other goods, works and services/ EUR	Financial support to third parties/ EUR	Indirect costs/ EUR	Total eligible costs/ EUR	Ineligible costs/ EUR	Total estimated project costs and contributions/ EUR	Funding rate	Maximum EU contribution to eligible costs/ EUR	Requested EU contribution to eligible costs/ EUR	Max grant amount/ EUR	Income generated by the project/ EUR	In kind contributions/ EUR	Financial contributions/ EUR	Own resources/ EUR	Total estimated project income/ EUR
									Special Funding rate 0													
1	Kauno Technologijos Universitetas	LT	Coordinator	130 950	0	5 679	0	12 385	0	10 430.98	159 444.98	0	159 444.98	100	159 444.98	159 444.98	159 444.98	0.00	0.00	0.00	0.00	159 444.98
2	Argos Strategy Group	FR	Partner	70 815	0	5 552	0	5 800	0	5 751.69	87 918.69	0	87 918.69	100	87 918.69	87 918.69	87 918.69	0.00	0.00	0.00	0.00	87 918.69
3	Stichting NI Space Campus	NL	Partner	103 700	0	6 282	0	11 020	0	8 470.14	129 472.14	0	129 472.14	100	129 472.14	129 472.14	129 472.14	0.00	0.00	0.00	0.00	129 472.14
4	Stichting Dotspace	NL	Partner	104 025	0	7 733	0	1 745	0	7 945.21	121 448.21	0	121 448.21	100	121 448.21	121 448.21	121 448.21	0.00	0.00	0.00	0.00	121 448.21
5	Viesoji Istaiga Visoriu Informaciniu Technologiju Parkas	LT	Partner	95 664	0	5 679	0	60 145	0	11 304.16	172 792.16	0	172 792.16	100	172 792.16	172 792.16	172 792.16	0.00	0.00	0.00	0.00	172 792.16
6	Quasar - Human Capital, Lda	PT	Partner	48 710	0	6 766	0	65 060	0	8 437.52	128 973.52	0	128 973.52	100	128 973.52	128 973.52	128 973.52	0.00	0.00	0.00	0.00	128 973.52
7	Agentia Spatiala Romana	RO	Partner	31 920	0	4 830	0	12 205	0	3 426.85	52 381.85	0	52 381.85	100	52 381.85	52 381.85	52 381.85	0.00	0.00	0.00	0.00	52 381.85
8	Agentia Pentru Dezvoltare Regionala Centru	RO	Partner	40 450	0	7 368	0	61 700	0	7 666.26	117 184.26	0	117 184.26	100	117 184.26	117 184.26	117 184.26	0.00	0.00	0.00	0.00	117 184.26
9	Agentia Pentru Dezvoltare Regionala sud-vest Oltenia	RO	Partner	31 560	0	7 971	0	54 275	0	6 566.42	100 372.42	0	100 372.42	100	100 372.42	100 372.42	100 372.42	0.00	0.00	0.00	0.00	100 372.42
10	Periferela Dytiki Ellada	EL	Partner	16 335	0	7 003	0	36 000	0	4 153.66	63 491.66	0	63 491.66	100	63 491.66	63 491.66	63 491.66	0.00	0.00	0.00	0.00	63 491.66
11	Panepistimio Patron	EL	Partner	30 430	0	7 249	0	43 450	0	5 679.03	86 808.03	0	86 808.03	100	86 808.03	86 808.03	86 808.03	0.00	0.00	0.00	0.00	86 808.03
12	Tecnologie Innovative Per Il Controllo Ambientale E Lo Sviluppo Sostenibile Societa Consortile A Responsabilita Limitata	IT	Partner	92 040	0	7 003	0	9 260	0	7 581.21	115 884.21	0	115 884.21	100	115 884.21	115 884.21	115 884.21	0.00	0.00	0.00	0.00	115 884.21

Application forms

Proposal ID 101225491

Acronym BRIDGE

13	Gisig Geographical Information Systems International Group Associazione	IT	Partner	94 875	0	5 314	0	5 550	0	7 401.73	113 140.73	0	113 140.73	100	113 140.73	113 140.73	113 140.73	0.00	0.00	0.00	0.00	113 140.73
14	Universidade De Coimbra	PT	Associated	0	0	0	0	0	0	0.00	0.00	0	0.00	100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total			891 474	0	84 429	0	378 595	0	94 814.86	1 449 312.86	0	1 449 312.86		1 449 312.86	1 449 312.86	1 449 312.86	0.00	0.00	0.00	0.00	1 449 312.86

COVER PAGE

PROJECT	
Project name:	Building Resilient Innovation Diffusion Grids and Ecosystems
Project acronym:	BRIDGE
Coordinator contact:	Mrs Julija Kravcenko, Kaunas University of Technology

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PROJECT SUMMARY

Project summary

The "BRIDGE" project, **Building Resilient Innovation Diffusion Grids and Ecosystems**, seeks to transform Europe's innovation landscape by addressing persistent regional disparities in technological advancement and economic resilience. At its core, BRIDGE leverages the space industry—a recognized enabler of deep-tech innovation—as a vehicle for driving interregional collaboration, fostering technological progress, and supporting the EU's **New European Innovation Agenda**. This aligns with broader EU objectives, including the **Twin transition**, which emphasises sustainability, digital transformation, and inclusivity across all regions.

Europe faces significant innovation gaps between its regions. Leading areas like Zuid-Holland (Netherlands) and Occitanie (France) boast advanced aerospace industries, robust R&D ecosystems, and strong governance structures. In contrast, regions such as Romania Centru, Western Greece, and Lithuania struggle with limited R&D investment, talent migration, fragmented innovation ecosystems, and weak integration into European value chains. E.g. **Lithuania**, with a fast-growing fintech sector, faces challenges in scaling its space-tech startups and integrating them into global markets. These disparities threaten the EU's strategic goals for cohesion, competitiveness, and resilience, underscoring the need for coordinated interventions.

BRIDGE directly addresses these gaps by aligning regional innovation efforts with **Smart Specialisation Strategies (S3)**, promoting place-based growth that builds on each region's strengths. It supports the **I3 (Interregional Innovation Investments)** framework, which encourages partnerships between innovation leaders and less-developed regions.

The project's goals include:

1. **Strengthening Regional Innovation Ecosystems:** Through tailored capacity-building initiatives, BRIDGE will improve local governance, enhance R&D collaboration, and integrate quadruple-helix stakeholders (government, industry, academia, civil society).
2. **Promoting Technology Transfer:** By fostering industry-academia partnerships, BRIDGE will accelerate the commercialisation of space technologies. This supports EU ambitions to lead in strategic sectors like AI, robotics, and smart manufacturing.
3. **Building Investment Pipelines:** New financial instruments and matchmaking events will attract private capital to regions with historically low investment, addressing gaps in funding for high-risk, high-reward deep-tech ventures.
4. **Bridging the Talent Gap:** Training programs and innovation hubs will upskill over 250 professionals, equipping them to lead in space and deep-tech sectors, while talent retention initiatives aim to curb brain drain.

To illustrate: **Centru region of Romania**, is characterised by an underdeveloped innovation culture and fragmented stakeholder collaboration. Through BRIDGE, this region will gain access to best practices from Zuid-Holland, fostering partnerships that transfer expertise in aerospace manufacturing and digital technologies. Similarly, **Portugal's Centro region**, rich in renewable energy resources, will use space-based monitoring technologies to optimise resource management and expand its circular economy initiatives.

BRIDGE clearly supports the **Green and Digital Transitions** by Space technologies as enablers of smarter manufacturing processes, reduce carbon emissions, and enhance climate monitoring. Even as **Enhancing Economic Resilience:** by building interconnected regional/ EU value chains. BRIDGE reduces dependency on external markets and strengthens Europe's strategic autonomy.

BRIDGE aims to drive sustainable growth by reducing regional disparities, improving competitiveness, and fostering economic resilience. It supports the EU's green and digital transitions through the adoption of space-based solutions in key sectors, contributing to reduced carbon footprints, optimised energy use, and smarter industrial processes. By integrating less-developed regions into European innovation ecosystems, the project ensures their active participation in global value chains, securing long-term economic benefits and enhanced regional innovation capacities.

#\$PRJ-SUM-PS\$# # @REL-EVA-RE @# # @PRJ-OBJ-PO @#

1. RELEVANCE

1.1 Background and general objectives

Background and general objectives

Background and Rationale

The project aims to drive deep-tech innovation, with a specific focus on the space industry as a catalyst for smart manufacturing, energy efficiency, and data-centric solutions across sectors. The *New European Innovation Agenda* highlights the importance of regional innovation ecosystems and proposes support for scale-ups and experimental spaces to secure Europe's position in global deep tech. Recognizing space technology as a cornerstone for strategic autonomy and resilience, the European Union fosters interregional cooperation through initiatives like [S3P Partnership for Space](#)¹. NEREUS² actively supported the initiative from EUSPA called "[myEUspace](#)" competition, which provided funding and resources to startups aiming to develop innovative applications using European space data from systems like Galileo and Copernicus. With a funding pool of one million euros, the competition was part of joint EUSPA and NEREUS's broader effort to stimulate entrepreneurship in the space sector, enhance regional innovation ecosystems, and help regions leverage space technology for sustainable growth and resilience. The [Action Agenda 2.0](#) 2023-2026 between Bremen and Zuid-Holland outlines a collaborative framework in the space sector focused on two main action lines. The first action line aims to organize Business-to-Business (B2B) and Business-to-Knowledge (B2K) networking events at major international space events to strengthen R&D and business cooperation. The second action line promotes R&D partnerships between space industry and knowledge institutes in both regions, leveraging their complementary strengths to tackle shared challenges in areas like lightweight materials, smart manufacturing, and sustainable space technology. Additional programs, such as [CASSINI Space Entrepreneurship Initiative](#), provide critical funding and resources to accelerate space startups, integrate GNSS, and leverage Earth observation, reinforce Europe's standing in the space-driven deep-tech landscape.

Europe faces significant regional disparities in innovation capacity, particularly in less-developed regions. Addressing these disparities is crucial for maintaining Europe's competitive edge in global deep-tech industries. Regions like **Zuid-Holland** (Netherlands), **Occitanie** (France), **Liguria** (Italy), **Centru** and **SW Oltenia** (Romania, Innovation Valleys), **Centro** (Portugal), **Central and Western Lithuania**, and **Western Greece** (Innovation Valley) have varying strengths across sectors like aerospace, digitalisation, advanced manufacturing, and renewable energy. By integrating space technology across these regions, the project aims to strengthen regional innovation ecosystems and build resilient, **interconnected value chains in space or space-other domain Nexuses**.

Space Industry as the Backbone of Innovation for Regions

The **space industry** is central to this project, acting as a cross-sectoral enabler of e.g. **smart manufacturing**, **energy transitions**, and **AI**. Regions such as **Zuid-Holland**, **Liguria** and **Occitanie (Toulouse)** are recognized leaders in aerospace. They serve as hubs for the advancement of deep-tech technologies such as space, AI and smart industry, offering transferable expertise and capabilities to regions like **Centru** and **SW Oltenia** (RO), **Centro** (PT) and **Lithuania West and Center** (LT), or **Western Greece** where the focus is on for example on space, advanced manufacturing and ICT (cf. S3 regional priorities).

Space technology provides **high-resolution technology and data** crucial for optimising industrial processes in sectors like **aerospace**, **automotive manufacturing**, **smart manufacturing**, **digital technologies** (AI, IoT, Big Data), **climate and environmental monitoring**, **energy**, and **agriculture**. This capability fosters **smarter, more efficient industries** that align with **EU priorities** for sustainability and innovation.

Economic Complexity and Relatedness: Ensuring Sustainable Growth

A critical element of the project's strategic framework is the use of **economic complexity** and **relatedness** models ([Balland et. al, 2017](#) and [Boschma, 2023](#)). These models allow for the identification of **investment opportunities** that align with each region's **existing strengths** while fostering **adjacent**

¹ The partnership falls under the auspices of the Industrial Modernisation S3 Thematic Platform and aims to strengthen the space value chains and promotes "Access to Space". More than 10 EU regions are part of the partnership, which includes also few partners of the current consortium, namely the regions of Zuid-Holland, Western Greece, and Centru Romania.

² NEREUS (Network of European Regions Using Space Technologies) is an international non-profit association with the primary objective to explore the benefits of space technologies for European regions and their citizens, and to promote the widespread application of these technologies.

sector growth. By leveraging these analytical tools, the project ensures that investments are not only targeted but also scalable, providing a pathway for **sustainable economic growth**.

For example, **Romania Centru's existing strength** in **automotive manufacturing** will be leveraged to transition the region into **aerospace manufacturing**, allowing it to integrate into European value chains that are critical for Europe's **aerospace industry**. Similarly, **Lithuania's expertise in Fintech and ICT** will support its role in developing **space-based digital solutions**, allowing the region to capitalise on its **digital innovation ecosystem**. **Centro** will leverage its expertise in **renewable energy** and **forestry** to adopt **smart manufacturing solutions** aligned with EU sustainability goals. Through collaboration, it will use **space-based technologies for real-time monitoring and efficient energy use**, expand its renewable capacity with solar, wind, and offshore, and enhance productivity, supporting EU circular economy targets for sustainable growth.

These models ensure that the **capacity-building efforts** are strategically aligned with each region's potential to grow into high-value sectors. This approach reduces risk while maximising the potential for **long-term investment** and **regional economic resilience**.

Addressing EU's Burning Challenges

The project's relevance to the I3 call is reinforced by its contribution to the EU's burning challenges, specifically the **green and digital transitions**. The project:

Strengthens interregional innovation ecosystems: By integrating less-developed regions like **Romania Centru, SW Oltenia, Lithuania West and Centre, Portugal Centro** and **Western Greece** with more advanced regions like **Zuid-Holland, Occitanie** and **Liguria**, the project enables knowledge transfer, ecosystem building, and business case development.

Enhancing **cross-regional collaboration** by fostering **alliances** between regions with complementary strengths, such as **Zuid-Holland's expertise in aerospace** and **Romania Centru's capabilities in advanced manufacturing**.

Supports deep-tech and smart manufacturing solutions: The **space industry** serves as the primary vehicle for developing deep-tech solutions in **smart manufacturing**. By leveraging space technologies, the project promotes **sustainable production**, reduces carbon footprints, and enhances **energy efficiency** across industries.

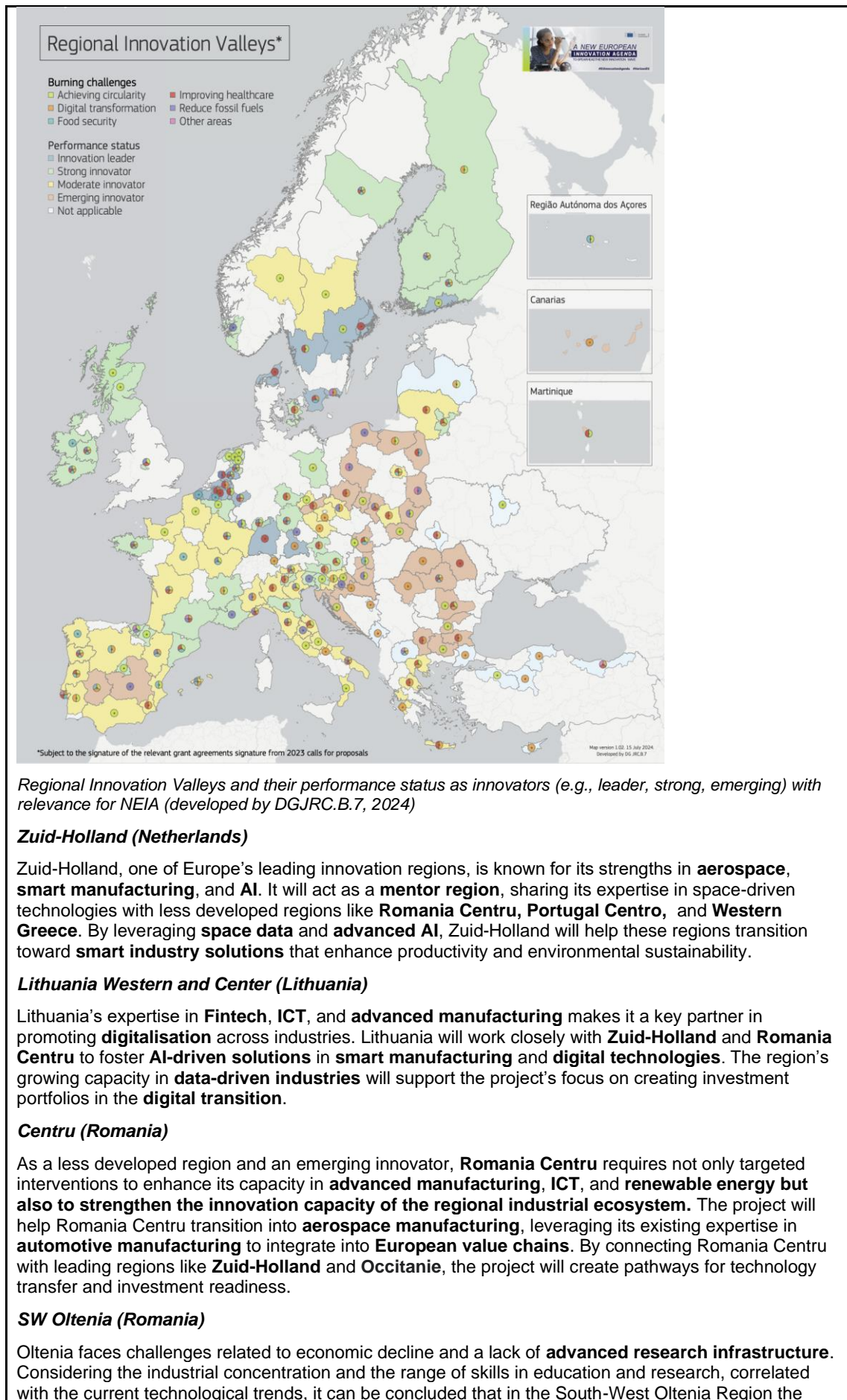
Develops S3-based roadmaps for innovation that are tailored to the specific strengths and opportunities of each region, ensuring that less developed regions can align their strategies with those of leading innovation hubs.

Support **investment readiness** in key sectors, particularly those aligned with the **green and digital transitions**, such as **smart manufacturing, renewable energy**, and **digital technologies**.

Builds investment pipelines: The project facilitates collaboration between public authorities, innovation intermediaries, and industry partners to identify **investment portfolios** that integrate **space technologies**. It builds investment readiness, particularly in regions where **ICT, advanced manufacturing**, and **renewable energy** are emerging sectors.

The Role of Regions

The consortium brings together a diverse set of regions, each with distinct but complementary strengths, to foster **cross-regional collaboration** and **capacity building**. The regions involved include **Zuid-Holland, Lithuania, Romania Centru, Western Greece, Liguria, Oltenia, Portugal Centro** and **Occitanie**. Each region has been strategically selected based on its **existing strengths** and **potential for growth** in sectors like aerospace, digital technologies, and renewable energy.



emphasis must be placed on the reconfiguration of traditional sectors such as food, transport, industrial engineering and materials, but also for the development of new activities in sectors with great potential, such as health, ICT and digitization, creative industries, through the application of innovative and sustainable solutions. The project will focus on building Oltenia's capacity in **green technologies, high tech and advanced manufacturing process, but also in agro-industry**, with a specific emphasis on using **space technologies** to enhance **digitalisation** and **renewable energy** systems. By fostering **cross-regional collaboration**, Oltenia will develop the capacity to integrate into **European value chains in sustainability-focused industries**.

Western Greece (Greece)

Western Greece is an emerging innovator with an increasing performance of 20.9% the last 7 years (ref. year 2023). Compared to the national level, the region has strong potential in **advanced manufacturing, energy efficiency, renewable energy, and digital technologies**. The project will leverage **space-based monitoring technologies** to enhance the region's capacity to develop **sustainable energy systems** in several sectors, including manufacturing and agro-industry. Western Greece will benefit from the expertise of regions like **Zuid-Holland** in integrating space data into **energy transitions** and from the AI & Data know-how from **Occitanie** in digitising the values of the region.

Liguria (Italy)

Liguria's focus is on **energy transition, sustainability and wellbeing, security and environmental monitoring**. The project presents an opportunity to enhance the capacity of Liguria region to integrate in the above domains **space-based applications**, hence improving the region competitiveness in traditional industrial sectors, and to strengthen Liguria's pathway towards sustainable development strategies that encompass the broadness of the sustainability concept, considering the environmental, the social and the governance aspects. For example, further and improved environmental monitoring would enable Liguria to face the widespread hydro-geological disasters and the natural risks that the region has to regularly face due to its geo-morphological features.

Centro (Portugal)

Centro, Portugal, holds a strategic position in **renewable energy, forestry, and advanced manufacturing**, positioning it as a vital participant in the European innovation landscape. Leveraging its current assets in forestry and renewable energy, Centro will serve as a model for integrating sustainable practices into **high-tech manufacturing**. The project will utilise space-based technologies, such as satellite imaging and data analytics, to enhance Centro's capabilities in sustainable resource management, especially in sectors like **agri-food, -forestry, and renewable energy** production based on endogenous resources (e.g. wind, offshore, etc). Through collaboration with regions like **Zuid-Holland** and **Toulouse**, Centro will gain access to **aerospace** and **digital technology** expertise, allowing it to apply advanced methodologies in **resource management, precision agriculture, and renewable energy optimization**. Moreover, results obtained in the Centro region are expected to be multiplied in Azores, an outermost region in the country sharing common S3 priorities, namely use of endogenous resources (water, forest and agri-food) and technology (space, ICT).

Occitanie (France)

Toulouse is a recognized leader in the **aerospace and advanced technology sectors**. The region's strengths in **AI, robotics, and aerospace technology** make it an ideal partner to share expertise with regions like **Zuid-Holland** and **Lithuania**. Toulouse will play a pivotal role in enhancing **cross-regional technology transfer**, particularly by helping regions such as **Romania Centru** and **Western Greece** integrate **aerospace manufacturing** and **space-based applications** into their regional innovation ecosystems. By doing so, Toulouse will help foster **deep-tech solutions** that address EU challenges related to **green and digital transitions**.

To enhance regional innovation ecosystems and to foster interregional collaboration requires addressing specific challenges, unique to the participating regions, such as gaps in SME engagement or limited access to investment capital. By conducting a thorough needs analysis, the project identifies these critical gaps and translates them into targeted objectives. These objectives, in turn, are designed to be specific, measurable, realistic, and achievable within the project's duration, with appropriate indicators to track progress and impact. The next section will detail these objectives and the corresponding performance metrics to ensure the project delivers tangible contributions to the call's priorities.

In section 1.2 we will zoom in on the specific needs and challenges regions face. The challenges refer to specific risks which influence the realisation of the objectives. The main project risks are identified in section 2.6. The involvement of all the quadruple helix stakeholders e.g. Intermediaries like clusters and industry associations, civil society and end users are described in section 4. To sustain the project after 24 months we will initiate follow up projects which have the characteristics to qualify for ERDF funding (and Interreg), including business case development (ref to I3 Strand 2a projects). This mechanism is described in section 5 (Impact). The project implementation with the subsequent activities and events, the project outputs (milestones and deliverables) are described in more detail in section 5 within the work packages (1 to 7) descriptions.

1.2 Needs analysis and specific objectives

Needs analysis and specific objectives

The regions of Zuid-Holland, Liguria, Romania Centru, Lithuania, Western Greece, Oltenia, Portugal Centro and Occitanie face a range of unique innovation challenges tied to their specific socio-economic, geographical, and industrial characteristics. Each region exhibits particular needs in strengthening its innovation ecosystem, overcoming barriers to growth, and enhancing its ability to participate in European value chains. The consortium has identified a specific set of objectives which are based on the Pillars 1-4 as identified in the call fiche. These objectives were specifically chosen on the basis of the identified needs from the involved regions in the BRIDGE consortium, the S3 strategy (overall and the regional implementation) and NEIA. Furthermore, for each identified need (related to one of the specific objectives) we have indicated the challenges (the prominent obstacles that must be overcome to meet the needs or reach the goals).

Zuid-Holland (Netherlands):

Needs: As a highly developed region with a strong industrial and technological base, Zuid-Holland focuses on advanced sectors like green hydrogen, AI, maritime industries, life sciences, and aerospace. However, there is a need for **deep-tech innovations, increased collaboration and resource efficiency** between the private sector, research institutions, and public authorities to maintain its competitive edge in these industries and meet the sustainability goals. The **Challenges Zuid Holland** faces are: (i) **Talent Shortage:** There is a high demand for skilled professionals in emerging technologies³. (ii) **Scaling Innovations:** Despite having strong R&D capabilities, the region faces challenges in **scaling up innovations** to international markets. (iii) **Sustainability:** There is a growing need for innovation in the **green and digital transitions**, especially in sectors like smart manufacturing and clean energy. Furthermore, implementing **circular economy practices** within a complex industrial system is a challenge on its own.

Liguria (Italy):

Needs: To boost innovation, Liguria needs to diversify its industrial base and invest in **digital transformation and the energy transition** because of continuous growth in energy consumption and the consequent environmental impact, climate change, the scarcity of natural resources, problems of congestion and overcrowding in urban centres. It requires a shift towards digital and green innovations to become competitive in the EU market. This requires developing a strategy on energy optimisation and environmental sustainability, considering socioeconomic aspects and addressing widespread situations caused by hydro-geological risks and natural disasters. The **challenges** Liguria faces are: (i) the development of **Innovative models**, designed to identify applicative solutions, also AI based, for the development and optimal management of urban and inland regional areas and related connections with a particular attention for energy systems, safety and security, environmental monitoring and natural risks prevention, land planning, management of critical infrastructures. (ii) Boost **Economic development (and funding)**, by supporting the innovation capacity of the industrial sector (large companies and SMEs) and foster the creation of start-ups (in collaboration with university and research centres and international collaboration), because of the opportunities offered by **energy transition, digitalization** and the **space economy**. (iii) Within the regional priority to **develop the space based economy**, by **downstream applications development for different fields**: such as natural hazards management, urban planning, regional natural resources, renewable energy resources planning, etc.

Centru (Romania):

Needs: The Centru region is one of Romania's industrial hubs but is characterised by **low R&D investment and limited integration into European innovation networks**. The region needs to strengthen its **innovation profile and governance** and improve connections with external markets. The specific **Challenges** are: (i) a lack of **advanced research infrastructures and technology transfer mechanisms**, which hampers local innovation. (ii) The region suffers from **outmigration of highly skilled workers**, reducing the available talent for innovation-driven activities. (iii) The **innovation ecosystem is fragmented**, making it difficult for local enterprises, research centres, and public authorities to work together. (iv) an overall weak innovation culture.

SW Oltenia (Romania):

Needs: Like Romania Centru, Oltenia is also a region with low levels of R&D investment and weak integration into European value chains. According to the European Innovation Scoreboard, the South-West Oltenia region is classified in the category of "modest innovators", registering the lowest scores for the indicators of product or process innovators and RDI expenses of the business environment. The region needs to foster **interregional cooperation and build capacity for innovation**. Specific **challenges** are: (i) **Economic Decline**, including high unemployment and **limited industrial diversification**, leading to reliance on traditional sectors. (ii) **Industrial concentration**: the region needs to reconfigure traditional sectors such as food, transport, industrial engineering and materials, but also to develop new activities in sectors with great potential at the regional level - ICT and digitization;

³ https://www.economicboardzuidholland.nl/wp-content/uploads/sites/14/2022/11/ebz_humancapital_agenda-nieuw.pdf

(iii) **Limited Innovation Governance:** The region lacks robust structures for **supporting innovation** at the institutional level, including limited engagement with **EU programs**. (iv) **Poor Connectivity:** There are barriers to **regional connectivity** both within Romania and with other EU regions, making it difficult to participate in interregional innovation initiatives.

Western and Centre (Lithuania):

Needs: Lithuania has developed fast growing IT and fintech sectors, and has a solid traditional manufacturing base with contribution over 20% GDP but there is a strong need for developing **advanced manufacturing capabilities** and **deep tech** sectors, including artificial intelligence (AI), robotics, and biotech. The identified **Challenges** are: (i) **Lack of Access to Private Capital:** Lithuanian startups and SMEs often face difficulties in securing the private capital needed to grow and scale their operations. (ii) **Limited R&D Expenditure:** Although innovation is rising, the overall **R&D investment remains relatively low**, especially in the private sector. (iii) **Integration into Global Value Chains:** Lithuanian companies, particularly SMEs, need support to better integrate into **EU and global value chains**. In space, Lithuania lacks the 'old space' legacy and most of the startups and products are related to the 'new space' segment, leveraging the existing strength in digital product competences and skills.

Western (Greece):

Needs: Western Greece is an emerging innovator in Greece, with an economy traditionally reliant on **agriculture** and **low-tech industries**. The Region has a relative competitive advantage in terms of innovative SMEs collaborating and business process innovators, but lacks Information and Communication Technology (ICT) experts. It needs to develop its innovation capacity, especially in **advanced manufacturing, digital transformation** and in **energy transition**. The **Challenges**: (i) The region faces **low levels of employment in manufacturing**, while services shares more than half of the employees and agriculture follows with a percentage above EU average. (ii) There is a **lack of business investment** in product development and technological innovation. (iii) There is a **limited capacity to absorb technological advances** and new knowledge in regional enterprises. (iv) Many skilled workers leave the region in search of better opportunities, further exacerbating the region's talent shortages (**Brain Drain**).

Occitanie (France):

Needs: The Toulouse region is a high-performing innovation region, especially known for **aerospace** and **biotechnology** industries. However, it needs to maintain its global leadership in these sectors by fostering **cross-regional collaboration** and **advanced research** in cutting-edge technologies like AI, 5G, and quantum computing. The identified **Challenges** are: (i) While Toulouse is highly innovative, there is a growing need to align its **innovation activities with green transition goals**, particularly in its aerospace sector. (ii) **Competition for Talent:** Toulouse faces increasing competition for highly skilled professionals in technology sectors, both from other French regions and globally. (iii) Despite strong R&D, the region faces challenges in **scaling** its innovations into new global markets and aligning with **EU sustainability goals**.

Centro (Portugal):

Needs: The region experienced advances in scientific and technological development, but has difficulties in translating those in **value creation and productivity**. In the same vein, the region has important endogenous resources in need of valorisation and use in smart and sustainable ways (e.g. agri-food, forest, renewable energies). The most pressing **challenges** are: (i) **Territorial cohesion:** In spite of having coastal areas with promising exploitation avenues, Centro has many low density areas, with a rural dimension characterised by low technological uptake and employment opportunities, worsening the **brain drain**. (ii) **Gap in Knowledge transfer:** There are mismatches in the innovation ecosystem, between producers of knowledge (universities and research centres), takers of knowledge who develop tech-based solutions (enterprises) and final users of those solutions, as well as infrastructures to support technological innovation, improving and/or generating value chains (iii) The specific geography in Europe brings challenges for exportation, scalability of goods and services, and attracting and retaining talent and investment compared to more central regions (periapical region).

The Azores, autonomous region of Portugal, faces a unique set of needs and challenges due to its geographic isolation, economic structure, and environmental conditions. Within the scope of the call we have identified the following specific needs and their challenges: (i) **Climate Change Adaptation:** Implementing measures to mitigate the impacts of climate change on agriculture, fisheries, and coastal areas. The challenges are setting up **Awareness Programs** to engage and educate the public and stakeholders about climate change impacts and the importance of adaptation measures, **Train Professionals**, e.g. specialised training for farmers, fishers, and planners on adaptive techniques and best practices and to encourage **Research Collaboration** i.e. partnerships between local institutions and international bodies to share knowledge and resources. (ii) **Transportation Connectivity:** Requirement of upgrading air and sea transport links to improve accessibility and integration with mainland Portugal and Europe. This comes with the challenge to reduce transportation costs which has a direct impact on market access, and attracting investments for SMEs. (iii) **Renewable Energy Adoption**, to increase the use of renewable energy sources to reduce dependence on imported fossil fuels. **Expanding geothermal capacity** is essential for increasing the share of renewable energy in the region's energy mix. Also, diversifying energy sources by **incorporating wind and solar power** can

enhance energy resilience. However, the intermittent nature of these sources necessitates effective integration strategies.

From our assessment of the needs in the specific regions we concluded that key overlaps within the S3 strategies are in:

- **Aerospace:** Zuid-Holland and Occitanie share strong aerospace industries.
- **AI & Data:** Zuid-Holland, Lithuania, and Occitanie all have strong priorities in AI and digitalisation.
- **Energy Transition and Renewable Energy:** Zuid-Holland, Romania Centru, Portugal Centro and Oltenia focus on energy transition and renewable energy development.
- **Agro-Food:** Romania Centru, SW Oltenia, Portugal Centro, and Western Greece have overlapping priorities in agro-food and agro-industry sectors.

Although each region has its own specificities we have identified 7 specific objectives across the collaborating regions in BRIDGE. The barriers to reach these objectives are often related to capacity building, infrastructure, funding, and governance, but there are specific difficulties linked to the complexity of space and deep tech industries:

Enhance Technology Transfer Capabilities: Emerging innovation regions often lack the ability to **commercialise research and transfer technologies** from labs to market. This is critical in space technology and deep tech industries, where the time between innovation and commercialization is longer and more uncertain than in other sectors. Without effective technology transfer mechanisms, regions may miss out on economic opportunities derived from participating in space and deep tech value chains.

Improve Access to Capital: Developing space and deep tech industries is highly capital-intensive, requiring significant investment in R&D, prototyping, and commercialization. Emerging innovation regions often struggle with **accessing both public and private funding** necessary to support high-risk, high-reward deep tech ventures. Without adequate funding, startups and SMEs in these regions face difficulties scaling up or participating in cross-border collaborations, essential for integrated European value chains.

Address Skills Gap, Talent Retention, Capacity building: Space technology and deep tech require highly specialised skills in areas like aerospace engineering, AI, and advanced manufacturing. Emerging innovation regions often face a **lack of these skilled professionals** or experience **brain drain**, where talent migrates to more developed regions for better opportunities. Developed regions experience a high competition in talent retention. This shortage of skilled workers severely limits the ability of underdeveloped regions to engage in deep tech or space innovation, further marginalising them from high-value European value chains. Capacity building in general is also directly related to the autonomy of the EU in the global Space and deep tech markets.

Strengthen Innovation Governance and Ecosystem Development: The regulatory frameworks governing space and deep tech industries are often complex and fragmented across different European regions. For emerging innovation regions, navigating these frameworks can be particularly challenging due to limited expertise and institutional support. E.g. regions such as Romania Centru and Oltenia, face **weak governance structures** that impede their ability to foster innovation and build competitive ecosystems. This adds an additional layer of difficulty for emerging innovation regions to engage in collaborative R&D and commercialisation projects, as they may lack the institutional capacity to comply with regulatory requirements. The absence of governance structures lead to difficulties in establishing and maintaining **international partnerships** that are crucial for space and deep tech industries, which are inherently global in scope. Without access to international networks and platforms (e.g., ESA, EU Horizon programs), these regions struggle to collaborate on large-scale European projects, limiting their ability to integrate into **pan-European value chains**. Through capacity building (twinning activities), interregional networks for innovation are developed and strengthened, and ecosystems will be connected.

Reduce Fragmentation of Innovation Ecosystems: In regions like Western Greece and Liguria, the innovation ecosystems are often fragmented, with limited collaboration between different actors (quadruple helix). This is particularly problematic in space and deep tech sectors that rely on tight integration across the value chain, from research to product commercialization. The inability to form cohesive **quadruple helix ecosystems** (linking government, academia, industry, and civil society) hinders the development of joint ventures, knowledge sharing, and large-scale innovation projects.

Bridge Research Infrastructure Gaps: Low innovation regions often lack the cutting-edge research infrastructure needed for space technology and deep tech industries (e.g., AI, robotics, quantum computing). These industries require specialised facilities like clean rooms, testing sites, and advanced laboratories that are often concentrated in high-innovation regions. This infrastructure gap hinders the participation of these regions in joint R&D projects or high-tech product development, limiting their ability to contribute meaningfully to European value chains.

Support Green and Digital Transitions: Regions like Zuid-Holland and Toulouse need to focus on the **green and digital transitions** to ensure their industries remain competitive in global markets.

To measure the contribution of the project towards achieving its objectives, we have defined **SMART KPIs** (Specific, Measurable, Achievable, Relevant, and Time-bound) in line with the 7 identified specific

goals within the scope of the call. For each KPI we have identified a unit of measurement (M), baseline value (B) and target value (T).

Enhance Technology Transfer Capabilities:

Percentage Increase in Technology Readiness Levels (TRL) of Regional Innovations (TT1)

- **Indicator:** Average TRL increase for innovations supported in emerging innovation regions.
- **Unit of Measurement:** Percentage increase in TRL.
- **Baseline:** TRL 2 (average TRL of supported technologies).
- **Target:** TRL 5 (by the end of the project, a 150% increase).

Number of Joint Industry-Academia Projects Initiated (TT2)

- **Indicator:** Number of R&D projects collaboratively initiated by industry and academic institutions.
- **Unit of Measurement:** Number of projects.
- **Baseline:** 0 project (before project start).
- **Target:** 6 projects initiated.

Improve Access to Capital:

Number of matchmaking events (ACap1)

- **Indicators:** Number of investor matchmaking events
- **Unit of Measurement:** Number of events.
- **Baseline:** 0 project (before project start).
- **Target:** 3 projects initiated.

Creation of funding pipeline (ACap2)

- **Indicator:** Facilitate and populate the creation of a funding pipeline
- **Unit of Measurement:** Number of registrations.
- **Baseline:** 0 project (before project start).
- **Target:** at least 20 prospective projects which have a serious interest from private investors in space and deep tech startups in emerging innovation regions.

Number of New Investment Instruments Introduced (ACap3)

- **Indicator:** Number of financial instruments (e.g., venture capital funds, loan schemes) tailored for low innovation regions.
- **Unit of Measurement:** Number of instruments.
- **Baseline:** 0 instruments (before project start).
- **Target:** 2 new investment instruments introduced.

Number of Cross-Border Funding Partnerships Established (ACap4)

- **Indicator:** Number of partnerships between regional actors and international investors or funding bodies.
- **Unit of Measurement:** Number of partnerships.
- **Baseline:** 0 partnership (before project start).
- **Target:** 4 partnerships (signed MOU) by the end of the project.

Address Skills Gap, Talent Retention, Capacity Building:

Number of Specialised Training Programs Conducted (CapB1)

- **Indicator :** Number of training programs focused on skills development in areas such as aerospace engineering, AI, and advanced manufacturing.
- **Unit of Measurement:** Number of programs.
- **Baseline:** 0 programs (before project start).
- **Target:** 10 programs by the end of the project.

Number of Skilled Professionals Trained (CapB2)

- **Indicator:** Total number of training sessions and individuals trained in building specialised skills relevant to space and deep tech industries.
- **Unit of Measurement:** Number of trainings and participating professionals.
- **Baseline:** 0 (before project start).
- **Target:** at least 5 workshops in which 250 professionals are trained across regions

Number of Talent Retention Incentive Projects Implemented (CapB3)

- **Indicator:** Pilot projects with regional innovation hubs designed to retain talent .
- **Unit of Measurement:** Number of projects.
- **Baseline:** 1 pilot- program (at project start).
- **Target:** 5 projects in the programme by the end of the project.

Strengthen Innovation Governance and Ecosystem Development:

Increase in quadruple-helix collaborations (EcoSys1)

- **Indicator:** Number of quadruple-helix collaborations (academia, government, industry, civil society) in emerging innovation regions by 25% by the end of the project.
- **Unit of Measurement:** Number of collaborations
- **Baseline:** 1 pilot- program (at project start).
- **Target:** 5 projects in the programme by the end of the project.

Number of cross border partnerships (EcoSys2)

- **Indicator:** Number of **partnerships** between local innovation actors (universities, SMEs, and public authorities) and European counterparts in the space and deep tech sectors
- **Unit of Measurement:** Number of partnerships.
- **Baseline:** number of partnerships in local ecosystems (at project start).
- **Target:** 5 new partnerships by the end of the project.

Number of thematic working groups (EcoSys3)

- **Indicator:** Establish **thematic working groups** on space technology and deep tech
- **Unit of Measurement:** Number of working groups.
- **Baseline:** number of existing working groups (at project start).
- **Target:** plus 3 working groups, each involving at least 2 low innovation regions by the end of the project.

Benchmarking and Performance Monitoring (EcoSys4)

- **Indicator:** Number of **surveys** (mid-term and final) to assess improvements in **regional innovation ecosystems**
- **Unit of Measurement:** Number of respondents.
- **Baseline:** 0 (at project start).
- **Target:** at least **25% of the respondents** to report increased capacity to collaborate on interregional innovation projects

Reduce Fragmentation of Innovation Ecosystems:

Value chain participation (DeFrag1)

- **Indicator:** Number of involved emerging **innovation regions** into European value chains for space and deep tech through participation in at least **EU-wide R&D consortia**.
- **Unit of Measurement:** Number of projects.
- **Baseline:** 0 (at project start).
- **Target:** **3 emerging innovation regions** involved in European value chains for space and deep tech through participation in at least **2 major EU-wide R&D consortia**

Bridge Research Infrastructure Gaps (InfraGap1):

- **Indicator:** Increase R&D expenditure in participating SMEs in emerging innovation regions by **10%** through EU and national funding sources by the end of the project.
- **Indicator:** Support **10 SMEs** in improving their **technology readiness levels (TRLs)**, aiming for at least 5 SMEs to reach TRL 7 (system prototype demonstration) or above in deep tech applications.

Support Green and Digital Transitions:

Identify and investigate scalable and transferable space-based applications boosting the innovation of regional ecosystems and the economic development (GreenTrans1)

- **Indicator:** Number of scalable applications identified and investigated at cross-regional level.
- **Unit of Measurement:** Count of space-based applications.
- **Baseline:** Existing space-based applications already applied in the project regions
- **Target:** At least 5 new applications identified and recognized as scalable and transferable in different EU regional contexts

Enhance regional innovation ecosystem capacity to support SMEs in green and digital transitions. (GreenTrans2)

- **Indicator:** Number of SMEs supported in green and digital initiatives.
- **Unit of Measurement:** Count of SMEs.
- **Baseline:** xx SMEs supported (start of the project).
- **Target:** 50 SMEs supported by project completion.

Improve the skills of regional actors in managing and executing interregional innovation projects. (GreenTrans3)

- **Indicator:** Number of participants completing training programs on interregional project management, i.e., I3 Innovation Managers.
- **Unit of Measurement:** Count of trained individuals.
- **Baseline:** XX (this number TBD in WP2/3) participants.
- **Target:** 100 individuals trained across multiple regions.

By focusing on these **Indicators**, BRIDGE can effectively track its progress toward enhancing innovation capacity in low innovation regions, particularly in complex fields like space technology and deep tech. In WP1 these Indicators and the iKPI from section 4.1 will be continuously monitored and evaluated.

#@COM-PLE-CP@#

1.3 Complementarity with other actions and innovation — European added value

BRIDGE Connection to Smart Specialisation Strategies (S3):

Smart Specialisation Strategies (S3) aim to boost regional innovation by identifying **key strengths** and **specialisation areas** where regions can achieve competitive advantage. From our assessment of the needs in the specific regions we concluded that key overlaps within the S3 strategies are in:

- **Aerospace:** Zuid-Holland and Occitanie share strong aerospace industries.

- **AI & Data:** Zuid-Holland, Lithuania, and Occitanie all have strong priorities in AI and digitalisation.
- **Energy Transition and Renewable Energy:** Zuid-Holland, Romania Centru, Portugal Centro and Oltenia focus on energy transition and renewable energy development.
- **Agro-Food:** Romania Centru, SW Oltenia, Portugal Centro, and Western Greece have overlapping priorities in agro-food and agro-industry sectors.

BRIDGE prioritises strategic sectors like **deep tech and space technology**, aligning with the overlapping S3 priorities to focus investments on sectors that offer **the highest potential for economic growth and innovation**. To illustrate: Following the EDPs in 2020, for Aerospace industry in Centru Region, the following topics emerged: "green" manufacturing technologies for the aerospace industry - technologies aim at the introduction of new generation materials (poly/multi-functional) and aerospace robotics - autonomous aerial vehicles (in support of emergency situations, aerial surveillance, disaster monitoring and resource management), systems of robotic and propulsion operation for space exploration vehicles.

BRIDGE encourages **place-based innovation**, a core principle of S3, by enabling the participating regions in the project to focus on their respective strengths in **space technology, AI, and advanced manufacturing**. By developing **S3 roadmaps**, the project enhances regional ecosystems based on **their specific innovation potential**. As an illustration, the Centro region of Portugal has identified as key S3 priorities Digital Technologies and Space; Energy and Climate; Natural Resources and Bioeconomy (water, forest, agrifood); Materials, Tooling, and production technologies; Health and well-being; Culture, creativity and tourism. These priorities overlap with **Space** (Occitanie, Zuid-Holland), **Energy** (Zuid-Holland, Romania Centru, SW Oltenia, Western Greece, Liguria), **Agri-food** (SW Oltenia, Western Greece), **Digital** (Zuid-Holland, Central and Western Lithuania, Occitanie, Liguria, Romania Centru, Western Greece).

Specifically for Portugal we can build on previous programmes such as: Berry+ partnership of the S3 Thematic Platform for Industrial Modernisation in which an interregional cluster for the valorisation of natural resources was established. S3 High Tech Farming partnership, part of the Agri-Food Thematic Platform, to accelerate the adoption of new technologies for agricultural management and practices. SCREEN (H2020) approach for transition to a circular economy in European regions as part of their Specialisation Strategies, contributing to new eco-innovative business models in various business models in various value chains, exploiting the potential for interregional co-operation.

Fully in scope of the BRIDGE proposal is the collaboration agenda between the province of Zuid Holland and the Bermen region. To turn the agenda into action the initiative was taken by Zuid Holland to actively request dotSPACE to build a consortium to address an EU INFRA call (utilisation of Research Infrastructures) which was concluded on one of the priorities in the collaboration agenda. In this respect dotSPACE acted as the market maker to turn a regional agenda into action in the triple helix framework.

BRIDGE's Alignment with the New EU Innovation Agenda:

The **New European Innovation Agenda**, adopted by the European Commission in 2022, seeks to position the EU as a global leader in deep-tech innovation and entrepreneurship while promoting **sustainable and inclusive innovation across regions**.

- **Deep Tech Focus:** BRIDGE's emphasis on building capacity in **space technology and deep tech** is directly aligned with the agenda's goal to foster breakthrough innovations, especially in strategic areas like quantum computing, AI, and advanced materials. The agenda highlights the importance of scaling up **deep tech startups**, which is also one of the SMART KPIs identified in the project.
- **Interregional Cooperation:** The new agenda aims to reduce the innovation divide across regions, especially by **enhancing innovation ecosystems in less developed regions**. This aligns with the project's goal to bring together emerging innovation regions into **pan-European value chains**, particularly in high-tech sectors. The Innovation boards of the project will contribute to this.
- **Talent Development:** BRIDGE's focus on **skills development** and **reducing brain drain** is in line with the **New EU Innovation Agenda's** ambition to enhance the availability of talent, particularly in regions that face shortages. This is critical to building a skilled workforce for deep tech and space industries.
- **Green and Digital Transition:** By promoting **sustainability and digitalization** (e.g., through green hydrogen and AI), the project contributes to the **European Green Deal** and the **Digital Decade** pillars of the New Innovation Agenda, which emphasise the need for innovation in addressing environmental and digital challenges

BRIDGE Connection with European Regional Development Fund (ERDF)

The European Regional Development Fund (ERDF) provides funding to public and private bodies in all EU regions to reduce economic, social and territorial disparities, which is the main regional development tool for improving the **competitiveness** and **attractiveness** of the region.

Both Romanian Region (Centru and SW Oltenia) **act as Managing Authorities for ERDF-funded programmes** (Center Regional Programme (Centre RP) and South-West Oltenia Regional Programme (SV RP)). These Regional Programmes are built in accordance with the provisions of the European regulations, the relevant Country Specific Recommendation, the National Code of Conduct regarding the

Partnership for European Funds related to the Cohesion Policy 2021-2027, as well as with the identified regional/local development needs. Center Regional Programme (Centre RP) has a budget of approx. 1.4 billion EUR for the development of the region's six counties (Alba, Braşov, Covasna, Harghita, Mureş and Sibiu). The investment support will finance both the public authorities' projects as well as the private environment. The program has 8 +1 priorities(1 priority is dedicated to technical assistance). An important share of the programme is allocated to support the **regional RDI and business ecosystem, from investments in completing the RDI infrastructure to investments in enhancing the regional ecosystem that supports the smart growth of Centru Region**. Under the Policy Objective 1 "Sustainable growth and competitiveness of SMEs and job creation within SMEs, including through productive investment. For ERDF Specific Objective 1, PR Centru has earmarked 82,15 millions Euro to be invested in research, innovation and RDI infrastructure.

The South-West Oltenia Regional Programme 2021-2027 has an allocated budget of more than 1.2 billion EUR to support investments in both private and public sectors in order to ensure regional development and increase quality of life. The first Priority Investment (out of a total of 8) aims to increase the competitiveness through innovation and dynamic enterprises, in order to: strengthen research-innovation capacity at regional level; the development of technological transfer capacity and efficiency of know-how transfer; to support industrial transition; to consolidate the innovation ecosystem.

Among the others, Regione Liguria, in compliance with the Cohesion Policy 2021-2027, published, in line with the regional S3, many calls to support the Development of Enterprises and the Regional Productive Framework, including specifically calls related to **business innovation** (products and processes) and to **research and innovation**, in collaboration with research institutions and innovation poles (e.g. **Polo EASS** managed by TICASS). Various projects are underway related to the space economy, for example, for the maximisation of opportunities to exploit solar energy potential through the creation of a digital **solar cadastre** by employing innovative technologies related to stereoscopic image acquisition techniques and focused on rain events and **near real-time monitoring of urban flooding conditions** and slope stability through EO technologies and ground-based sensors.

The output of the BRIDGE project is the creation of a portfolio of projects (ideas) that might qualify for ERDF funding. Furthermore the project will provide financial support to selected projects to prepare them for participation in ERDF consortia and other funding programmes.

BRIDGE and Regional Innovation Valleys Initiative

BRIDGE has a focus on improving regional innovation ecosystems and fostering deep-tech and space technology. This fully aligns with the **Regional Innovation Valleys** initiative under the New European Innovation Agenda. In the consortium two Innovation Valleys (region Centru and SW Oltenia) are partners, implying that the consortium can build on their expertise for building cross boundary collaboration.

BRIDGE and Interregional Cooperation Programs

The **Interreg** and **ESPON** programs under the EU's regional policy framework highlight the importance of **cross-regional collaboration** to improve innovation capacity in less developed regions. BRIDGE's objectives are consistent with these programs, which emphasise sharing expertise, capacity-building, and integrating regions into the broader EU innovation ecosystem. The **ESPON** program, in particular, focuses on using data and evidence to inform regional development and cohesion policy, which resonates with the goal of improving innovation ecosystem governance through benchmarking and collaboration. QSR, among others has expertise in Interreg: EUROACE, which promotes attractive destination for foreign investment, based on the identification of business sectors common, Increasing the competitiveness and internationalisation of companies in the Euroregion, IMPROVE, which improves the effectiveness of funded programmes, dedicated to the development of R&D&I policies and to supporting the implementation of smart specialisation strategies. Furthermore to illustrate strengthening interregional cooperation, Liguria has taken part to various Interreg programs, such as Maritime, MED, ALCOTRA, ENI CBC MED and Alpine Area, where more than 50 projects, many of them participated by members of the TICASS/Polo EASS network, are connected to environmental protection, climate change, risk prevention and management.

BRIDGE and Partnership Agreements

Specific **Partnership Agreements** with countries like Romania and Lithuania, covering the period 2021-2027, emphasise investments in innovation, particularly through the development of research and business collaboration. The project's focus on interregional cooperation and capacity-building for space technology and deep tech in regions like Romania Centru and Lithuania ties into these agreements, which aim to foster sustainable, green, and digital transitions through EU Cohesion Policy funding

Another type of partnership agreement is the FPCUP (programme Framework Partnership Agreement on Copernicus User Uptake). One of the objectives is to foster the development of a competitive European space and service industry and maximise the opportunities for European enterprises to develop and provide innovative Earth observation systems and services. On behalf of the Dutch Space Office dotSPACE developed "Open Atlas": an open-source algorithm registry for earth observation. The platform is designed for researchers interested in developing and sharing algorithms related to the water and food nexus. Currently dotSPACE is in the evaluation procedure for the award of national follow up funding.

In summary, the project is well-positioned to leverage and contribute to existing **regional collaboration agendas** by aligning with the EU's broader objectives of fostering innovation, sustainability, and economic

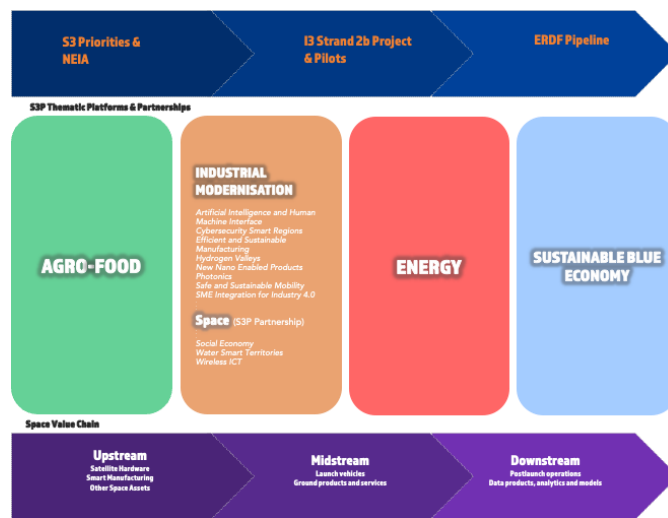
cohesion across its territories. This alignment ensures that the project will help close the innovation divide and enhance the participation of less developed regions in European value chains. The activities will benefit all partners in the project and the respective eco systems.

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2. QUALITY

2.1 Concept and methodology

The Figure below provides an overview of the scope of the BRIDGE project. The mission of the S3 Thematic Platforms is to initiate and explore new value chains in specific priority areas. NEIA's primary goal is to develop new technologies that address pressing societal challenges and bring them to market, thereby enhancing Europe's competitiveness, growth, and strategic autonomy. To enhance the capacity of less-developed regions to strengthen their regional innovation ecosystems and value chains through coordinated and interlinked investments across multiple regions and to feed the ERDF pipeline the consortium will focus on the space industry as an enabling industry for the four identified priority areas in the Smart Specialisation Strategy: Agro food, Industrial Modernisation, Energy and Sustainable Economy. Within the area of Industrial Modernisation the S3P Space partnership is acknowledged. Space is seen as an enabling technology for deep tech. The space industry itself is categorised in upstream,



midstream and downstream. The technology developments in these categories can contribute to address pressing challenges in the identified S3 Partnerships.

To map opportunities in regions, Balland et al. (2019) [1] proposed a framework, building on the notions of relatedness and complexity. This framework⁴ enables us to assess whether regions have opportunities to diversify into complex activities, and if so, in which complex activities. Relatedness refers to the costs of developing a new activity. The more related the local capabilities are to the capabilities that are required to develop an activity like space technology, the less risky and costly to develop it. Complexity refers to the potential economic benefits of

diversification. Complex activities combine many capabilities which makes it hard for regions to develop them. This implies that the economic benefits of complex activities will be higher, because few regions can master and produce them (Hidalgo and Hausmann 2009; Balland and Rigby 2017). Bachtrögler-Unger et al. (2023), among others, have used this framework to identify which regions in Europe are best placed to develop Twin Transition technologies.

This framework will be used to assess diversification opportunities of the 8 case regions highlighted in this proposal. As a first step, we will do co-occurrence analysis to determine the degree of relatedness across technologies, in particular with respect to space technologies such as rocket propulsion systems and satellite communication systems but also related fields like AI, robotics, space medicine, etc. As a second step, we regionalize the data to measure the relatedness density in each of the 8 regions (at the NUTS-2 level) with respect to space technologies and related ones. This determines the extent to which relevant capabilities are present in the 8 regions, in which of these technologies in particular, and to what extent these technologies are more or less complex. Space technology and deep tech are highly complex sectors that require advanced capabilities. EC can help emerging-innovation regions identify entry points into these fields by focusing on related capabilities already present in their economies.

The complexity of technologies will be measured using the economic complexity indicator proposed by Hidalgo and Hausmann (2009). This framework will also be used to evaluate the S3 priorities of the 8 regions: to what extent can the selected priorities build on and exploit relevant local capabilities, and to what extent these concern complex technologies?

We will use three datasets to measure capabilities in regions: (1) the OECD RegPat dataset that contains millions of patent documents which captures technological capabilities; (2) the OpenAlex dataset that

⁴ [1] Balland, P.A., R. Boschma, J. Crespo and D. Rigby (2019) Smart specialisation policy in the EU: Relatedness, knowledge complexity and regional diversification, *Regional Studies* 53 (9), 1252-1268.

[2] Hidalgo, C. and R. Hausmann (2009) The building blocks of economic complexity. *Proceedings of the National Academy of Sciences* 106, 10570–10575.

[3] Balland, P.A. and D. Rigby (2017) The geography of complex knowledge, *Economic Geography* 93 (1), 1-23.

[4] Bachtrögler-Unger, J., P.A. Balland, R. Boschma and T. Schwab (2023) Technological capabilities and the twin transition in Europe. Opportunities for regional collaboration and economic cohesion, report, Bertelsmann Stiftung, Berlin, 82 pp.

includes scientific publications that takes up scientific capabilities; (3) the Crunchbase data that includes information on startup investments.

To uncover potential collaborations with other EU regions, we will provide complementarity maps. We will identify strategic partnerships for all 8 regions in space technologies and related ones, following methodology proposed by Balland and Boschma's (2021). These maps will highlight regions with capabilities that complement existing strengths of the region concerned, such as potential AI collaborations with Bavaria. Additionally, the analysis will examine actual inter-regional connections through co-inventor relationships and co-publication ties in these technologies. By comparing potential collaborations with existing collaborations, the study will identify gaps between ideal and current partnerships and assess the degree of untapped potential in inter-regional collaborations. This approach aims to pinpoint areas where each region can forge new collaborations or strengthen existing ones.

E.g. Western Greece will focus its regional evidence-based innovation policy on tapping the untapped potentials of regions, which the pursuit of cohesion and competitiveness at the same time. With the support of BRIDGE, the following indicated sectors, i.e., Energy Efficiency, Renewable Energy, Digitalization, Advanced Manufacturing, will be supported and lead the Region of Western Greece in digital transformation of these sectors.

Economic complexity and relatedness methodologies provide an effective framework to **guide strategic decisions** in line with the call-fiche's objectives. They help identify the **best areas for investment and collaboration** by focusing on the **existing capabilities** of less developed regions, while also offering a **quantitative way** to track progress and measure the contribution to European value chains in deep tech and space technology.

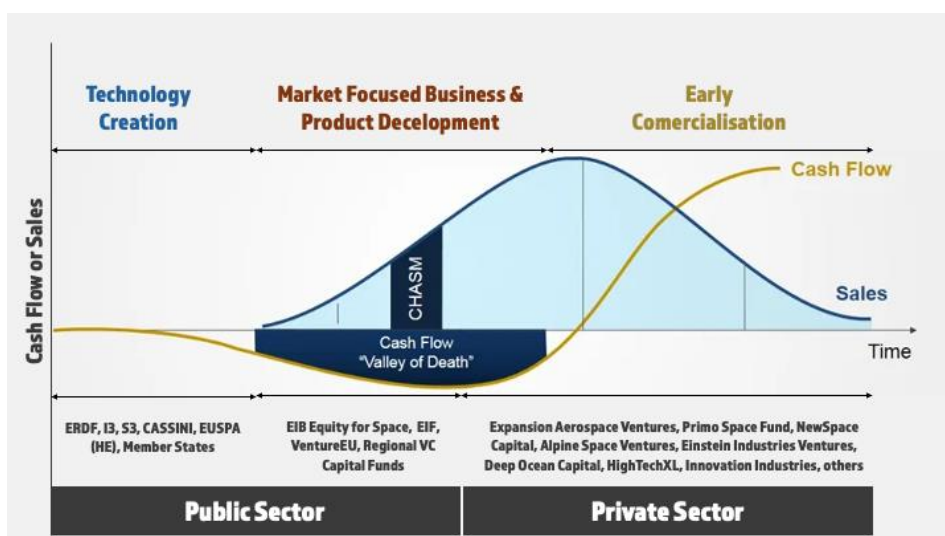
BRIDGE project aims to complement the activities defined within scope of the future **“Support facility for Interregional Innovation Investments (I3)”** and enhance the capacities within the project partnering regions. As such, BRIDGE partners will leverage the previous knowledge and expertise to promote several methodologies meant to support or boost the stakeholder/user engagement in interregional innovation activities:

- The **Masterclasses and Roadshows** (expertise dotSPACE) approach aims to provide immersive and practical learning sessions to stakeholders across various locations. This methodology brings the project's capabilities directly to participants, allowing them to see firsthand how the tools and insights can benefit their specific needs. The roadshows will consist of a series of workshops, hands-on training sessions, and presentations, designed to showcase the project's applications, provide practical guidance, and answer specific questions. By conducting these sessions in different regions, the project can ensure a broader inclusivity, reaching a diverse range of participants from multiple sectors. This interactive and face-to-face format not only builds awareness but also encourages networking and offers valuable on-the-ground feedback, fostering strong, personalised stakeholder engagement.
- Apply the **Copernicus FPCUP (Framework Partnership Agreement on Copernicus User Uptake)** method which provides a structured way to engage users by promoting the practical usage and uptake of Copernicus data. This well-established approach is focused on building awareness of Copernicus resources through targeted workshops, information campaigns, and training sessions. By using this method, BRIDGE aims to demonstrate the value added of the Copernicus or Galileo programs (or other programs relevant to the Space Value Chain) data and services in practical, user-friendly formats. Stakeholders will be guided through real-world applications and examples that showcase how they can enhance their activities. Adopting this standardised process allows BRIDGE to align with successful practices, making the transition to programs-based solutions straightforward and highly accessible for end users, ultimately boosting user confidence and adoption.
- The **Space for Talent** initiative (Blueprint for Space and SpaceSUITE project) is an educational and training-focused methodology inspired by the Erasmus+ program. Its objective is to develop talent and build expertise in space data and its applications. Stakeholders participating in this program will benefit from a structured curriculum that combines theoretical knowledge with practical projects. The program will cater to a range of expertise levels, allowing participants from different backgrounds to develop relevant skills in the field of space data and technology applications. Under the guidance of industry experts, participants will engage in real-world projects and scenarios, enhancing their problem-solving skills and preparing them for future roles in space-sector innovation. This initiative not only builds a skilled workforce for the BRIDGE project's technological frameworks but also creates a network of trained professionals ready to drive the project's goals within their organisations.
- **Market Consultation** to ensure that the BRIDGE project aligns closely with the needs and expectations of the market. This approach involves engaging stakeholders through a variety of tools such as surveys, interviews, and focus groups to gain a comprehensive understanding of current and future market demands. By actively seeking stakeholder input, the project can identify market gaps, refine its use cases, and anticipate potential adoption barriers. This feedback loop allows the project team to make adjustments to ensure the solutions developed are relevant, viable, and readily adoptable. Market consultation builds a foundation for user-centred innovation, fostering a better alignment between project outcomes and the specific demands of industry stakeholders.
- Planning to develop and apply **Smart Contracts for Cross-Sectoral Applications** enables secure and automated transactions across sectors, enhancing the reliability and efficiency of inter-

organizational collaborations. By utilising blockchain technology, the project will create smart contracts that can facilitate automated enforcement of agreements. These types of contracts (currently Zuid Holland is reviewing a project proposal on this topic), built on transparent and decentralised ledgers, reduce the need for intermediaries and lower transactional costs, while increasing trust among participating sectors. Through smart contract development, the project aims to break down operational silos and promote more efficient collaboration across different sectors.

- The method to **Make Everything Transactional** encourages stakeholders to adopt a mindset where every interaction within the project ecosystem is viewed as a transaction. By framing each exchange of information, data, and decisions as a transactional event, the project fosters accountability, transparency, and precision. In this transactional approach, every engagement—whether data sharing, collaboration, or decision-making—has defined parameters, clear roles, and measurable outcomes. This methodology not only helps create traceable and value-based interactions but also enhances clarity in the project's processes. Stakeholders can assess and quantify each transaction's impact, creating a transparent and efficient working environment that supports the project's overall goals.
- **Digital Twins Exploitation** involves creating virtual replicas, or “twins,” of real-world systems or environments to simulate, analyse, and optimise various scenarios. By using digital twins, BRIDGE stakeholders can test different variables, explore potential outcomes, and refine decision-making processes in a controlled, risk-free virtual space. This capability is particularly valuable in complex, cross-sectoral settings, where decisions can have far-reaching impacts. Through simulation, stakeholders can gain insights that allow them to make data-driven adjustments to strategies and operations. Digital twin exploitation thus minimises real-world risks, reduces costs, and enhances decision-making accuracy, making it a powerful tool for complex project environments.
- **Train-the-Trainer for Innovation Board Members** approach is aimed at empowering innovation board members with the skills and knowledge necessary to effectively advocate for and implement project-specific tools, methodologies, and frameworks. Board members will receive specialised training sessions that equip them with an in-depth understanding of the project's key models, technologies and strategies. These trained members can then cascade this knowledge throughout their networks and organisations, creating a multiplier effect that extends the project's reach. By embedding this expertise within the stakeholder organisations, the project can ensure sustained knowledge sharing and adaptability over time, building a robust foundation of informed advocates who can lead future innovation initiatives in alignment with BRIDGE's goals.

In the context of capacity building and interregional collaboration for innovation ecosystems we will use the Rogers' Diffusion of Innovations Model. The model explains how innovations are adopted and spread across different segments of society, and it provides insights into how regions, SMEs, research institutions, and policymakers can drive the diffusion of innovations within and across regions, especially those with different levels of development. The key concepts of Rogers' Diffusion of Innovations Model are: Innovation: A new idea, practice, or object that is perceived as novel by an individual or other unit of adoption. Adoption Process: The stages individuals or organisations go through when deciding whether to adopt an innovation (Knowledge, Persuasion, Decision, Implementation, and Confirmation). Adopter Categories: Innovators, Early Adopters, Early Majority, Late Majority, and Laggards, which describe how different groups adopt innovations at different rates. Rate of Adoption: How quickly an innovation spreads, influenced by factors like relative advantage, compatibility, complexity, trialability, and observability.



For illustration, BRIDGE focuses on building regional innovation capacity and strengthening ecosystems in less developed regions to foster innovation. Rogers' model helps explain how new innovations (technological, policy, or process-based) can be successfully adopted and diffused across quadruple helix stakeholders (businesses, academia, government, and civil society). The model helps

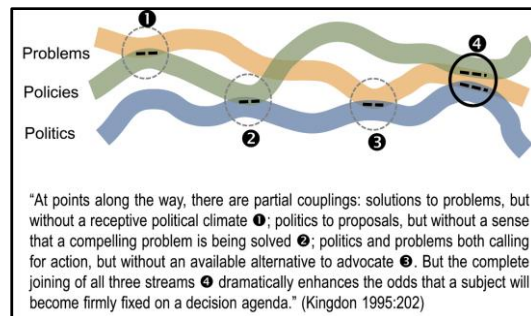
us to understand how innovations (such as deep tech solutions, digitalization, or green technologies) are perceived and adopted by regional actors, ensuring that the right conditions are in place to facilitate adoption (e.g., through capacity-building activities, stakeholder engagement, and pilot projects).

Rogers' Diffusion of Innovations Model is highly relevant to the I3-2023-CAP2b call as it provides a framework for understanding how innovations spread across regions and stakeholders, particularly in less developed regions. It can be used to guide the project's capacity-building activities, stakeholder engagement strategies, and dissemination plans to ensure that innovations are adopted efficiently and at scale across Europe's diverse regions.

To understand the impact of policy and politics on regional innovation ecosystems and interregional collaboration we will apply **Kingdon's Multiple Streams Framework (MSF)**. Through the **Kingdon's Multiple Streams Framework (MSF)** framework we understand how and when to push certain **innovation priorities**, how to build **supportive policy environments**, and how to take advantage of political windows to strengthen regional innovation. The MSF has three leading streams which are outlined and illustrated below:

1. Problem Stream:

- The **problem stream** deals with the recognition of issues that require attention. In the context of the I3 call, the **innovation divide** and **underdeveloped regional ecosystems** represent problems that the project seeks to address.
- Application: In this stream, the project identifies **regional weaknesses** (e.g., lack of infrastructure, limited capacity for technology transfer) through **ecosystem mapping and gap analysis**, helping to define the areas where intervention is necessary.



2. Policy Stream:

- The **policy stream** involves the generation and promotion of solutions to address these problems. This includes exploring different policy approaches, creating S3-based roadmaps, and defining strategic initiatives for the regions.
- Application: In this stream, policy experimentation, alignment of S3 strategies, and development of **regional roadmaps** in line with **EU innovation agendas** are key actions within the WPs.

3. Politics Stream:

- The **politics stream** refers to the political climate, which includes government priorities, regional cooperation, and stakeholder engagement.
- Application: Engagement with **regional authorities**, aligning innovation priorities with **EU funding goals**, and building **interregional collaborations** are part of the **politics stream**. This stream is critical in ensuring the **buy-in** from governments and regional actors to adopt and implement proposed innovations.

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2.2 Consortium set-up

Partners Descriptions



KTU (Kaunas University of Technology) is a premier Lithuanian institution renowned for technology research and innovation in fields like renewable energy, digital transformation, and engineering. Its resources and expertise in R&D and academic-industry partnerships are instrumental for building strong regional innovation ecosystems. KTU's contributions strengthen the tender's goals of transferring knowledge and establishing resilient innovation frameworks.



The Science and Technology Park (VITP) is a business-oriented science and tech park, engaged in supporting startups and entrepreneurs, strengthening the space community in Lithuania and its international activities. It attracted € 35m private investments, hosts 50+ innovative companies with >80% production and services exported, and total annual revenues over 200m EUR (2023). We have the first success story in space with NanoAvionics which was founded as a local startup 10 years ago and grew in VITP to a 200 staff/ €20m revenue company in nanosatellites today, while being acquired by Kongsberg Defence & Airspace in 2022. Key Lithuanian Space companies are located at VITP. Space Technology Cluster was established in 2021 by Kongsberg NanoAvionics, Geomatrix, Novian (Elsis Pro), BlackSwan Space, joined by Sensmetry. VITP has also signed an agreement with European Space Agency to host ESA Business Incubation Centre, and ESA BIC Lithuania activities started in 2023 with 29 startup applications and 10 incubatees selected to date. The aim is to provide entrepreneurs driven by a space-focused business idea with business and technical support, help them understand space market requirements better, and develop their product while getting their company off the ground with first customers.

VITP also runs the ActinSpace and NASA Space apps hackathons as well as other pre-incubation activities in Lithuania (Vilnius and Kaunas) aimed at engagement of young entrepreneurs and early-stage teams' formation to pivot to their first product and customer and become ESA BIC-ready and plan further traction using seed/venture capital/grants funding.

VITP/ ESA BIC Lithuania is collaborating with SpaceHub at Innovation Agency Lithuania and Industry coordinator. It works in close cooperation with partners and key space ecosystem stakeholders: Center for Physical Science and Technology, Kaunas University of Technology, Lithuanian Innovation Center, Tech-Park Kaunas, Vilnius Gediminas Technical University (Vilnius Tech), Vilnius Municipality, and Vilnius University. Since it was founded in 2004 VITP has significant experience in ecosystem development, policy making and building linkages for deep tech focused businesses, academia and public stakeholders on both national and regional scale.



DotSpace connects stakeholders in space and geospatial fields, fostering innovation in Earth observation and sustainable development. With strong ties to research institutions and industry, DotSpace's role in promoting space technology to other sectors of society and collaborative initiatives is crucial to enhancing regional innovation capacity. Its extensive network supports capacity building for the tender's objectives, particularly in knowledge transfer and technology access for less developed regions.



The **NL Space Campus** Foundation maintains a dynamic innovation hub in Noordwijk, The Netherlands, providing a well-connected ecosystem for space technology and business innovation. It offers access to capital, talent, a robust network, and world-class research facilities, including the European Space Research and Technology Centre (ESTEC). The campus fosters collaboration among over 3,000 professionals and numerous institutions, such as universities and research centres. The main tasks of the foundation consists of building and maintaining the space innovation ecosystem in the Netherlands, supporting the business and innovation effectiveness of this space ecosystem with community events, business and innovation driven programmes and projects and providing the necessary means and facilities to the space ecosystem in the shape of, amongst other, buildings, technical facilities and the accessibility of facilities of other members of the ecosystem. NL Space Campus aligns with the proposal's goals to foster an "ecosystem of ecosystems" approach by leveraging its established network and infrastructure to support innovation in the European space sector. As a well-connected ecosystem, it can serve as the anchor for mentoring and knowledge-sharing activities, providing guidance and best practices. Its established programs, facilities, and partnerships make it an ideal leader in facilitating cross-regional collaborations, enhancing skills development, and accelerating the market uptake of new space technologies.



Argos Strategy Group is a strategic advisory firm specialising in data-driven insights for investment prioritisation across EU regions, countries, and corporate clients. Leveraging advanced machine learning tools, Argos provides targeted recommendations to optimise investment decisions. Our expertise extends to identifying critical gaps within ecosystems and research and innovation (R&I) networks, enabling us to foster impactful connections. Additionally, Argos Strategy Group develops customised visualisation platforms and tools, enhancing data transparency and strategic clarity for our clients. Known for its track record in facilitating international partnerships, Argos strengthens the consortium's capacity to build collaborative structures across European regions. Its experience aligns with the tender's mission of enhancing cross-border cooperation for regional innovation and economic growth.



QSR is a strategic consultancy company, focused on human capital for High Technological Intensity Sectors, such as Aerospace. Our Innovation Center analyses human and organisational consequences of the technological disruption, integrating academia and industry in the same ecosystem and enhancing alignment of workers with market's present and future demands. QSR is part of various industry associations, leading the Skills Working Group of EACP – European Aerospace Cluster Partnership, and representing the Portuguese cluster Pact for Skills for Aerospace and ASD Skills Working Group. With wide experience in aerospace, and specific needs of European industry at local and international level, QSR's mission is to develop and deliver the best methodologies and solutions to attract, develop, and retain specialised talent for these sectors. QSR develops both national and international projects in areas such as: needs analysis, traineeships, international mobility, behavioural and technical training, and organisational performance improvement. Our expertise and strong network allow us to give a meaningful contribution informing and implementing sectoral policies at local, national, and international level. QSR is experienced in organising events bridging the gap between academia and industry in the relevant sectors (WP2), developing soft skills (WPs 3- 4) , and engaging stakeholders in the innovation ecosystem (WPs 4-6). QSR is also experienced in project communication, dissemination and exploitation of results due to participation in previous EU projects (WP7).

With a reputation for supporting compliance in high-tech industries, **QSR's contributions to capacity building are essential for establishing resilient innovation environments across European regions.** Its focus on quality and standards aligns with the tender's aim to elevate technological capacities through harmonised regulatory practices.]



Romanian Space Agency (ROSA) Independent public institution legal person fully self-financed, organised by the Government Decision no.923/1995 and defined by Law no.500/2002, in the system of the Ministry of Education and Research. The main mission of ROSA is to promote, coordinate and develop space research and applications programs/projects in Romania and to represent the Government in relevant international cooperation agreements. ROSA established cooperation agreements with international organisations such as European Space Agency (ESA)

or the Committee on Space Research (COSPAR), as well as bilateral cooperation agreements at governmental level. Together with the Ministry of External Affairs, ROSA represents Romania at the sessions of the United Nations Committee on the Peaceful Use of Outer Space — COPUOUS and its subcommittees. In 1992, Romania was one of the first Eastern European countries to sign a Cooperation Agreement in the field of the peaceful use of outer space with ESA, paving the way for Romanian participation in several research projects with other European countries. According to the European Space Agency Council decision, on 16 December 2010, Romania was unanimously accepted as the 19th full member state and, on 20 January 2011, Romania signed the Accession Agreement to the ESA Convention. ROSA is the coordinator organisation of the Research, Development and Innovation STAR Programme - Space Technology and Advanced Research for the period 2012-2019, approved by Law no. 262/2011 - the tool which provides national support for implementing the Agreement between Romania and the European Space Agency (ESA) on Romania's accession to the ESA Convention. ROSA develops its own research and development projects and centres. The ROSA Research Centre was established in 1998 and has been developing since 2000 as a centre of excellence. It's acting as project integrator and developer in the main areas of space research and technology: space science, Earth observation, global navigation satellite systems, space dynamics, space applications for agriculture, disaster management, space information systems, space infrastructure development. The research in ROSA is project-oriented. The overall objectives are to produce science and technology, to transfer the results to the users and to generate physical and human infrastructure – capacity building.



The Regional Development Agency Centru (RDA Centru) is a non-governmental organisation of public utility and the sole legal entity responsible for implementing the regional development policies in Centru Region. RDA Centru is an operational and an effective player on the regional business and innovation ecosystem with increased attributions in the programming period 2021-2027, for designing, as MA for the Centru Region Programme 2021-2027, of the regional priorities of this program in line with the 5 policy objectives of the EU Cohesion Policy and furthermore for elaborating the

guidelines of the calls. At least 25% of the Centru RP budget is allocated to support investments in RDI infrastructure, TT, innovation of companies and uptake of (advanced) technologies.

RDA Centru is the coordinator of the Regional Innovation Consortia of Centru Region, an advisory structure of the decision making body of the region on innovation topics, that endorses the RIS3. It gathers actors from innovation and TT support infrastructure, administration research and education organisations, business community, civil society. RDA Centru is also a member of the National Committee for Strategic Coordination of smart specialisation, with national organisations responsible for innovation, research and development policies in Romania.

Centru Region was selected by the European Commission to receive a RIVs label. The Regional Innovation Valleys (RIVs) initiative is one of 25 actions of the New European Innovation Agenda (NEIA). It aims to harness the full innovation potential across Europe, connecting less and more innovative regions and addressing social challenges through cutting-edge technology. Involved regions identify their competitive advantages to bridge the innovation divide, using their complementary strengths for an improved Research & Innovation (R&I) ecosystem. As an RIV-labelled region, Centru Region is committed to strengthening the Research & Innovation (R&I) ecosystem by developing and strengthening its skills and abilities and participating actively in projects as I3 calls, enhancing the coordination and directionality of their R&I policy and investment towards key EU priorities and engage in more R&I collaboration between more and less advanced regions with complementary smart specialisations (S3).

The proposed BRIDGE project team is established within the Regional Policies, and Programs Unit. This unit ensures collaborations with both the Support for Business Environment and Promotion of Investments Office and the Smart Specialization Office ensuring cooperation and synergies between activities related to RIS monitoring, actions to support the implementation of RIS and support to increase the capacity of the regional innovation ecosystem. Simultaneously, the proposed BRIDGE project team will cooperate with the Management Authority and Intermediate Body Units to make synergies with the calls available for SMEs to better address the companies' needs.



The Regional Development Agency South-West Oltenia (Romania) is a non-governmental organisation of public utility, established in 1999 according to the Romanian Law No. 315/2004 regarding the regional development in Romania. The Agency's mission is to facilitate and promote the development of the South-West Oltenia Region, by implementing the development strategy together with the Regional Development Board and the Regional Partners. RDA SWO aims to implement economic and social cohesion policies in the region, promotes and implements development programs and provides the necessary services for community and

investors to maximise economic and social benefits to the region. The Agency has over 24 years of experience in implementing national and European funding programs, being Implementing Authority for PHARE, Intermediate Body for ROP 2007-2013 and ROP 2014-2020 and Management Authority for RP 2021-2027. Also, the Agency has been a partner of the Enterprise Europe Network since 2015. In the financial multiannual programming period 2021-2027, the Agency has been appointed to manage EU funds as an Intermediate Body for the Just Transition Program and the Health Program for the region. The Regional Program is an instrument adapted to regional needs and development directions, identified and prioritised, in a broad partnership framework, as the most relevant in the context of the current stage of socio-economic development of the region. It covers various fields such as: innovation, smart specialisation, increasing the competitiveness of SMEs, digitalization for the benefit of citizens, energy efficiency, urban development, mobility and accessibility, green infrastructure and biodiversity, educational infrastructure, tourism and heritage culture. Among the specific objectives targeted by the South-West RP 2021-2027 we can mention:

- Development of research and innovation capacities and adoption of advanced technologies;
- Capitalization of the digitalization advantages, for the benefit of citizens, companies and governments;
- Boosting the growth and competitiveness of SMEs.

The RDA SW Oltenia has experience in managing interregional cooperation projects, but also as a grant administrator for social enterprises start-ups, acts as an Enterprise Europe Network Partner since 2015 and is involved in an innovation & capacity building project (Horizon Europe) to identify gaps and create synergies between the S3 priorities / the Regional Programme and Horizon Europe. With the help of BRIDGE project, we aim to support the build of the regional innovation ecosystem to encourage technological transfer and innovation activities from the aerospace sector to other manufacturing industries in order to strengthen cross-sectoral cooperation, based on S3 priorities.

We aim to align S3 actions, to address regional disparities in accordance with the European innovation ecosystems and EU innovation priorities to encourage the SW Oltenia region to become an innovation valley.

ADR SW Oltenia (Romania) supports sustainable regional development in Romania through EU-funded projects focused on infrastructure, innovation, and social resilience. As a trusted authority for cross-regional projects, ADR SW Oltenia's engagement fosters collaboration between public and private stakeholders. Its expertise in managing large-scale capacity-building initiatives aligns with the tender's goals of reducing disparities across Europe.



The Geographical Information Systems International Group

(GISIG) is a European Association on geoinformation, recognized as a non-profit SME. With a wealth of experience and multidisciplinary skills in GIS tools and various application domains such as land planning,

risk management, environmental monitoring and climate change, GISIG aims to facilitate technology transfer from research to industry. Over the past 30 years, GISIG has played a pivotal role in coordinating Education and Training, Research and Innovation EU Programmes, and managing large-scale cooperation projects, including the Blueprint project EO4GEO for training and capacity building on the downstream space sector. Currently, GISIG continues its commitment in knowledge transfer and capacity building for the exploitation of space-data as a coordinator of SPACE4GEO, the Large-scale Partnership under the Pact for Skills on "Aerospace and Defense" ecosystem and as a coordinator of SPACESUITE, a Blueprint for innovative training on space positioning, satcom and data. GISIG has also a long experience as C&D leader of important projects such as the H2020 RECONNECT and the Horizon Europe 100kTREES.



Ticass - Innovative Technologies for Environmental Control and Sustainable Development

- is a non-profit consortium participated by the University of Genoa, research organisations, and small, medium and large enterprises. It promotes, disseminates, transfers and enhances research and technology transfer activities in the fields of energy and environment with a focus on sustainable development and quality of life.

TICASS is part of the Liguria Region innovation ecosystem, with the institutional mission to develop the regional innovation cluster Polo EASS (Energy, Environment and Sustainable Development), including large and SME, Research Institutes and with the contribution to the Liguria Region S3 specialisation area of "Security and Quality of Life in the Territory," which encompasses key sub sectors such as Environmental Sustainability and the Space Economy, including both downstream and upstream applications. To address the complexity of innovation, the cluster supports the development of sustainable solutions for the growth and competitiveness of companies and the territory, through networking, training, communication, skills mapping, project promotion and support.

Ticass will contribute to various WPs: WP2, supporting the identification of the Policy Alignment for Smart Specialisation (T2.2 Leader); WP3, supporting analysis of local ecosystem and of existing EU, national, and regional funding programs; WP4, with regional S3 analysis and comparison and with consultation with regional innovation clusters; WP5, fostering the creation of cross regional thematic working groups and capacity building activities; WP6, connecting regional ecosystems and relevant EU networks and contributing to the development of roadmaps, for the exploitation of the project results. Ticass is also experienced in project communication, dissemination and exploitation (WP7) and will be the T7.2 Leader for the engagement plans for the stakeholders.



Region of Western Greece is one of the 13 administrative regions of Greece and a secondary local government organisation. The Region of Western Greece (RWG) is responsible for the administration of affairs of its territory and therefore shapes, plans and implements policies at regional level as part of its responsibilities under the principles of sustainable development and social cohesion of the country, taking into account national and European policies. Greece has a hybrid RIS3 with a centrally-administered national strategy (overseen by the General Secretariat for Research and Technology) and 13 regional strategies (overseen by regional authorities and coordinated by the Ministry of Development). There is no common governance model across regions. RWG has appointed a RIS3 Technical Office since February 2018. The RIS3 in RWG includes the following priorities: Agri-food; Tourism – Culture; Microelectronics – Advanced Materials; Information & Communication Technologies (horizontal); and Energy Applications (horizontal). According to the New European Innovation Agenda, the uptake of deep tech innovation and the ability of regions across the EU to contribute to, and benefit from innovations should be strengthened through actions to address the persistent innovation divide across Member States and regions. Having recognised these urgent needs, RWG has made intensive efforts to meet the EU goals and during the summer of 2024, it was one of the regions that have been selected to receive a Regional Innovation Valley (RIVs) label and committed to: Strengthen their Research & Innovation (R&I) ecosystem; Enhance the coordination and directionality of their R&I policy and investment towards key EU priorities; and Engage in R&I collaboration between more and less advanced regions with complementary smart specialisations (S3). Through BRIDGE, RWG will strengthen regional innovation ecosystems and build resilience through interconnected value chains by integrating space technology in the region.



A leading Greek university, the **University of Patras** contributes cutting-edge research in engineering and environmental sciences. Known for industry collaborations, the university supports regional innovation ecosystems through applied R&D and skills development. Its academic strength in renewable energy, digital technologies, and environmental sciences aligns with the tender's aim to build cross-disciplinary knowledge.



The **University of Coimbra (UC)** is an associated partner of the project and contributes cutting-edge research in areas such as engineering, environmental sciences, and information technology. Recognized for its industry collaborations, UC supports regional innovation ecosystems through applied R&D and skills development. Its academic strengths in renewable energy, digital technologies, and environmental sciences align with the project's aim to build cross-disciplinary knowledge. The **UC Business** department, dedicated to technology and knowledge transfer, plays a crucial role in bridging academia and the business sector, promoting innovation and entrepreneurship in the region.

Partner Competence Matrix (related to the targeted pillars of the call-fiche)

In the matrix on page 21 we have made an assessment of the expertise of the consortium as a whole to the chosen Pillar elements from the call. We assessed the items of:

P1: Roadmap development. 4-Helix Collaboration, Knowledge Transfer and Partner Support

P2: Business Idea development. IP and Legal Support, Project Improvement

P3: Comparative Benchmarking, Activation intermediaries

P4: EU Network participation, Talent retention, Eco system Twinning

The 13 organisations in this consortium have a solid knowledge base and experience to be successful in the project delivery phase. Most of the partners have worked together in previous projects.

	P1:Roadmap Development	P1:4-Helix Collaboration	P1:Knowledge Transfer	P1: Partner Support	P2:Business Idea Dev	P2:IP&Legal Support	P2:Project Improvement	P3:Comparative Benchmark	P3:Activation Intermediaries	P4:EU Network Participation	P4:Talent Retention	P4:Ecosystem Twinning
KTU	Highly Skilled	Highly Skilled	Experienced	Highly Skilled	Expert	Expert	Experienced	Knowledgeable	Experienced	Highly Skilled	Highly Skilled	Supportive
VITP	Knowledgeable	Highly Skilled	Highly Skilled	Supportive	Knowledgeable	Knowledgeable	Experienced	Experienced	Experienced	Knowledgeable	Experienced	Knowledgeable
dotSpace	Highly Skilled	Knowledgeable	Expert	Supportive	Experienced	Knowledgeable	Supportive	Knowledgeable	Highly Skilled	Knowledgeable	Highly Skilled	Experienced
ML Space	Highly Skilled	Knowledgeable	Experienced	Experienced	Knowledgeable	Experienced	Supportive	Experienced	Experienced	Highly Skilled	Highly Skilled	Supportive
ARGOS	Experienced	Highly Skilled	Supportive	Experienced	Highly Skilled	Experienced	Experienced	Experienced	Highly Skilled	Experienced	Supportive	Supportive
QSR	Experienced	Experienced	Highly Skilled	Experienced	Highly Skilled	Highly Skilled	Experienced	Expert	Experienced	Experienced	Experienced	Supportive
HOSEA	Highly Skilled	Experienced	Expert	Experienced	Knowledgeable	Expert	Expert	Knowledgeable	Experienced	Highly Skilled	Experienced	Experienced
Centra	Highly Skilled	Experienced	Knowledgeable	Highly Skilled	Experienced	Knowledgeable	Experienced	Experienced	Experienced	Supportive	Supportive	Experienced
SWOrbels	Experienced	Highly Skilled	Knowledgeable	Experienced	Supportive	Experienced	Knowledgeable	Highly Skilled	Highly Skilled	Experienced	Experienced	Experienced
GISIG	Highly Skilled	Experienced	Highly Skilled	Experienced	Knowledgeable	Experienced	Experienced	Expert	Highly Skilled	Experienced	Supportive	Highly Skilled
TICASS	Expert	Highly Skilled	Highly Skilled	Experienced	Experienced	Supportive	Experienced	Highly Skilled	Highly Skilled	Expert	Supportive	Experienced
WGrece	Knowledgeable	Highly Skilled	Experienced	Experienced	Knowledgeable	Experienced	Experienced	Supportive	Experienced	Knowledgeable	Experienced	Supportive
UPatras	Experienced	Knowledgeable	Experienced	Supportive	Experienced	Experienced	Experienced	Knowledgeable	Experienced	Knowledgeable	Knowledgeable	Supportive

2.3 Project teams, staff and experts

Name/Profile	Org.	Role/Task	Expertise and Project Contribution
Julija Kravčenko <i>Technology Transfer, Head of the Improof</i>	KTU	Project Coordinator	Expert in technology transfer and EU project management, with experience in cross-disciplinary teams. Oversees project alignment with Horizon Europe objectives, guiding continuous collaboration among partners to meet milestones.
Andrius Plečkaitis <i>Chief Business Development Officer</i>	VITP	WP leader	Skilled in R&D and innovation development, support and strategic planning; supports partner investment initiatives within WP2. Focuses on project planning and partner integration for effective project rollout. Leads WP5 (Innovation support) and T3.3 (Mapping and analysis of existing EU, national, and regional funding programs)
Juliana Semionova, <i>Marketing and communications manager</i>	VITP	Communication lead	Professional in social media and marketing campaigns. Supports WP5 (Innovation support) activities related to engagement of target audiences.
Rasa Mileryte, <i>Project consultant</i>	VITP	Contributor	Experienced in teamwork facilitation, space-focused hackathons and digital innovation support for startups and SMEs. Expert in WP5 (Innovation support)
Martijn Seijger <i>Senior Director</i>	dotSPACE	WP leader	Leader in space application technology transfer, funding and consortium-building. Leads WP3 with a focus on leveraging satellite tech for societal benefits, encouraging partner contributions for maximum impact.
Andrei Bocin-Dumitriu <i>Innovation Manager</i>	dotSPACE	Task Leader,	Specialist in EU policies and space tech innovation. Manages tasks within WP2 and WP4, ensuring policy

		Contributor	alignment with EU objectives. Prioritises knowledge exchange among team members and engagement with external stakeholders.
Kacia Rutkoskaya <i>PR&Marketing</i>	dotSPACE	Communications lead	Experienced in EU project dissemination. Leads WP6 communication efforts to amplify project reach, fostering engagement with stakeholders across sectors.
Joris Kruse <i>Technology Transfer Specialist</i>	dotSPACE	Task leader	Former ESA Technology Transfer Manager. Promotes cross-sector technology transfer in WP5, aligning space and non-space applications for project goals.
Marc Sandelowsky <i>Director, Program Management</i>	NL Space Campus	WP leader	Director of NL Space Campus, with expertise in fostering space sector collaboration. Manages/leads WP4 to connect space data resources with other partners, advancing project goals.
Raoul Voeten <i>Innovation Manager</i>	NL Space Campus	Task leader	Expert in bridging space and non-space sectors, contributes to WP5 with a focus on technology transfer, engaging partners across the value chain.
Pierre-Alexandre Balland <i>Manager & Researcher</i>	Argos Strategy Group	WP leader	Co-founder of Argos Strategy Group, Pierre-Alexandre is an authority in economic systems, AI, and blockchain. As Chief Data Scientist at CEPS and advisor to the European Commission, he applies AI and data science to address EU public policy challenges. Leads WP2 tasks focused on complex policy analysis, integrating economic insights into project innovation strategies.
Milva Carbonaro <i>Senior Manager, Capacity Building Specialist</i>	GISIG	WP leader	Senior EU project manager, specialising in VET and capacity building. Guides WP7 activities, ensuring project compliance and training impact.
Alessandra Marchese <i>Environmental Project Manager</i>	GISIG	Contributor	Contributes tasks in WP3 and WP4, and provides expertise in sustainable planning, policy, and capacity building within WP5.
Roderic Molina <i>GIS and SDI Expert</i>	GISIG	Technical lead	GIS and SDI expert, leads WP3 tasks for data processing and applications, ensuring data-driven project results.
Silvia Gorni <i>Researcher</i>	GISIG	Contributor	Specialist in GIS, supports data analysis tasks across WP4 and WP5, contributing to data visualisation.
Chiara Monticelli <i>Administrative Support</i>	GISIG	PM&dissemination	Provides secretariat support for GISIG, handling project management and dissemination tasks within WP6 to ensure effective communication and coordination across teams.
Maria Ioana Vlad Sandru <i>Senior Research Scientist</i>	ROSA	Contributor	Specialises in Earth Observation (EO) applications and technology transfer. Contributes to WP3 ensuring technology transfer for regional applications, supporting project response initiatives.
Alina Radutu <i>Remote Sensing Expert</i>	ROSA	Contributor	Focuses on satellite data applications and contributes to WP5 tasks to ensure creation of thematic working groups or partner-matching activities on a regional scale for identified priorities.
Florina Dediu <i>GIS and Remote Sensing Researcher</i>	ROSA	Contributor	Expert in satellite imagery analysis; contributes to WP3 and WP4 with insights on environmental and climate data applications.
Iulia Dana Negula <i>Radar Remote Sensing Specialist</i>	ROSA	Contributor	Leads radar data integration for WP3, enhancing cultural heritage monitoring and emergency response projects.
Ulpia Botezatu <i>Space Policy Officer</i>	ROSA	Contributor	Chair of the UN COPUOS Subcommittee, Dr. Botezatu specialises in space law and international cooperation. Contributes to WP5 and WP6 with expertise in space security and policy, promoting legal frameworks for sustainable space activities. Her background in engineering and law supports interdisciplinary approaches to space situational awareness and resilience in critical infrastructure.

Ioan Levitchi <i>Regional Policy Expert</i>	RDA Centru	WP leader	Coordinator for regional policy compliance within WP2, focusing on funding strategies and aligning with EU standards.
Dan Zbucnea <i>Project Implementation Specialist</i>	RDA Centru	Contributor	Expert in smart specialisation strategies; manages WP4 tasks to ensure the regional alignment of project activities.
Gabriela Tarau <i>Head of Project Development</i>	RDA Centru	Task leader	Expert in EU project funding. Manages WP2 and WP4 tasks, focused on interregional cooperation and project resource mobilisation.
Marius Duca <i>Head of Regional Planning</i>	RDA Centru	Contributor	Contributes to WP3 in drafting and coordinating strategies for regional development, focusing on agri-food and green energy.
Mihai Marian <i>Partnerships Lead</i>	SW Oltenia	Task leader	Heads regional partnerships for economic development; key WP3 task contributor, ensuring the integration of local resources into project outcomes.
Cristina Mihalschi <i>Communications and HR Director</i>	SW Oltenia	Contributor	Contributes WP6 communication and dissemination in SW Oltenia, focusing on social enterprise engagement and regional outreach.
Carlos Maio <i>Human Resources and Skills Expert</i>	QSR	Contributor	Contributes to WP5 task on skills assessment for aerospace and energy sectors, with expertise in HR and regional collaboration.
Miriam Rosa <i>Director, Innovation Center</i>	QSR	WP and task leader	Specialist in human factors for high-tech sectors, leading WP5's task on skills frameworks for aerospace industry integration and WP leader.
João André Gonçalves <i>Business Development Manager</i>	QSR	Contributor	Focuses on innovation projects within WP5, managing aerospace industry collaborations to enhance regional tech transfer.
Catarina Farinha <i>PhD Candidate, HR Specialist</i>	QSR	Contributor	Supports WP5 research on skills and workforce needs, applying organisational behaviour analysis for the aerospace sector.
Giorgio Saio <i>Innovation Ecosystem Expert</i>	TICASS	Task leader	Leads WP2 and WP7 tasks related to regional ecosystems and technology transfer, ensuring efficient task coordination.
Michela Mazzocchi <i>Senior Researcher</i>	TICASS	Contributor	Environmental engineering expert, supports WP2 and WP4 tasks related to environmental monitoring. Ensures efficient data handling in climate resilience tasks.
Giulia Cremonini <i>Environmental Engineering Researcher</i>	TICASS	Contributor	Contributes to WP4, focusing on marine and climate resilience applications, ensuring accurate data integration.
Valeria Bianchi <i>Researcher</i>	TICASS	Contributor	Bachelor's degree in International and Diplomatic Sciences and master's in leadership for the International Relation and Made in Italy. Currently pursuing a master's degree in International Relation-Human Rights and Environmental Protection. European Project's Assistant in TICASS. Involved in the EASS Cluster activities. Contributions to WP2,5,6,7 tasks
Alice Salucci <i>Administrative Support</i>	TICASS	Contributor	Provides administrative support across tasks, ensuring efficient communication and documentation.
Sofia Karveli <i>Regional Project Manager</i>	RWG	Task leader	Leads regional strategy within WP4 and WP5, ensuring alignment of regional infrastructure with project goals.
Konstantina Papagiani <i>Financial Manager</i>	RWG	Contributor	Manages financial reporting and budget adherence across WPs, ensuring efficient use of project resources.
Ioanna Chamakioti <i>Financial Manager</i>	RWG	Contributor	Supports WP2 and WP6 with expertise in funding for cultural initiatives, ensuring financial transparency and efficiency.

Stylianios Karatzas <i>Smart Infrastructure Expert</i>	U Patras	Task leader	Oversees WP3 contributions on data-driven insights and analytics.
Andreas Kazantzidis <i>Atmospheric Sciences Researcher</i>	U Patras	Task leader	Specialist in atmospheric modelling; leads on of the WP3 tasks, providing data and insights for regional impact studies .
Athanassios Argyriou <i>Atmospheric Sciences Researcher</i>	U Patras	Contributor	Specialist on environmental time series, homogenization of meteorological time series and neural network applications in atmospheric and environmental physics.
Marina Kouta <i>Civil Engineer</i>	U Patras	Task Leader	Leads WP1 task and contribute to WP2,3 and 4
Outside resources (subcontracting, seconded staff, etc)			
Not applicable			

2.4 Consortium management and decision-making

The governance structure of BRIDGE is designed to foster interregional collaboration, enable effective decision-making, and support alignment with the specific goals and innovation priorities.

The Coordinator has overall responsibility for the legal, financial, scientific and technical parts of BRIDGE and is the main point of contact for the EC project officer. The Coordinator (KTU) will be supported by a dedicated Project Management support team (DS) and quality management from ROSA/ Centru. Together they form the Project Executive (PE). The Project management support team is responsible for the administrative management of the project, handling of legal issues, GDPR, creation, maintenance and amendment of the Grant Agreement and Consortium Agreement and organising project meetings. Work Package leaders will be responsible for the coordination of their WPs and task leaders will be responsible for the coordination of their respective tasks. Together (a representative from) all partners form the General Assembly (GA). The Coordinator is the chairman of the General Assembly and the Project Executive. The Coordinator will liaise and coordinate with the European Commission. Furthermore IIBs and regional Innovation hubs will be established.

To keep the focus on **cross-regional innovation challenges**, set **strategic priorities**, and ensure **alignment with regional capabilities** and the broader EU innovation agenda we will establish Interregional Innovation Boards (IIBs). Each board addresses a specific domain or sector (e.g., space technology, deep tech, energy, agriculture) and ensures that all **participating regions contribute** to solving the challenges. The **Members of the IIBs** are representatives from **quadruple-helix stakeholders** (industry, academia, public authorities, and civil society) from each region, including innovation intermediaries (e.g., clusters) to ensure that all relevant actors are engaged in the decision-making process. The boards will meet regularly to assess progress, set new objectives, and ensure **synchronisation of efforts** across regions. To synchronise the regional developments in the bigger EU context representatives of the IIBs will be invited to meetings subsequent to the GA. The IIBs will report to the Steering Committee.

To assess the **project's strategic direction**, provide strategic guidance and insight into emerging trends and challenges and suggest any necessary pivots or additional collaboration opportunities we will appoint within three months an **advisory board**. In the advisory board external experts in **deep tech, space technology**, and **innovation ecosystems** will be invited. The first member of the board (chair) is already committed. Prof. Dr. Ron Boschma is a Professor of Regional Economics at Utrecht University, specialising in evolutionary economic geography and regional innovation systems. He has served as a member of the Executive Board of the International Regional Studies Association since 2015 and has been ranked among the top 1% of cited researchers worldwide in all scientific fields since 2014. Professor Boschma has also contributed to European Commission initiatives, including co-authoring a policy brief on regional branching and smart specialisation policy. The second member will be mr Christian Hansen, Head of the Innovation Programme of the Swedish Space Corporation, which is the S3P coordinator. We intend to ask 1 additional person to take a seat in the advisory board. The board will meet periodically, on a 6 months basis.

Within this regional cross border collaboration we plan to work with **Regional Innovation Hubs**. These are external parties representing regional innovation actors, including local SMEs, universities, regional authorities, and NGOs involved in innovation policy. Their role, at the regional level, is to coordinate the local execution of project activities (i.e. managing regional innovation events, networking meetings, fairs). After the project we will ensure that each hub will be made responsible for implementing the roadmap for their specific region, in line with S3 strategies and the project's objectives. WP leaders are responsible for the coordination with regional hubs (incubators, accelerators etc) to ensure smooth execution of tasks.

This governance structure not only supports **effective collaboration** but also aligns with the **New EU Innovation Agenda's** focus on deep-tech and cross-border innovation ecosystems. It also integrates well with **S3 strategies**, as the Interregional Innovation Boards and Regional Hubs will help implement **S3-based roadmaps** and foster **transnational collaboration** on shared innovation challenges.

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2.5 Project management, quality assurance and monitoring and evaluation strategy

As the centralised Project Coordinator (PC), Kaunas University of Technology (KTU) will have a Project Officer (PO) dedicated to overseeing the project execution, both internally and externally.

Externally, KTU will handle all legal and financial formalities with the European Commission, acting as the primary intermediary with the EC. The project coordinator will submit deliverables, after being validated through processes defined in “Quality assurance plan, monitoring plan, data management plan, and risk management framework” (Task 1.2). Deliverables will be submitted through the funding portal and all official reports to the EC will be coordinated by KTU. With its deep understanding of the innovation ecosystem, **KTU** is well-positioned to lead the BRIDGE project.

Internally, it will be supported by a dedicated Project Management team represented by **Dotspace** for administrative management and **U Patras** for quality management, forming the **Project Executive (PE)** alongside **KTU**.

In this structure, **Work Package (WP) leaders are responsible for the overall coordination of their assigned WPs**, ensuring that activities align with project goals and stay on schedule. They manage resources, provide guidance to the team, and report progress to the Steering Committee (SC) and General Assembly (GA). **Task leaders, meanwhile, focus on managing individual tasks within each WP**. They ensure that each task is completed on time and to the required standard, working closely with the WP leader to address any issues and keep the task aligned with the WP's objectives.

For decentralised governance, two main structures will be implemented: 1) the **Steering Committee (SC)** and 2) the **General Assembly (GA)**.

The **Steering Committee (SC)** is tasked with overseeing the overall project governance, ensuring alignment with the **EU Cohesion Policy, Smart Specialisation Strategies (S3), and the New EU Innovation Agenda**. This committee has decision-making authority over project resources, timelines, and strategic adjustments to keep the project on track with its defined key performance indicators (KPIs) and milestones. The SC is composed of senior representatives from each participating region, project coordinators, and policy experts knowledgeable in EU funding mechanisms (such as ERDF and Horizon Europe). These members bring expertise to the committee's responsibilities, which include providing final approval for major decisions recommended by the Interregional Innovation Boards (IIBs), validating and approving plans across work packages, and ensuring effective project execution.

Working closely with the Coordinator, the SC will propose decisions and potential project adjustments, which are then submitted to the General Assembly (GA) for final approval and subsequent implementation. To maintain smooth alignment across concurrent tasks, the SC will meet bimonthly via the project's internal communication channels, ensuring consistent oversight, synchronisation of outcomes, and timely decision-making across all project activities.

The General Assembly includes representatives from all consortium partners (both full and associated partners). **As the project's highest decision-making body, the GA holds the authority to independently propose and make project-related decisions**. It will also review proposals from the SC and will convene biannually, or as needed upon SC requests or requests from a third of its members. The GA will address potential work plan changes and manage any deviations or delays in project activities. Utilising project communication channels, the GA will be held in the kick-off meeting in M1, with subsequent project meetings scheduled approximately every six months. For cost efficiency, these meetings will coincide with on-site international project events or be conducted virtually when no such events are planned.

In terms of quality and monitoring, both internal and external mechanisms are established. Externally, an Advisory Board (AB) will work focused on community building to provide independent oversight. Internally, Quality Assurance, monitoring, and risk management procedures are implemented to maintain project standards.

The **Advisory Board (AB)** consists of independent external experts in the project's fields. Five experts will be appointed at the project's kick-off, with the option to add up to four more throughout the project. Partners nominate AB members based on strict criteria to ensure independence, expertise, and relevance to the project's scope, while following a thorough assessment process for impartiality and conflict of interest, aligned with the European Commission's Expert Code of Conduct. The AB will conduct independent quality assessments at midterm and project completion, focusing on the project's relevance, alignment with other EU projects, evaluation tasks, and impact through qualitative interviews. Regular communication with the Steering Committee will occur via biannual online meetings.

In terms of Quality Assurance, monitoring, and risk management procedures, this involves systematically reviewing project progress to uphold quality standards consistent with industry benchmarks. It incorporates proactive risk identification, mitigation strategies, and contingency planning to keep project operations, outcomes, and budget aligned with strategic objectives. This approach identifies and addresses potential barriers to project implementation. All tasks are conducted in accordance with legal, ethical, safety, and security standards, supported by ethical assessments of planned actions and templates to ensure compliance. WP leaders are required to report any ethical concerns as they arise and provide biannual confirmation of compliance, should any issues be reported. The project will participate in the Open Research Data Pilot, adhering to FAIR (Findable, Accessible, Interoperable, and Reusable) principles, ensuring that results are accessible to the consortium and valuable for external stakeholders.

The BRIDGE project has established a comprehensive framework for quality assurance, monitoring, and risk management to ensure effective project implementation and alignment with strategic objectives. The

deliverable acceptance review plays a crucial role, ensuring that all deliverables meet both the deadlines and qualitative targets related to technical content, project objectives, and formal requirements. Each deliverable undergoes an internal quality-control process before submission to funding authorities, with an added layer of consistency checks across deliverables. Quality assurance issues are placed on the Steering Committee's agenda and submitted to the General Assembly for approval, with preventive and corrective actions enacted as necessary. If progress is deemed unsatisfactory, milestones are missed, or deliverables are not achieved, the Steering Committee will assess several options: increasing efforts toward specific milestones or deliverables, implementing alternative strategies to achieve the same objectives, or adjusting strategies to meet revised objectives aligned with the project's core goals.

To support effective project monitoring, **Indicators of Achievement** (as outlined in section 1.2) will be fine-tuned, reviewed, and confirmed by the consortium during the kick-off meeting. These indicators are essential for tracking BRIDGE project progress, maintaining alignment with established goals, and meeting specific objectives.

Complementing these measures is a **risk management plan** (with a first proposal in section 2.6), which will guide the consortium in identifying and mitigating risks associated with project implementation. This plan will be revisited and formally approved at the project kick-off, ensuring continuity with minimal disruption. Rooted in European Commission standards for reporting and monitoring, BRIDGE's project and financial management activities underscore the consortium's dedication to efficient, effective project execution. The integration of these quality assurance and risk mitigation strategies highlights BRIDGE's commitment to achieving its objectives seamlessly.

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2.6 Risk management

Critical risks and risk management strategy			
Risk	Description	WP	Proposed risk-mitigation measures
1	Delays in decision-making and coordination across regions	1	Clear decision-making protocols, effective and regular communication channels and tools. Monitoring and ad hoc engagement of the WP/ project leadership.
2	Inadequate monitoring of progress and outcomes	1	Establish early warning systems with transparent validation of key performance indicators (KPIs) tracked continuously. Regular review of the KPI progress.
3	Compliance with EU regulations	1	Engage legal advisors to ensure team members are familiar with EU project guidelines (data protection etc.) and follow them.
4	Difficulty in engaging all relevant stakeholders from the quadruple-helix model (industry, academia, public sector, and civil society)	2	Plan targeted engagement campaigns with a stakeholder mapping exercise early on. Use key ecosystem contacts as ambassadors to promote the project activities.
6	Slow progress in developing the joint policy experimentation framework	2	Pilot small-scale experiments first, to demonstrate quick wins and build momentum.
7	Incomplete mapping of local ecosystems	3	Use established regional experts with proven expertise in the ecosystem mapping and value chain analysis, and allocate sufficient time for thorough research.
8	Lack of collaboration between less developed and developed regions	3	Establish strong and specific incentives for collaboration and develop clear frameworks for sharing benefits.
9	Difficulty in identifying and mobilising untapped private capital	3	Engage financial experts (fund managers, business angels) early in the project and offer incentives to attract private investment.
10	Difficulty in reaching consensus on priorities among local stakeholders	4	Use a structured multi-criteria decision-making process that includes stakeholder consultations.
11	Gaps in available data for performing industry and patent analysis	4	Ensure data collection partnerships with regional statistical offices and private firms are established early.
12	Poor integration of identified priorities with existing S3 strategies	4	Conduct workshops to align identified priorities with the current S3 strategies, ensuring cross-regional investment opportunities are recognized.
13	Low engagement in thematic working groups or partner-matching activities	5	Provide incentives for participation, such as funding opportunities or strategic networking benefits.

14	Lack of participation in capacity-building activities	5	Develop a flexible training program, offering both in-person and online sessions, and ensure it addresses specific regional needs.
15	Inability to retain talent in less developed regions	5	Implement a comprehensive talent retention strategy, including local innovation hubs and financial incentives for skilled professionals.
16	Failure to fill gaps in innovation support effectively	6	Regularly monitor gaps and adapt action plans dynamically, integrating feedback from stakeholders.
17	Difficulty in connecting regional ecosystems with relevant EU networks	6	Leverage existing networks such as the Enterprise Europe Network (EEN) and develop strategic collaborations with established regions.
18	Lack of effective exploitation of project results	6	Implement a clear exploitation strategy early in the project with dedicated resources for scaling and commercialization.
19	Low visibility and impact of dissemination efforts	7	Employ professional communication and marketing teams to develop a digital and traditional media strategy.
20	Lack of engagement from stakeholders and the wider community	7	Organise high-profile events and provide easy access to project outcomes through online platforms and social media campaigns.
21	Sustainability of the project's impact beyond the funding period	7	Develop long-term partnerships with industry, government, and academia to continue activities beyond the project timeline.

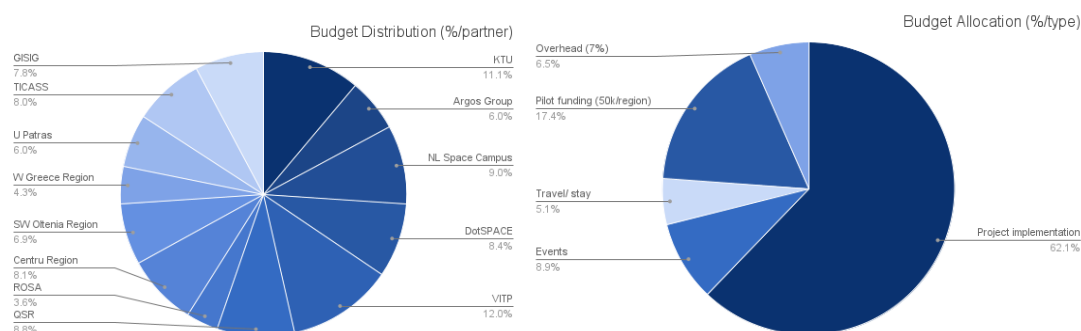
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3. COST EFFECTIVENESS AND FINANCIAL MANAGEMENT

3.1 Cost effectiveness and financial management

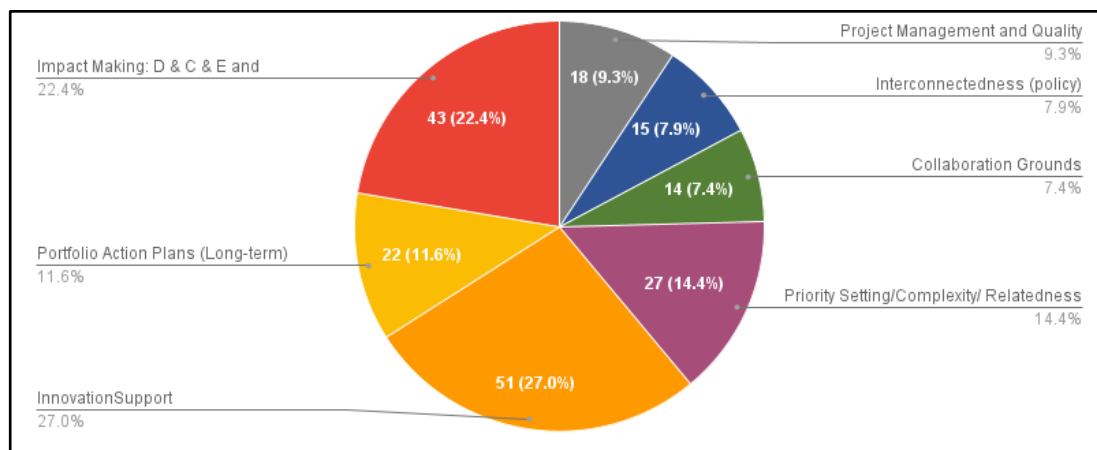
The total budget foreseen for the execution of the BRIDGE project amounts to **€1,449,312.86** (including overhead 7%). The budget is proportionately distributed among partners to sustain the necessary effort for the project implementation and reach its objectives. The budget is also balanced to compensate for the different monthly rates between regions. Moreover, it has been analytically adjusted to accommodate the management effort required by the coordinating organisation or the organisations that lead work packages and/or tasks (see figure below with Budget Distribution).

The project implementation costs (62.1%) are the biggest, while notably the engagement events (8.9%) and project “investment” in sustainable innovation (17.4% for “pilots”) warrant a durable impact beyond the project life. “Pilots” are projects which are being prepared for follow up funding. The low development regions facilitate absorbing costs for development and speeding up the project. Projects will be selected based within the scope of the Innovation boards. Travel and subsistence costs to attend project meetings and events have been distributed to different WPs according to the project implementation needs and they have been calculated following the European Commission standards (reference Commission Decision (2024)5045) (Catering costs are estimated at € 55 euro per participant). The 10.1% budget allocation for WP1 “Project management and quality assurance” corresponds to the normal level of commitment for management activities within EU projects, which safeguards the efficient use of time for the internal management of the project, as well as the subsequent coordination and quality assurance activities.



The budget allocation for WP2 (7.1%) and WP3(7.1%) which includes activities such as the collection of information, setting up the frameworks for collaboration, or mapping and engaging with stakeholders (e.g., annual local stakeholders meeting within the regions with focus on either value chains or ecosystems) allows to collect all the necessary inputs, engage actors and develop the strategies for the other WPs. The budget allocation for WP4 (14.1%), WP5 (27.3%) and WP6 (12.1%), which represents the core of the project and include the very demanding activities fundamental for the development and achievement of the project objectives, has a sizeable budget allocation that includes also multiple type of costs, from staff costs to events, workshops or capacity building. Finally, WP7 (22.2%) might seem oversized at a first look but it contains the budget allocation of €250k to five less developed regions (and partners of the

consortium) to create a business portfolio (pipeline) of pilots that will last beyond the project life and with concrete and immediate impact to the capacity of these regions to attract ERDF funding in the near future. The €50k premium per region is designed to accommodate different activities or types of support corresponding to each region's needs (identified via the project analytical modelling or ecosystems engagement core activities). In general, the effort and budget distribution within the BRIDGE WPs is well balanced to reach a good cost-benefit ratio for the foreseen activities, enough to activate and maintain the regions capacity for innovation within the space value chains (not excluding also other non-space value



chains) during the project life and beyond.

BRIDGE projects plans a person months distribution among the project partners specific to their tasks and role in the project (see Figure above, right). The "Role and Responsibilities" table under section 2.3 above, complements the information given in this section.

It is the responsibility of the Steering Committee, in conjunction with WP Leaders, to monitor the progress of the project by assessing the indicators specified in sections 1.2 (SMART KPIs), and 4.1 of this proposal ensuring that the project results and objectives are achieved on time. This also involves a constant monitoring of the budget consumption, to be performed by the Project Executive (see also section 2.5 above).

The procedures for project governance and monitoring will be specified in D1.1 "Governance structure and Project Management Plan" to be released at M3, to be considered as a handbook detailing, among others, guidelines, routines and timing for tasks and reports, sharing of documents, progress indicators towards the work plan.

The cost effectiveness of foreseen activities will be guaranteed by some economic scale adopted by the partners, in particular:

- It is foreseen that some project meetings will be integrated with stakeholders events while at least six events will be organised in virtual mode to reduce mobility costs. Recurrent meetings of the Steering Committee will be performed online. The same will apply to consultations with AB members, who will only attend the project meetings every six months to perform the evaluation of project results (key deliverables and outcomes).
- Project dissemination seminars will be in most cases organised besides project meetings so that to save travel and subsistence costs for project partners attending the events. For those locations in which no project meetings are foreseen, where possible speakers from the consortium should participate, the possibility to give a remote speech to the local audience will be pursued whenever possible.
- Dissemination and awareness material will be produced in-house by all the partners under the close supervision of GISIG, as WP Leader and in charge for this specific task under WP7, by KTU, as coordinator of the project, and ROSA as task lead within the same WP. DotSPACE will contribute to the production and distribution of the materials as it maintains a dissemination, engagement and communication platform (www.groundstation.space) and has a well established track record for organising online and onsite events. All organisations already have a long lasting experience in the production of promotional material within other EC funded initiatives.
- Digital material will be delivered as much as possible in pdf format through distribution lists, advertisements on the project web site and social channels, In-house printing of distribution material by the project partners will be applied as well whenever possible. In any case, the employment of printed material, though it might not be small, clear guidelines to limit the use of paper and aim for recyclable and reuse material as well as performing as a whole as a "green" project.
- Video production for project promotion will be also developed in-house by the partners having already the necessary resources and skills within their staff (e.g., NL Space Campus, dotSPACE, GISIG).
- No major hardware/software costs are foreseen as all partners will use their own existing resources, such as cloud infrastructures, other storage facilities or networking services. Furthermore, the use, extension or integration of Free and Open Source software and components will be prioritised to the use of proprietary software so that any expense is not foreseen in this regard.

The financial transfer of I3 Strand 2b funds to the project partners will be made by the project Coordinator without undue delay upon receipt of the corresponding amounts from the funding body organisation (according to the I3 Grant Agreement).

The coordinator will establish an analytical monitoring system allowing direct reconciliation between the activities reported by the partners and the actual progress of work in the different WPs and related tasks. To support the monitoring, the Coordinator will prepare a simplified time recording sheet to collect information from partners on resources consumption per WP, so that to calculate the corresponding amount of funds to be transferred to each partner upon receipt of advance (and final) payments by the funding body. The same system will apply for the recording of financial flows related to the project.

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4. IMPACT

4.1 Impact and ambition

The BRIDGE project activities and outputs will contribute to the expected outcomes outlined in the call topic along with creating wider impacts in the long term. The core focus is achieving interregional collaboration between actors from different EU regions (focus on leading/strong with moderate/emerging innovation regions pairs) investing in joint innovation projects along S3 priorities and close to the market by connectedness and interaction with deep tech space value chains and ecosystem players.

We have identified the following main target groups to be informed, engaged, consulted and/or being a part of the impact generation flow process in the project:

- Research and innovation players including universities & other education and research institutions, innovation and technology transfer offices, young talent and researchers.
- SMEs, deep tech companies, start-ups and industry (primarily) in the space domain.
- Public authorities⁵ (see attached LoS for regional innovation agencies), including regional and European bodies e.g. the European Innovation Council (EIC) and the European Institute of Innovation and Technology (EIT) and other mediators dealing with entrepreneurship and innovation, like technology parks, accelerators and associations.
- Innovation intermediaries such as clusters, innovation hubs, innovation valleys and technology transfer organisations that facilitate collaboration between businesses, research institutions, and government agencies

The project will drive change and achieve its impact through three main pathways:

1. **Create a level playing field innovation actors from 'emerging' and 'moderate' innovation ecosystems by connecting them with the regions and private sector from 'strong innovators' and 'innovation leaders' in selected and proven entrepreneurial innovation engagement activities**

There are 8 diverse European innovation ecosystems represented by project partners with different roles in the regional innovation ecosystems and processes. The planned activities are expected to facilitate connections of 4-Helix actors in the less-developed regions (emerging innovators regions like Centru and SW Oltenia (RO), W Greece (GR), and moderate innovators like Centro (PT), Center and Western Lithuania (LT) or Liguria (IT)) with more developed regions (strong or innovation leaders regions in established innovation ecosystems like Zuid-Holland (NL) or Occitanie (FR)). The integration of public authorities, innovation intermediaries and SMEs into interregional innovation collaboration ecosystems is a key objective. For example, boosting the collaboration between Zuid Holland region (innovation leader) represented by NL Space Campus (a central hub for the Dutch space sector) with Centru region (emerging innovator and Regional Innovation Valley) represented by ADR Centru (an agency for regional development) in the space value chain; space is a S3 priority for Centru region.

The project partners already have a strong profile and significant experience in space-driven and other space-related entrepreneurial innovation engagement activities, including capacity building, startup incubation (ESA BICs), Phi-lab in the Netherlands, innovation challenges, roadshows, hackathons, or EEN events. Those activities attract SMEs, startups, entrepreneurs, investors as well as industry players (NL Space Campus and IPN⁶ are ESA technology brokers) however, partnerships between interregional players are less effective or visible. By using the selected and proven efficient activities (mentioned in section 1.2 or WPs descriptions) and effectively connecting industry experts with experienced innovators from research (universities) and regions (development agencies or S3 implementing authorities) shall facilitate the knowledge flow and improvement of innovation capacity of the specific target groups of the project.

2. **Attract and engage multiple stakeholders including young talent by: i. creating synergies between regions, SMEs, researchers, innovators, education and research institutions, and industry, at regional and EU level, ii. facilitating the creation and enhancing of networks and communities of practice (e.g., creating the Innovation Board, CometLab, PhiLab), iii. co-creation of new applications and technology in the field of space deep tech value chain.**

The project portfolio of activities have been designed to support the broad engagement of target stakeholder groups within the partner regions and beyond, so that impact of the action goes beyond

⁵ e.g., regional development agencies such as the current project partners: Centru and SW Oltenia (RO), Centro (PT), Managing Authority ERDF West Netherlands (NL), W Greece (GR).

⁶ IPN was founded by initiative of Coimbra University which is an associated partner of the BRIDGE project. Moreover, the project partner QSR is a company incubated by IPN.

consortium members and their respective countries. It will build on (1) the active involvement of public stakeholders both in advisory role or as co-creators for innovation, (2) the engagement of public agencies responsible for S3 strategy implementation, programmes, and policies, and (3) a constant dialogue and support for innovation ecosystem actors towards the (inter)regional and transboundary collaboration actions. All these activities will be driven by relatedness/complexity approach (a theoretical-analytical approach to regional studies on global value chains, Borschma, 2019) which will increase the market uptake of deep-tech technologies, as well as sparking innovation and co-creation hotspots within the involved regions.

In addition to the leading and strong network of regional innovation actors (from 8 European regions) mobilised by the project, the project already secured the involvement of the Dutch Agency for Entrepreneurship (RVO), which acts as NCP for Public Research and Innovation and is a member of the **Enterprise Europe Network (EEN)** and the support of the **S3P Space partnership** (underpinned by the **S3 Thematic Platform for Industrial Modernisation**) which aims to build regional coalitions to strengthen the value chain "Access to space". The project will seek synergies with relevant EU initiatives in the field of interregional innovation collaboration, such as knowledge and innovation alliances under the I3, CONNECT - Interconnected Innovation Ecosystems, Erasmus+ programme, as well as EEN and Digital Innovation Hubs (e.g. VITP is a part of EDIH Vilnius) providing expertise in specific domains and EU-funded projects providing financial support to third parties (FSTP) schemes where the best ideas could seek the seed funding. In Portugal, there is already an established aerospace and defence cluster (AED) whose skills working group is led by QSR and includes academic and entrepreneurial members in close synergy. VITP is operating a Space Cluster in Lithuania while NL Space Campus in the Netherlands is the central hub for the Dutch space sector and is involved already in several regional initiatives. This will create a solid ground for strengthening the existing partnerships between public authorities, innovation intermediaries, research and businesses as well as developing new regional collaborations enhanced by the innovation and business support services that the project intends to establish.

The project expects to facilitate access to funding for new space applications and technologies while also attracting new young talent from research and education domain and pairing them with industry and other stakeholders. VITP has proven experience of involving young researchers from universities into innovation (through industry funded scholarships) while QSR is a talent broker in Portugal. The **CometLab** at NL Space Campus in Noordwijk will provide design tools, space-related equipment, and open-source technologies to support innovative ideas and facilitate research, product development, and services for the space sector. It offers a collaborative space for companies, researchers, engineers, and students, enabling larger-scale manufacturing and specialised applications within the space ecosystem. The **NL Philab**, which fosters groundbreaking technology and data from research projects, will also be housed in the CometLab. Philab will offer among others scholarships for international visits and exchanges of researchers. Scholarships will also be aligned with opportunities for international mobility funding by ERASMUS+ and other sources.

Through initiatives like cross-border networking events, innovation challenges, and collaborative projects, the project will encourage knowledge exchange and co-creation of new product ideas. This approach aims to connect academia and industry both locally and across the EU, fostering a dynamic and inclusive space deep tech ecosystem while also attracting young talent to the sector.

3. Design and implement capacity building (training, workshops, roadshows) programs and engagement events for European interregional innovation actors by enhancing skills and knowledge for innovation managers, SMEs, investors or young talent within the deep-tech space value chain

The core focus of the project activities is enrichment and enhancement of innovation ecosystems with innovation managers capable of creating new collaboration at business, technology or policy level within the deeptech and space domain. The foundations of effective engagement with innovation communities shall be set in the analysis of interdependencies between innovation ecosystems by all participating regions. As such the engagement will be driven by regional specific contexts, focus areas, needs and wants, by policy interconnectedness of S3 priorities and other innovation initiatives, by mapping collaboration background for regions, or by identification of innovation opportunities from the location-based relatedness and complexity approach results.

The previous experience and existing capacity building mechanisms such as the Train-the-trainer (dotSPACE/NL Space Campus - SKIES project), FPCUP projects (dotSPACE/ROSA), Blueprint for Skills (GISIG/TICASS/QSR/dotSPACE - SpaceSUITE project), workshops, masterclasses and roadshows will allow to create or enhance new skills or innovation capacity for the (new) innovation managers (Innovation Manager Board created to support S3 implementing authorities), SMEs from space (or deep tech in general), investors or young talent.

The partners QSR, GISIG, TICASS, and dotSPACE are participating in the project SPACESUITE, an ERASMUS+ funded project which offers innovative curricula and tools for training and education, aimed at bridging the skills gap between supply and demand in the EU space and geoinformation sector. QSR, dotSPACE, and GISIG are members of the Large Scale Partnership SPACE4GEO which promote activities aimed to up-skilling and reskilling the work force and attract new talents to target a career in the downstream space and geoinformation sector (GNSS, SatCom, EO). During the project we will reach out to similar projects and build relationships to coordinate activities.

The expected project qualitative impact on the project partners and participants includes:

- Improved skills for co-creation, inclusion and ecosystem building in the space value chain.

- Increased capacity to search for opportunities and effectively attract funding for innovation support activities.
- Expanded network of European level connections and improved internationalisation strategies of their core activities.
- Enhanced capability to co-design and co-implement joint actions with industry representatives and innovation mediators
- Increased youth (self-)employability and gender balance in collaborations (horizontal priority).

The project will create an impact on EU level by contributing to the EU goals of reducing public and private investment gap and releasing untapped space business potential. The activities within the BRIDGE framework shall encourage private investments by supporting and promoting entrepreneurial ventures in new deep tech space innovation with high scaling potential in the 'new space' domain.

The BRIDGE project aims for specific measurable SMART Indicators (ref. Section 1.2) and few additional KPIs to be achieved by the project partners:

SMART id	Title	Target value
TT1	Average TRL increase for innovations supported in emerging and moderate innovation regions	150% TRL increase
TT2	Number of new R&D projects collaboratively initiated by industry and academic institutions.	6 projects
ACap1	Number of investor matchmaking events	3 events
ACap2	Facilitate and grow the creation of a funding pipeline for startups and SMEs	20 prospective investment candidates
ACap3	Number of financial instruments (e.g., venture capital funds, loan schemes) tailored for low innovation regions.	2 new instruments
ACap4	Number of partnerships between regional actors and international investors or funding bodies.	4 MoUs
CapB1	Number of conducted training workshopss focused on skills development in areas such as aerospace engineering, AI, and advanced manufacturing	10
CapB2	Total number of individuals trained in building specialised skills relevant to space and deep tech industries.	250 professionals trained
CapB3	Pilot projects with regional innovation hubs designed to attract and retain talent	5 projects
EcoSys1	The number of new quadruple-helix collaborations (academia, government, industry, civil society) initiated in the emerging innovation regions by the end of the project.	5 activities
EcoSys2	Number of partnerships between local innovation actors (universities, SMEs, and public authorities) and European counterparts in the space and deep tech sectors	5 partnerships
EcoSys3	Established thematic working groups on space technology and deep tech	3 WGs in less developed regions
EcoSys4	Number of target group survey responses (mid-term and final) to assess improvements in regional innovation ecosystems (i.e., % of the respondents) reporting an increased capacity to collaborate	25%
DeFrag1	Participating SMEs in low innovation regions Increasing R&D expenditure by 10% through EU and national funding sources by the end of the project.	10 SMEs (5 SMEs to reach TRL7)
Green Trans1	Number of applications with high scaleup potential identified and investigated at cross-regional level.	5 applications
Green Trans2	Number of SMEs supported in the green and digital transformation initiatives	50 SMEs
Green Trans3	Number of participants completing training programs on interregional project management, i.e., I3 Innovation Managers.	>100
KPIs id	*Additional KPIs resulting from dissemination and communication activities and events relevant for the overall impact of the project	
KPI 1	Number of professionals in SMEs/PAs participating in the EEN or other events	>350

KPI 2	Number of connections/ innovation handshakes (online e.g., B2match, onsite e.g., matchmaking)	>200
KPI 3	Participants in project events and engagement activities	>1250
KPI 4	Outermost regions involved ⁷	1

A baseline and means of measurement and verification of achievement will be established for every Indicator and KPI early in the project to ensure the transparency and clear additionality of the proposed actions.

Environmental, territorial and social impact

This project is positioned to drive the EU's green transition and resilience through data-driven, sustainable advancements across diverse sectors. It leverages Earth Observation data and space applications to enhance the processes and value chain of the EU's regional ecosystems, generating significant social, territorial and environmental benefits. Key positive impacts include:

- **Green transition and green technologies:** supporting industries in shifting toward sustainable practices and innovations, including energy efficiency, energy monitoring and the deployment of renewable energy sources.
- **Mitigation of natural risks and adaptation to climate change:** providing critical data for proactive responses to climate and environmental risks.
- **Forestry management:** improving forest health, biodiversity, and carbon sequestration practices.
- **Precision agriculture:** boosting agricultural productivity while minimising environmental impact through data-informed decisions.
- **Green transition in aerospace:** Supporting sustainability efforts within the aerospace industry.

Social and territorial impacts are also particularly connected to a more sustainable and green regional development, fostering healthier living environments, improving local economies, and enhancing quality of life. By promoting green jobs, energy efficiency, and eco-friendly technologies, it encourages community resilience and inclusion, particularly in rural and underserved areas, while preserving natural resources and biodiversity for future generations. This approach also promotes balanced territorial development, and reduces disparities by aligning economic growth with environmental stewardship. Going to the measures adopted by the project to reduce carbon footprint and environmental impacts, at first we quote the use of video conference facilities and the exchange of digital material to minimise travels and waste of papers. Particular attention will be also given to the procurements, by selecting, whenever possible, goods with a green label.

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4.2 Communication, dissemination and visibility

Communication

The partners have chosen a 3-stage approach to communication with target audiences for their effective engagement (Inform, Guide, and Support). It will utilise a communication toolkit and project visual representation with partner-branded content to build on existing awareness of e.g. specific space NL Space Campus developed programmes for innovative entrepreneurship in space deep tech domain. Communication will also rely on verbal and face to face or hybrid events and activities to ensure higher engagement of the stakeholder target groups. Therefore, a significant number of events and activities are planned, supported by effective communication of the value proposition and delivery of messages defined in the Communication and Dissemination Plan.

Target groups	Communication Objectives (CO)	Communication Key Messages (KM)	Outreach channels and formats
Universities & other Education and Research institutions, young talent and researchers.	CO1: increase the visibility of the project and its activities CO2: engage participants from target groups in specific actions connecting innovation actors and regions CO3: showcase how the project tackles current challenges of collaboration in less-developed regions	KM1: participatory approach enhances the commercialisation of research and drive innovation KM2: joint actions can lead to more successful joint innovation projects in the space deep tech value chain KM3: the connecting approach can improve overall interregional collaboration and capacity for innovation	Printed materials at events Email newsletters Social media posts (LinkedIn) Video material published online (YouTube) Direct approaching of qualified contacts in CRM with relevant case studies and specific value proposition

⁷ The joining of Coimbra University and QSR (PT) will provide access to the outermost region of Azores.

Space related businesses (start-ups, SMEs, large enterprises)	CO1: increase the visibility of the project and its activities CO2: engage participants from target groups in specific actions connecting regions and ecosystems CO3: showcase how the project tackles current challenges of collaboration less developed regions	KM1: participatory approach enhances the commercialisation of lower TRLs applications KM2: joint collaboration actions can lead to more effective ideation, testing and validation of innovation project and capacities KM3: The collaborative approach improves overall (inter)regional and transboundary collaboration and create better value and access to markets KM4: The joint actions can result in better access to public and private funding opportunities	Printed materials at events Email newsletters Social media posts (LinkedIn) Video material published online (YouTube) Direct approaching of qualified contacts in CRM
Regional public authorities	CO1: increase the visibility of the project and its activities CO2: engage participants from the target groups shaping collaboration policy and specific capacity for S3 priorities implementation CO3: showcase how the project tackles current challenges of collaboration in less-developed regions CO4: encourage participants from target groups to participate to communities of practice and innovation (e.g. Innovation Board) CO5: encourage participants to create regional collaboration agreements and action plans	KM1: participatory approach enhances the commercialisation of innovative ideas and improves economic development KM2: joint actions with clear value for all can lead to better collaborative project results KM3: space deep tech reduces innovation disparity, increases territorial cohesion and offers opportunities for all KM4: interregional collaboration within space value chain opens access to new funding opportunities and markets KM5: space deep tech and interregional collaboration (mobility) can stop brain-drain and attract young talent	Email newsletters Engagement events Capacity building events EEN events, media partnerships (industry fairs and deep tech conferences) Interviews and success stories Surveys and questionnaires Direct approaching of qualified contacts in CRM

Dissemination

The project dissemination shall promote project results to the target groups on regional and EU level and include all the efforts of raising awareness within the 4-helix. The draft dissemination strategy relies on various formats, channels and tools appropriately selected and relevant to proper engagement of the different target audiences both on the regional and international arena. Priority will be given to partner regions, particularly in the 'emerging' and 'moderate' innovator regions. In the 'strong' or 'innovation leaders' regions the outreach will be multiplied via the same channels promoting the new opportunities which lie in the interregional collaboration.

This core task is driven by GISIG, TICASS, dotSPACE, NL Space Campus and Argos which represent the more developed regions and by the Agencies for Regional Development (from Romania, Portugal, Greece and Lithuania), KTU, ROSA, QSR, VITP, and U Patras for the less developed regions. In a nutshell, the dissemination strategy will be finalised in the first months of the project and it will align with and follow the planned activities across the geographic regions and groups defined by partners. It will promote project results and achievements with relevant public and private stakeholders according to the Communication and Dissemination Plan.

<u>Channel</u>	<u>Time frame</u>	<u>Purpose</u>	<u>KPI/ target value, additional success evaluation criteria</u>
Social Media (LinkedIn)	M2-M24	Build international community of young talents (innovators, researchers), inform on project plans, progress, and achievements, news and events	Posts: 4 per month Followers (M24): 750 - Reach and impressions (views, likes, shares) - Engagement rate (comments, shares, interactions) - Click-through rate to landing pages or event registrations
Email Newsletters	M4-M24	Keep researchers and policy makers informed and engaged in the project activities by promoting project economic and societal value, business development opportunities, success stories	Number of newsletters per year: 6 Number of subscribers: >250 - Opening rate - Click-through rate
Social Media Campaigns	M1-M24	Short videos, animations, infographics, and interactive posts on platforms (LinkedIn, YouTube), aimed at raising awareness and driving traffic to events, workshops and webinars	Number of campaigns: 12-15 - Reach and impressions (views, likes, shares) - Engagement rate (comments, shares, interactions) - Click-through rate to landing pages or event registrations
Digital Media Engagement and Press Releases	M1-M24	Press releases, interviews, and feature articles (blog posts) on relevant platforms (partners and third parties) to announce the benefits and success stories of the project	Number of media platforms engaged with focus on deep tech innovation, space and/or research: 5 - Reach and impressions (views, likes, shares) - Engagement rate (comments, shares, interactions) - Click-through rate to landing pages or event registrations
Video interviews and podcasts	6-24	Showcase role models and success stories of young entrepreneurs, especially women in space deep tech innovation	Number of young talent in deep tech entrepreneur interviews and podcasts: 6
Printed material (banners, posters)	M6-M24	Distribute printed text-graphic materials showcasing the project value and participation opportunities during project and external events	Number of banners: >10 (re-used for all events) Number of posters (event driven): 1 poster per event Other printed promotional material
Direct contact at industry fairs and events	M3-M20	Connect with industry leaders, investors, SMEs interested in pursuing regional innovation initiatives underpinned by S3 priorities and space value chain	Event participation: 42 Follow up contacts: 250

Events are considered the most important engagement opportunity to grasp the attention of the most prominent industry players as well as young innovators. Therefore, a significant number of project-organised events and participation with side activities to the deep tech space industry and other relevant events is planned with respective resource allocation. The challenge is still there, so to get attention and engagement as a result the project partners should carefully prepare the goals and plan for each event activities with focus on: 1) getting the right contacts (CRM should assist in first contact/ follow-up) 2) having right tools at hand (dissemination materials created by the project) 3) having the right skills to engage with stakeholders by articulating a specific value proposition towards the audience they represent, and promote the opportunity for them to follow-up. The figure below shows the ambition to implement a systematic

campaign for 4-helix actors engagement into regional innovation with a total number of 42 events (36 in-person and 6 online); some events will be merged to happen on the same date to reduce the logistical effort but increase the outreach to diverse participants from the target groups.

The overall engagement strategy should follow a simplified 'lean business' model and aim for validation through permanent feedback, while permanently updating and improve the value proposition of the project for all interested actors of the target groups.

Type of event	Description	Evaluation criteria
Workshops and Training (physical or virtual)	Hands-on training sessions tailored to different target groups, providing practical knowledge.	<ul style="list-style-type: none"> - Number of participants - Satisfaction score from post-event surveys - Number of follow-up inquiries or requests for more information
Webinars and Online Seminars	Webinars introducing the regional programmes and collaboration opportunities to broader audiences, with expert presentations, success stories, and interactive Q&A sessions.	<ul style="list-style-type: none"> - Attendance rate - Webinar replay views - Stakeholder engagement through Q&A participation
Conferences/ Fairs	Third party events with a focus on at least one of the special objectives e.g deep tech, space, young talent, S3, capacity building, valorisation, funding and venture capital	<ul style="list-style-type: none"> Event participation rate Speaker attendance Pool of follow up contacts
Partnerships and Networks	Collaboration with regional authorities and S3 working groups, industry associations, universities, and other networks to create awareness, promote the collaboration, its benefits and events. collaboration at international level, beyond the partner regions, introducing innovators and industry	<ul style="list-style-type: none"> - Number of partnerships established - Number of events or publications shared through partner networks - New user acquisition via partner referrals
EEN events	Collaboration with regional development agencies to organise EEN event to help businesses innovate and grow on an European and international scale by opening access to one of the world's largest support network for small and medium-sized enterprises (SMEs) with international ambitions	<ul style="list-style-type: none"> • Number of participants • Number of promoted SMEs • Number of innovation partnerships • Number of pilots engaged
Innovation Board General Assembly	Innovation Managers dedicated innovation events in which key stakeholders from the space sector, deep tech industries, academia, and policy-makers participate	Number of attendees and Speakers

As a specific event matchmaking tool we have selected the B2Match community platform as the preferred one. The community platform offers 1 website for the 24 months hosting the different types of events. The Enterprise Europe Network (EEN) currently uses this option successfully for the "[Supply Chain Resilience](#)" platform, which started in 2020 and is still ongoing.

The long-term event website (community), will be used for participant and event registration, promotion, information, scheduling of meetings and event calendar and as an organisation and administration tool. B2Match is a specialised platform designed for facilitating business-to-business (B2B) matchmaking and networking events (on-site, virtual or hybrid). It offers a range of features and benefits that make it a valuable tool for event organisers, participants, and businesses. Besides these features, this platform has demonstrated its value in EEN. EEN has organised thousands of meetings with the B2Match tool for over 10 years, many of the clients and target audience for the BRIDGE project matchmaking have a B2match profile and have used the tool. EEN partners can reach and invite relevant clients via the B2match system in supporting the project. We can manage and promote business networking events, facilitating B2B matchmaking and appointments.

To measure and monitor the impact and distil the lessons learned we will use (online) questionnaires/feedback forms. B2match offers feedback options in the platform directly linked to, and visible in, the participant profile. Both for event feedback and ratings of individual meetings. For online events we have multiple options. We suggest using the B2match platform or any other proven tool (Zoom, webex or teams). Key is to have the webinar link launched from a central portal.

Exploitation

There will be different project results with varying potential of exploitation. The degree of exploitability will be defined by each of the WP lead in consultation with the Steering Committee.

The project impact indicators (Indicators in section 1.2 and the KPIs) include tracking a series of high-impact innovation outcomes such as partnerships, projects, pilots. Through monitoring the project various outputs we can extract quantitative information contributing to the regions innovation scoreboard (index), get the level of engagement within the space value chain, the number of start-ups and SMEs or innovation managers supported through all the above events and activities. However, the most important outcome of the project prone to exploitation is the innovation pipeline of pilots (leads) for ERDF funding and in response to S3 priorities; this portfolio will be a very attractive offer and opportunity for investment for public or private investors and venture capitalists.

Management of Intellectual Property Rights

Partners will sign a consortium agreement (CA) to define management including ownership, access, and use of key knowledge-related results generated by the project (IPR, data etc.). The CA will set guidance for all partners in exploring opportunities arising from the project results.

The default policy is public use of all results and deliverables of the project to be published online using CORDIS ensuring all project publications can be read online, downloaded and printed. No information compromising market competitiveness will be disclosed. Exploratory research will be pre-registered when feasible, using platforms like [Aspredicted](#) or the [Center for Open Science](#), with persistent identifiers for publications. Nevertheless, the project coordinator and the Steering Committee will overview all published results and intervene in case any results are classified as non-publishable and need to receive the restricted dissemination. Such exceptions related to intellectual property will be clearly outlined and justified in the periodic project reporting as appropriate.

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4.3 Sustainability and continuation

Long-Term Impact

The ultimate goal of this project is to foster long-term economic growth by enhancing innovation ecosystems in less developed regions and ensuring their integration into European value chains. By focusing on capacity building, technology transfer, and cross-regional cooperation, the project directly supports the ERDF's mandate to reduce regional disparities and promote territorial cohesion.

Key Long-Term Impacts:

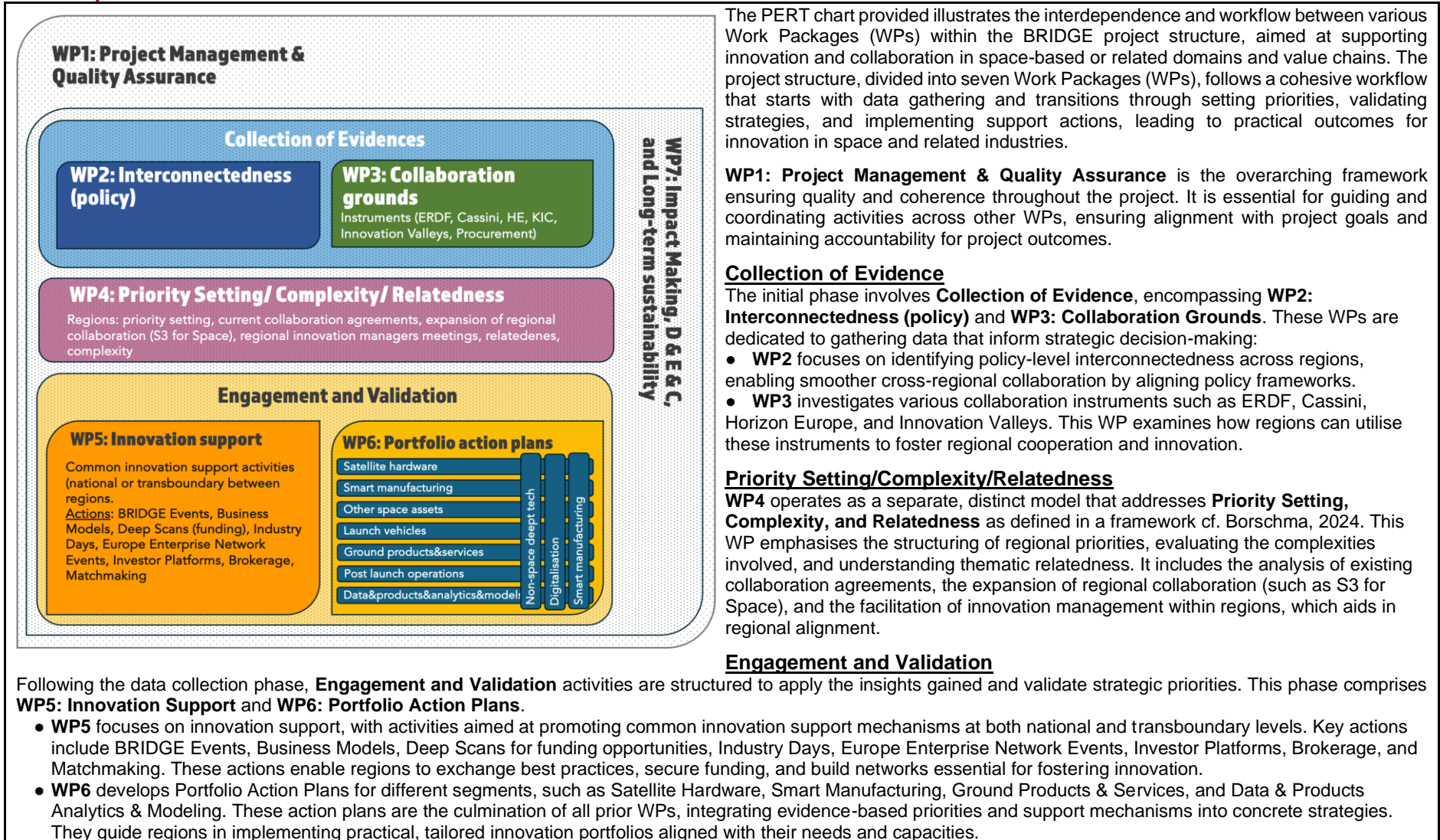
- **Increased Innovation Capacity:** The project will significantly enhance the capacity of less developed regions to engage in R&D, advanced manufacturing, and digitalization, creating sustainable innovation ecosystems that contribute to the broader European economy.
- **Strengthened Regional Governance:** The development of cross-regional governance frameworks will improve policy alignment and promote regional collaboration, ensuring that innovation efforts are strategically coordinated and sustainable.
- **Attraction of Private Investment:** By identifying and developing investment portfolios in smart industry, renewable energy, and digital technologies, the project will attract private capital into less developed regions, promoting long-term economic growth.

This project is uniquely positioned to contribute to **Europe's green and digital transitions** by fostering **inclusive innovation** across regions. By building **capacity in less developed regions** and connecting them with leading innovation hubs, the project aligns directly with the **ERDF's objectives** of reducing regional disparities and promoting **cohesion**. Through strategic partnerships, cross-regional collaborations, and a focus on **deep-tech solutions**, this project will deliver tangible benefits in terms of **innovation capacity**, **investment readiness**, and **economic growth** across Europe's regions. By ensuring that **all regions** have the opportunity to contribute to and benefit from Europe's **innovation landscape**, this project will make a significant contribution to **European resilience** and **competitiveness** in the years to come.

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5. WORKPLAN, WORK PACKAGES, ACTIVITIES, RESOURCES AND TIMING

5.1 Work plan



Non-Space Deep Tech, Digitalization, and Smart Manufacturing

These are cross-cutting themes integrated within WP6, designed to support broader technological growth. They emphasise applying digitalization, deep tech advancements, and smart manufacturing practices to both space and non-space industries, fostering resilience and adaptability across sectors.

The final WP, **WP7: Dissemination and Exploitation**, plays an essential role in ensuring that the project's impact reaches a broad audience and that the project's findings are effectively communicated, utilised, and sustained, adding value across regional and sectoral boundaries. WP7 encompasses communication strategies, stakeholder engagement, and the sharing of results and lessons learned. Its purpose is to maximise the project's reach, enhance visibility, and facilitate the exploitation of outcomes by stakeholders, policymakers, and industry players, ensuring sustained impact beyond the project lifecycle.

The current BRIDGE project structure demonstrates a clear interdependence between each WP, where initial evidence collection informs priority setting, which then feeds into engagement activities that support the development of actionable, innovation-focused plans. The result is a robust, evidence-based framework for promoting collaboration and innovation across regions and sectors within the space ecosystem and beyond.

5.2 Work packages, activities, resources and timing

Work Package 1

Work Package 1: Project Management and Quality Assurance

Duration:	M1 - M24	Lead Beneficiary:	KTU		
Objectives					
This work package aims to achieve the following objectives: i. to conduct an efficient management process which ensures that the work is carried out in accordance with the Description of Action (DoA); ii. to ensure the required quality and time schedules are achieved throughout the entire project duration; iii. to facilitate the fulfilment of the partners' obligations towards the EU from the legal, contractual, financial and administrative perspective; iv. to effectively communicate between the consortium and the EU.					
Activities and division of work (WP description)					
Task No (continuous numbering linked to WP)	Task Name	Description	Participants		In-kind Contributions and Subcontracting (Yes/No and which)
			Name	Role (COO, BEN, AE, AP, OTHER)	
T1.1	Develop project governance and management structure	The Coordinator has overall responsibility for the legal, financial, scientific and technical parts of BRIDGE and is the main point of contact for the EC project officer. The Coordinator (KTU) will be supported by a dedicated Project Management support team (DS) and quality management from ROSA/ Centru. Together they form the Project Executive (PE). The Project management support team is responsible for the administrative management of the project, handling of legal issues, GDPR, creation, maintenance and amendment of the Grant Agreement and Consortium Agreement and organising project meetings. Work Package leaders will be responsible for the	KTU DS, QSR, SW Oltenia	COO BEN	No

		coordination of their WPs and task leaders will be responsible for the coordination of their respective tasks. Together (a representative from) all partners form the General Assembly (GA). The Coordinator is the chairman of the General Assembly and the Project Executive. The Coordinator will liaise and coordinate with the European Commission. Furthermore IIBs and regional Innovation hubs will be established.			
T1.2	Establish and update a quality assurance plan, data management plan, and risk management framework.	This task involves elaborating together with project governance also the initial Project Management Plan. This plan will be reviewed within the project at various stages to ensure conformity with the planned activities and quality assurance. It includes implementing risk management, mitigation, and contingency planning to keep the project strategy, operations, outcomes, and budget on track, while identifying and addressing barriers to project implementation. All tasks will be carried out legally, ethically, safely, and securely, with an ethical assessment of planned actions and templates to ensure compliance. WP leaders must report any ethical issues as they arise and provide semesterly confirmation of compliance info issues are reported. The project will participate in the OpenResearchData Pilot, adhering to FAIR principles, with results accessible to the consortium and useful for external stakeholders.	U Patras KTU	COO BEN	No
T 1.3	Facilitate regular consortium meetings and communication among partners, Monitor project progress, including financial management and reporting.	Facilitating regular consortium meetings and communication among partners is crucial to ensure that a project runs smoothly, objectives are met, and collaboration is efficient. In the context of the consortium, effective communication helps to align goals, resolve issues promptly, and maximise the impact of the partnership. From the start we will establish a communication framework in which the appropriate channels, frequency of meeting, roles and responsibilities, communication protocols, agenda setting, minutes of meeting, and cloud infrastructure (shared working environment, Teams, Google,) are described.	KTU all	COO BEN	No
T 1.4	Ensure compliance with EU regulations and guidelines.	During the project we will assess (forward facing and in retrospect) if the actions in the project meet and contribute to EU regulations, policies and guidelines. We will focus on the EU's Cluster Policy and the European Cluster Collaboration Platform (ECCP) which promotes the development of technology ecosystems across Europe, Smart Specialisation Strategies as key components of the EU's Cohesion Policy and an integral part of the Horizon Europe framework for regional development and innovation. Activities in the ERASMUS+ programme will be closely monitored for the link with Academia. The 5 flagships of NEIA will be taken as a guideline to ensure impact to all stakeholders in the context of the call.	DS KTU, ROSA, ADR Centru, SW Oltenia, RWG, U Patras	COO BEN	No

Milestones and deliverables (outputs/outcomes)							
Milestone No (continuous numbering not linked to WP)	Milestone Name	WP No	Lead Beneficiary	Description		Due Date (month number)	Means of Verification
MS1	Mid term GA meeting Consortium	1	KTU	Mid term GA of all partners and relevant governing bodies.		12	Minutes of meeting
Deliverable No (continuous numbering linked to WP)	Deliverable Name	WP No	Lead Beneficiary	Type	Dissemination Level	Due Date (month number)	Description (including format and language)
D1.1	Governance structure and Project Management Plan (to be updated periodically)	1	KTU	R	PU	3	Written (pdf) including the overview of the project structure and governance with all relevant bodies (IIB, Hubs, steerco etc) as well as the initial PMP, in English language.
D1.2	Project, Quality and Data Management Plan	1	U Patras	R	PU	21	Comprehensive PMP / DMP including Quality and Data Management Ensure Project Delivery, data integrity and compliance with project goals through suitable procedures for data collection, validation, storage, analysis, deliverables review, and risk management.
D1.3	Projects alignment with EU regulations, policies and guidelines	1	DS	R	PU	12	Project alignment brief (pdf) with other related EU Funded projects, policies and guidelines. English language

Estimated budget — Resources

See detailed budget table (annex 1 to Part B).

Work Package 2

Work Package 2: Interconnectedness (policy)			
Duration:	M2 - M19	Lead Beneficiary:	dotSPACE
Objectives Interconnectedness (policy)			
<p>This WP identifies the interconnectedness between policies, strategies, and key stakeholders as outlined in the PRI (Partnership for Regional Innovation). The relationship between these elements can be understood as follows: policies, which focus on innovation or are related to innovation, provide the basis for formulating collaboration objectives. Once these objectives are established, a collaboration strategy is developed to determine how to achieve them and which stakeholders to involve. Activities that contribute to these objectives are:</p> <ul style="list-style-type: none"> Perform stakeholder analysis (taxonomy and mapping, functions and responsibilities, interests and needs, and dependency analysis) & value chain); Generate the participatory planning process (need-driven, Open Discovery Process (ODP, as part of PRI)); 			

- Policy analysis based on Strategic Policy Framework in PRI (innovation and related policies on EU and national level);
- A comparative analysis on strategic elements of (regional) Innovation Strategies.

Activities and division of work (WP description)

Task No	Task Name	Description	Participants		In-kind/ Subcontracting
			Name	Role	
T2.1	Identify/ classify and engage relevant stakeholders (4-helix) including "sectoral" regional support alliances	Here we will assess the stakeholder field with the EUSPA Market Report methodology, including the position the identified stakeholders have in the value chain, using the EUSPA's value and supply chains as a source of and inspiration. We will identify the need for involvement in transnational collaboration and construct a glossary (yellow pages) and an industry map per participating region, (in the second stage for new regions). As a reference, DotSPACE has published space industry maps of the Netherlands and the Czech Republic. For engaging with these identified and classified stakeholders, as part of the activities in WP 5 a customer relationship management system will be used.	DS KTU, NLSC, VITP, QSR, ROSA ADR Centru, SW Oltenia, RWG, U Patras, TICASS, GISIG	COO BEN	No
T2.2	Policy Alignment for Smart Specialisation: A Comparative Analysis of EU, National and Regional Innovation Policies of consortium partners	In this task, the focus is on the improvement of innovation policy-making, as well as policy support (based upon the Partnerships for Regional Innovation approach) to the Member States. To develop effective recommendations for cross-border policy alignment, we will first identify all existing (innovation) policies applicable to the identified regions. Therefore, we will conduct an inventory, through desk research, of relevant policies and list them in a table (with short summaries and explanations of policies). This inventory will help us examine gaps or shortcomings and mismatches in the current regional and national policymaking, as well as opportunities for alignment. We will also evaluate whether these policies are consistent with the NEIA (and the Partnerships for Regional Innovation approach). The final step of the report will involve identifying practical solutions, offering recommendations, and proposing actions for policy coordination, aimed at encouraging alignment of national, regional, and local innovation policies with the NEIA, in order to promote deep (space) tech innovation and applications, based upon the best practices	TICASS KTU, ARGOS NLSC, DS, VITP, QSR, ROSA, ADR Centru, SW Oltenia, RWG, U Patras, GISIG	COO BEN	No
T2.3	Joint policy experimentation framework and masterclass	To encourage the alignment of (space) innovation policies and promote policy cooperation between different regions, we propose the development of a joint policy experimentation framework (scenarios). Policy experimentation is a means of testing the impact of policies and the cost-effectiveness of their implementation in a real-world setting before a new policy is adopted. This is also an	NLSC KTU, ARGOS, dotSPACE, VITP, QSR, ROSA, ADR Centru, SW Oltenia, RWG,	COO BEN	No

		effective strategy for promoting cooperation and knowledge-sharing between different regions. By collaborating on this experimentation, partners can share risks and test new initiatives on a larger scale, ultimately driving progress toward common goals and strengthening their policy cooperation. Similar to the SME envoys network, the aim of this action plan will be to improve the consultation process with national SMEs and cooperation between EU regions/ countries. To test this experimentation framework we will first identify which innovation policies are both deemed necessary and feasible. This will be done in a consultation masterclass with stakeholders for which we will use the output of task 1.1 (needs for transnational collaboration) and 1.2 (comparative analysis) for prioritising. We will then organise another masterclass to explain the policy experimentation framework: outlining the methodology, scope, and governance of such joint action.	U Patras, TICASS				
Milestones and deliverables (outputs/outcomes)							
Milestone No	Milestone Name	WP No	Lead Beneficiary	Description	Due Date	Means of Verification	
MS2	Framework masterclass	2	NLSC	Masterclass in which the impact of policies in a real-world setting is simulated.	12	Minutes of meeting of masterclass	
Deliverable No	Deliverable Name	WP No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D2.1	Stakeholders taxonomy and repository, and stakeholders mapping (to Value Chains)	2	DS	R	PU	12	Written (pdf) report containing description of stakeholders taxonomy and repository as well as mapping stakeholders against the Value Chain.. English language
D2.2	Policy alignment with S3 priorities vs1	2	TICASS	R	PU	6	1st written (pdf) report containing description of policies alignment
D2.3	Policy alignment with S3 priorities vs2	2	TICASS	R	PU	19	Update of vs1
D2.4	Policy masterclass (4 events)	2	NLSC	P	PU	19	Concluding report about policy masterclasses

Estimated budget — Resources
See detailed budget table (annex 1 to Part B).

Work Package 3

Work Package 3: Collaboration grounds					
Duration:		M1 - M18	Lead Beneficiary:		ADR Centru
Objectives					
<p>This WP identifies common collaboration grounds between the regions represented in the Consortium and most promising regions (most connected) We will analyse and assess the existing structures and platforms and interview within the consortium the representatives of regions and regions where they work most with. Existing funding programmes and private capital instruments will be scored against their use. Activities that contribute to these objectives are:</p> <ul style="list-style-type: none">• Analysis of current local ecosystems - will allow us to examine the level of integration in the targeted value chains for the members of the regional ecosystem identified.• Review of existing platforms - will provide answers about the preferred platforms and inform the ecosystems about alternatives• Analysis and mapping of EU and National funding programmes - will bridge the knowledge gap• Map/ Mobilise private capital instruments - will bridge the knowledge gap and create the condition for increasing the leverage effect					
Activities and division of work (WP description)					
Task No	Task Name	Description	Participants		In-kind /Subcontracting
			Name	Role	
T3.1	Analysis of current local ecosystems in less developed regions (map)	The task will be performed by each less developed region, based on a common template. The analysis will be focused on the RIS3 priorities identified by each region as pertinent to this project and will explore, as a first layer, the intra-regional permeability as well as the position of the local actors in the regional value chain, in order to determine the overall representation of the territory in the global applicable value chains. The analysis will also reflect the challenges of the components of the local ecosystems and potential ways to address those challenges in order to foster interregional cooperation. The deliverables are the ecosystem maps for the less developed regions.	SW Oltenia KTU, ARGOS, NLSC, DS, VITP, QSR, ROSA, ADR Centru, RWG, U Patras, TICASS, GISIG	COO BEN	No
T3.2	Review of existing collaboration platforms/environments (less developed with developed regions)	The objective of the task is to conduct a multileveled review of available platforms and environments that facilitate and enable collaboration between stakeholders in developed and less developed regions. This review will include an evaluation of platform characteristics and specifications as well as their effectiveness. Accessibility, ease of use, development requirements, cost and other related parameters will also be examined. Developers and users of selected platforms will	U Patras KTU, NLSC,DS, VITP, QSR, ADR Centru, SW Oltenia, RWG,	COO BEN	No

		<p>also be identified and contacted to provide insights and feedback.</p> <p>Furthermore, under this task the partners involved will identify and examine the actual platforms used by the less developed regions to cooperate with developed regions. The analysis will cover the advantages and the shortcomings of the used platforms, together with the needs these platforms are not covering.</p> <p>Based on these two approaches, partners will draft an index of platforms and other types of mediums for cooperation, linked to relevant sectors, with relevant information attached to each of the platforms, ready to use by the regional ecosystems.</p>			
T3.3	Mapping and analysis of existing EU, national, and regional funding programs;	<p>The task covers all regions represented in the consortium. This task will address the information asymmetry (or the knowledge gap) between regions and between different parts of the ecosystems. Even if it may seem that the information is readily available for anyone, the actual accessibility is burdensome due to lack of awareness, time and resources (human and other) to scout and to sort large amounts of data. Also, we are aware that cooperation is fueled not only by interest but also by opportunities.</p> <p>Providing the regions and the ecosystems with an index of funding programs should bridge the knowledge gap and should support the opportunity part of collaboration. Every regional member of the consortium will provide the list of funding programs in their territories, as well as national ones, and will cooperate to identify and list the EU funding programs. The analysis will be performed following a template designed to accommodate the most important features of the funding programs. The task will build on the previous two tasks of this WP, addressing the needs of the ecosystems, and will lay the foundation for the next phases of the project.</p>	VITP KTU, DS, QSR, ROSA, ADR Centru, SW Oltenia, RWG, U Patras, TICASS, GISIG	COO BEN	No
T3.4	Mapping and mobilising untapped sources of private capital instruments;	<p>The task uses all sources in all regions in the consortium for the analysis, including data and interviews.</p> <p>The assumption is that in order to foster interregional cooperation among actors, especially economic undertakings, public resources are not enough. Private resources have also to be identified and mobilised. For every region we will target especially other sources than the “usual suspects”, going to investment firms, venture capital and equity funds, even if they are backed by public funds.</p> <p>The rationale is to provide access to a more granular map of</p>	NLSC DS, VITP, TICASS	COO BEN	No

		resources, able to meet the specific needs of the regional ecosystem and to leverage the public investments. Once identified, the investors will be targeted with communication tools, in order to inform them about the investment opportunity this project may create for their investors. The deliverables are the index (catalogue) assembled and published and the documents (list of participants, photos, videos, testimonials, invoices) proving the organisation of investor information events.					
Milestones and deliverables (outputs/outcomes)							
Milestone No	Milestone Name	WP No	Lead Beneficiary	Description		Due Date	Means of Verification
MS3	Overview collaboration platforms	3	U Patras	Create overview and applicability to sectors (index)		5	List/ database
MS4	Most applicable funding instruments	3	VITP	Create overview and applicability to sectors (index)		5	List/ database
MS5	Start list private capital funds	3	NLSC	Create list and meetings		7	Proof of investor information events
Deliverable No	Deliverable Name	WP No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D3.1	Ecosystems maps	3	SW Oltenia	R	PU	4	Graphical map with an overview by region of the ecosystems in a country and the links with other regions. The map will be an electronic file, in .kml format, ready to use as a layer in any of the main online maps systems.
D3.2	Tools for collaboration	3	U Patras	R	PU	16	The Task Deliverable will provide a report that acts as a compendium of existing platforms and highlights best practices, as well as limitations and potential improvements. Additionally, the deliverable will provide the index of the platforms and mediums of collaborations This will include a list of collaboration platforms and analysis of the top 10 platforms. The list is to

							be presented in English, with national language copy for each region, as a report in .pdf format.
D3.3	Funding ecosystems	3	VITP	R	PU	16	Final overview of most applicable funding instruments (regional/ national/ international). The overview is to be presented in English, with national language copy for each region, as a report in .pdf format.
D3.4	Private capital ecosystems	3	NLSC	R	PU	18	Report on workshops of engagement with private capital actors. The report will be in English, in .pdf format, backed by photos, videos, participants lists

Estimated budget — Resources

See detailed budget table (annex 1 to Part B).

Work Package 4

Work Package 4: Priority setting/ Complexity/ Relatedness					
Duration:		M1 - M23	Lead Beneficiary:		ARGOS
Objectives					
In this WP an extensive analysis of eco systems, S3 et all will be executed with the complexity and relatedness model.Beside model inputs the input form WPS 1-3 will be used in order to come to an Innovation support mechanism as described in WP5.					
Activities and division of work (WP description)					
Task No	Task Name	Description	Participants		In-kind Contributions and Subcontracting
			Name	Role	

T4.1	Local stakeholders priority setting / collaboration grounds, S3 strategy analysis	Task 4.1 aims to identify the priorities in the S3 strategies in the 8 case regions: on the one hand, we will consult local stakeholders, on the other hand, we will analyse the S3 strategies of the 8 regions, as embodied in their S3 documents.	RWG all	COO BEN	No	
T4.2	Perform calculation / data analysis (industry and patents)	The objective of task 4.2.1 is to identify diversification opportunities in the 8 case study regions. First, co-occurrence analysis will be carried out to determine the degree of relatedness between technologies and the prioritised technologies in S3, and between technologies and space and related technologies. Second, we determine the extent to which relevant technological and scientific capabilities are present in the 8 case regions to develop the prioritised technologies in S3, and in particular space and related technologies. The objective of task 4.2.2 is to identify strategic partner regions (including the respective organisations and individual inventors) in the 8 case regions in the prioritised technologies and in space and related technologies. This means identifying capabilities that are available in other European regions but missing in the region that are needed to develop the prioritised technologies in S3 and the space and related technologies in particular.	ARGO S KTU	COO BEN	No	
T4.3	Priority setting/ gap identification (model output compare with current strategy)	Task 4.3.1 will evaluate the S3 priorities set by each of the 8 regions: do these regions have relevant scientific and technological capabilities to develop those. Task 4.3.2 will evaluate whether complementarities in other regions are actually exploited by the 8 case regions in order to develop their priorities. By comparing potential collaborations with existing ones, the study will identify gaps between ideal and current partnerships. Hence, we assess to what extent there is untapped potential in inter-regional collaborations.	ARGO S all	COO BEN	No	
T4.4	Consultation of results with local stakeholders, including innovation intermediaries (clusters), ngo's, governments (e.g. to identify cross regional investment opportunities)	Task 4.4 will organise meetings with local stakeholders in the 8 case regions and discuss with them further the previous findings concerning investment opportunities and collaborations, and which policy actions should be taken to develop the priorities chosen in the 8 regions.	QSR all	COO BEN	No	
Milestones and deliverables (outputs/outcomes)						
Milestone No	Milestone Name	WP No	Lead Beneficiary	Description	Due Date	Means of Verification

MS6	Priority-setting	4	ARGOS	Identify priorities		6	Living document of identified priorities
MS7	Opportunity-setting	4	ARGOS	Identify opportunities and collaboration partners		16	Living document of opportunities
MS8	Evaluation S3	4	ARGOS	Evaluation of S3 and collaborations		24	MoM
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D4.1	Priority setting report	4	ARGOS	R	PU	3	The Deliverable of the Task will be a report that identifies and analyses stakeholder priorities while also providing a tailor made roadmap for local communities for developing regional actions in line with the S3 strategic framework. Written (pdf) report containing a clear description of the priority setting of local stakeholders. English language
D4.2	Running C and R model	4	ARGOS	DATA	PU	19	Written (pdf) report containing output of model. English language
D4.3	Gap analysis	4	ARGOS	R	PU	21	Written (pdf) report about differences/ overlap between model outcomes and local priority setting. English language
D4.4	post processing regional consultation reports	4	ARGOS	R	PU	23	Written (pdf) report with results from stakeholder consultation as input for WP 5 and 6. English language

Estimated budget — Resources

See detailed budget table (annex 1 to Part B).

Work Package 5

Work Package 5: Innovation support

Duration:	M1 - M24	Lead Beneficiary:	VITP
Objectives			
This WP identifies the Innovation support measures taking into account policies, strategies, and engaging with key stakeholders of the partner regions. The specific objectives are to:			

- Create thematic working groups or partner-matching activities on a regional scale for identified priorities.
- Create and update Calendar of events/ matchmaking for partners and their ecosystem players.
- Initiate and deliver capacity building activities for Innovation actors through training actions about Public/ private Business development, Investment, IP and market research.
- Identification and development of programmes for attracting and retaining talent, possibly through regional innovation hubs or incentive programs for skilled professionals, to lower the innovation divide.

Activities and division of work (WP description)

Task No	Task Name	Description	Participants		In-kind/Subcontracting
			Name	Role	
T5.1	Thematic working groups	<p>Creation of thematic working groups or partner-matching activities on a regional scale for identified priorities.</p> <p>Thematic working groups are the foundation for the capacity building activities which will be carried on during this project. These groups will bring together representatives of the project's partners sharing common needs and competences to debate, exchange ideas and issue recommendations for the project consortium. The activities of the groups will benefit all partners. The groups will have variable geometry, depending on the actual topic to be debated or worked on, and may involve people outside the project team as specialists, brought on board by the partners involved, on a case-by-case basis. The partners will be involved in at least 1 thematic working group, based on their field of interest and / or expertise. The groups will convene regularly in online meetings and will also work offline to research the topics and issue reports or recommendations. Can be divided in subgroups to cover certain topics and can join efforts with other thematic groups to work on a larger issue.</p> <p>The themes of the working groups will be subject to a survey among the project partners. A feedback loop mechanism will be established in order to ensure the access of all partners to the findings of the working groups and to supply to working groups with fresh challenges pertaining to their field of expertise and relevant for the project.</p>	ADR Centru KTU, NLSC, QSR, ROSA, SW Oltenia, RWG, U Patras, TICASS, GISIG	COO BEN	No
T5.2	Calendar of Events and Matchmaking	Creation and update Calendars of events/ matchmaking where partners can meet. We rely and actively promote the use of partners' and third party channels as no own project website will be funded. Through the use of the partner network the calendar will be kept updated after the project life span.	NLSC KTU, DS, VITP, QSR	COO BEN	No
T5.3	Capacity building	This task deals with the planning and implementation of capacity building activities about public/ private business development, Investment, IP and market research, addressed to regional	GISIG	COO BEN	No

		stakeholders involved in the project and responsible for S3 as well as innovation actors. The task includes the following activities: <ul style="list-style-type: none">● designing programmes, learning outcomes and target audience of each training action;● preparing the training material and presentations, based also on success stories and cross-fertilization among EU regions● schedule the capacity building events and the training actions on a periodic basis and according to the project progress and results● monitor and manage feedbacks from the participants in the capacity building events and tune the future next accordingly Capacity building events will be organised: <ul style="list-style-type: none">● on-line (e.g. webinars), in English and addressed to all the regional stakeholders involved in the project. At least 2 cycles of webinars are foreseen (1 cycle/project year)● in presence, at the premises of EU regions involved and consisting of workshops and seminars. At least 1 workshop/semester/region	KTU, NLSC, DS, VITP, QSR, U Patras, TICASS, GISIG			
T5.4	Identification and development of programmes	Based on insights from previous tasks, and in complement of capacity building activities in T5.3, talent development programs will be prepared in the format of workshops and/or training sessions. These sessions will aim at lowering the innovation divide in regions' capacity space technology and deep tech skills identified as relevant to attracting and retaining talent. Regional innovation hubs in the scope of the project will boost the participation for skilled professionals. This task will involve: 1) identifying (in a participatory approach with the consortium members and stakeholders from the innovation helix in regions) the key skills to address as a priority and are common to the regions involved in the project; 2) design a training program for at least 3 of these shortlisted skills; 3) prepare training materials; 4) deliver a pilot of training in online format and in English for one of the skills; 5) after feedback from the pilot, prepare and deliver materials for training on the other skills ; 6) deliver recommendations for approaching training development based on other skills	QSR KTU, NLSC, DotSpace, VITP, RO Centru, UPatras	COO BEN	No	
Milestones and deliverables (outputs/outcomes)						
Milestone No	Milestone Name	WP No	Lead Beneficiary	Description	Due Date	Means of Verification
MS6	Thematic working groups	5	ADR Centru	Formation of first thematic working groups	9	Minutes of meeting/ call for experts

				or involve established ones			
MS7	Calendar setting	5	NLSC	First announcement/ integration of BRIDGE programme elements in partners calendars		2	Print of calendar and online tool
Deliverable No	Deliverable Name	WP No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D5.1	Overview thematic working groups	5	ADR Centru	R	PU	20	Report about the formation/ development of thematic working groups related to regional priorities, in English, document in .pdf format.
D5.2	Collaborative Events and Matchmaking Calendar Platform	5	NLSC	DEC	PU	24	An online platform or digital calendar that lists upcoming events, networking sessions, and matchmaking opportunities specifically curated for partners within the innovation ecosystem.
D5.3	Training Toolkit for Innovation and Market Growth	5	GISIG	R, DEC	PU	24	Report about a training toolkit tailored for innovation actors, covering essential aspects of public/private business development, investment strategies, IP management, and market research. This toolkit could include modular content (e.g., videos, presentations, case studies, and handouts) designed to be used in workshops and training sessions or for self-study. The toolkit would be regularly updated to reflect the latest industry trends and best practices. English document in pdf format with links to multimedia material (video=DEC).
D5.4	Regional Innovation Talent Retention Program Guide	5	QSR	R	PU	18	Report about a guide outlining strategies and programs for attracting and retaining talent, emphasising the role of regional innovation hubs. This guide would analyse existing best practices in talent retention, propose incentive programs, and recommend frameworks for establishing

							innovation hubs in underserved regions. It would serve as a foundational document to support local stakeholders in creating sustainable talent attraction initiatives, thereby reducing the innovation divide.. English document in pdf format
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Estimated budget — Resources

See detailed budget table (annex 1 to Part B).

Work Package 6

Work Package 6: Portfolio action plans (long term)

Duration:	M7 - M24	Lead Beneficiary:	QSR
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Objectives

This Work Package focuses on implementing innovation support activities to address gaps in regional ecosystems, connecting these ecosystems with relevant EU networks and platforms, and developing a comprehensive strategy for exploiting the project's results. A strategic plan outlining the actions to be taken will be developed, with pathways from analysis to action, ensuring that the recommended actions can be implemented efficiently and promptly. The aim is to enhance collaborations among quadruple-helix stakeholders—government, industry, academia, and civil society—and to facilitate exchanges between regions and the business sector through twinning activities. This will ensure the sustainability and long-term impact of the project's outcomes.

- Action plans to address existing deficiencies in regional innovation ecosystems by providing targeted support activities
- Establish and strengthen connections between regional ecosystems and relevant EU networks and platforms, promoting active participation.
- Create a strategy for the exploitation of project results, focusing on enhancing collaborations between quadruple-helix stakeholders and connecting ecosystems through twinning activities.

A portfolio in the scope of the capacity building approaches involves thoughtful goal-oriented planning, strategic resource allocation, and management to achieve specific objectives. By applying investment principles to the selection and management of projects under the I3 Instrument, regions can maximise their innovation potential and drive sustainable growth.

Activities and division of work (WP description)

Task No	Task Name	Description	Participants		In-kind/ Subcontracting
			Name	Role	
T6.1	Fill gaps with innovation support activities and prospective actions	This task aims to identify and address existing gaps in regional innovation ecosystems by providing targeted support activities and forward-looking actions. Support activities and prospective actions to be proposed include (but are not limited to) further capacity-building programs, workshops, and mentoring sessions. This action plan seeks to strengthen the competencies of regional actors in deep-tech technologies, especially in the space sector. It will facilitate the adoption of innovations, reduce barriers, and accelerate the process in line with Rogers' Diffusion of Innovations Model. Additionally, it will promote experimentation and observability of new technologies to increase the adoption rate in less-developed regions.	KTU ARGOS,, NLSC, DS, VITP, QSR, ROSA, U Patras	COO BEN	No
T6.2	Connecting regional ecosystems with relevant EU	In this task, we will establish strong connections between regional ecosystems and key European Union networks and platforms. The innovation hubs	NLSC	COO	No

	networks and platforms, promoting active participation.	developed in the scope of the program will be encouraged and given means to an active participation in these networks, so that regions can share knowledge, resources, and best practices, thereby strengthening interregional collaboration. This includes integration into innovation platforms, consortia, and European projects that align with each region's Smart Specialisation Strategies (S3). Through these connections, we aim to enhance the visibility of regional actors and facilitate their integration into European and global value chains. This collaborative effort will support the diffusion of innovations and foster a more cohesive European innovation landscape. The task will involve communicating opportunities to the stakeholders involved, and facilitate their registry and use of existing platforms and networks			KTU, DS, VITP, QSR, ADR Centru, SW Oltenia, RWG, U Patras, TICASS, GISIG	BEN	
T6.3	Develop a strategy for the exploitation of project results (roadmaps), including a focus on enhancing collaborations between quadruple-helix stakeholders and connecting ecosystems through twinning activities, facilitating exchanges between regions and the business sector.	This task involves creating a comprehensive strategy to maximise the exploitation and impact of the project's results, particularly the developed roadmaps, in alignment with WP7, and with dedicated resources for scaling and commercialization. It will focus on strengthening collaborations among government, industry, academia, and civil society (quadruple helix) to promote an integrated innovation ecosystem. By conducting twinning activities between regions (namely with the outermost region of Azores), we will facilitate exchanges and partnerships that encourage knowledge and technology transfer. This strategy will also seek to align with the theoretical models of Rogers and Kingdon, ensuring that innovations are effectively adopted and that political opportunities are leveraged to sustain long-term collaboration. Ultimately, this will enhance connectivity between ecosystems and drive economic growth across regions.			DS KTU, ARGOS, NLSC, VITP, QSR, ADR Centru, SW Oltenia, RWG, U Patras, TICASS, GISIG	COO BEN	
Milestones and deliverables (outputs/outcomes)							
Milestone No	Milestone Name	WP No	Lead Beneficiary	Description		Due Date	Means of Verification
MS8	Memorandums of Understanding with EU Networks	6	NLSC	The project will formalise partnerships by signing at least three Memorandums of Understanding with relevant European Union networks and platforms. This milestone aims to enhance connections between regional ecosystems and EU networks, promoting active participation and collaboration.		13	Signed MoUs.
Deliverable No	Deliverable Name	WP No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D6.1	Report on Innovation Support Activities and Prospective Actions	6	KTU	R — Document, report	PU — Public	24	A comprehensive report in English detailing the innovation support activities implemented to address the identified gaps within

							regional innovation ecosystems.
D6.2	Connection Report to EU Networks and Platforms	6	NLSC	R — Document, report	PU — Public	22	A detailed report outlining the connections established between regional ecosystems and relevant European Union networks and platforms.
D6.3	Exploitation Strategy Document and Twinning Activities Plan	6	DS	R — Document, report	PU — Public	22	A comprehensive strategy document focusing on the exploitation of the project's results, particularly the developed roadmaps.

Estimated budget — Resources

See detailed budget table (annex 1 to Part B).

Work Package 7

Work Package 7: Making Impact (D & E & C)

Duration: M1 - M24 **Lead Beneficiary:** GISIG

Objectives

WP7 aims at maximising the BRIDGE impact at EU and regional level through structured and targeted actions of dissemination, communication and awareness raising around the project concepts and results. It also paves the way to exploit project results and implement actions to support medium and long-term sustainability and replicability of project outputs.

These objectives above are achieved, along the project, through the following activities:

- implementation and updating of a Communication & Dissemination (C&D) strategy and plan aimed at ensuring the consistency of key messages and the common branding of the project;
- the engagement of well defined groups of stakeholders through targeted dissemination and capacity building actions;
- the implementation of a repository or project results, training material and success stories, accessible by many groups of stakeholders;
- the implementation and the monitoring of sustainability strategies and actions to assure long-term impacts of the project.
- organisation of a Final Conference

Activities and division of work (WP description)

Task No	Task Name	Description	Participants		In-kind/ Subcontracting
			Name	Role	
T7.1	Develop a comprehensive communication and	Task 7.1 designs, implements and updates a communication and dissemination strategy and plan to drive the information from the project to the target groups	GISIG	COO BEN	

	dissemination plan, including digital and traditional media strategies.	and potential final users. The strategy aims to refine, inform and engage the BRIDGE target audience, convey the key messages and organise the actions needed to inform stakeholders on project progress and achievement by using both traditional and digital media. A specific attention will be dedicated to identifying initiatives and projects by the EU regions dealing with the space economy as enablers of the regional value chain, and liaising with them. The C&D strategy and plan is periodically updated, and used as a reference for communication and dissemination of the project outputs, and to ensure consistency in key messages and common project branding. In this task, Monitoring & Evaluation of C&D activities and impacts is also performed by implementing a logframe approach.	DS, QSR, ADR Centru,		
T7.2	Engagement plans for the stakeholders	This task aims at the creation of a wider community of regional/national stakeholders, through the organisation of workshops, regional innovation ecosystem forums, training sessions, etc. Project dissemination workshops will be organised on the occasion of regional/national events related to innovation or space economy and in connection with BRIDGE project meetings. Attention will be also considered for participation in important European events, such as the Space Industry Days, the European Space Forum, the Space Tech Expo, EEN events. A Community of Innovation ecosystems operators will be also established with the setting of a BRIDGE innovation ecosystem forum and a specific training program to share best practices models and to enhance capacity building in developing regional innovation ecosystems.	TICAS S all	COO BEN	
T7.3	Create a repository of project outputs, such as reports, training materials, and case studies, success stories, accessible to all stakeholders.	Create a repository of project outputs, such as reports, training materials, and case studies, success stories, accessible to all stakeholders. In this way we will build a platform for dissemination and engagement that will last beyond the project life.	KTU NLSC, DS, VITP, QSR, ROSA, ADR Centru, U Patras, TICAS S, GISIG	COO BEN	
T7.4	Plan for the sustainability of the project impact beyond the funding period, including partnerships for ongoing initiatives. (and presentation at a final dissemination conference)	The plan for the sustainability of the project impact is based on strategic partnerships, enabled by local administrations collaboration which contribute to the project's outcomes, making them part of the public sector's regular activities. Partnerships with NGO's and community-based organisations that align with the project's mission. Another sustainable point to take into consideration is joining together with universities and research centres for continuous data collection, monitoring, and evaluation, which can help develop innovative solutions to challenges that arise during project implementation. At the same time, the development of a monitoring and evaluation framework for long-term impact	ROSA all	COO BEN	

		tracking, through continued data collection, helps demonstrate impact, attracting additional support, and enabling evidence-based improvements to project activities.						
Milestones and deliverables (outputs/outcomes)								
Milestone No	Milestone Name	WP No	Lead Beneficiary	Description		Due Date	Means of Verification	
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description	
D7.1	Communication and Dissemination Plan and Strategy v1	7	GISIG	[R — Document, report]	PU — Public	3	The deliverable states strategy and plan for the project dissemination and communication during the first year, including visual identity, acknowledgment of EU funding, target stakeholders, key messages, dissemination tools and channels, KPIs and methodology to monitor outcomes and impacts	
D7.2	Communication and Dissemination Plan and Strategy v2	7	GISIG	[R — Document, report]	[PU — Public	12	The deliverable states strategy and plan for the project dissemination and communication during second year. It focuses in particular on users' engagement, KPIs and methodology to monitor and maximise outcomes and impacts	
D7.3	BRIDGE Events Report vs1	7		R	PU	12	Report of the BRIDGE events 1 st year	
D7.4						24	Report of the BRIDGE events after 2 nd year	
Estimated budget — Resources								
See detailed budget table (annex 1 to Part B).								
Subcontracting								
Subcontracting								
Work Package No	Subcontract No	Subcontract Name	Description	Estimated Costs	Justification		Best-Value-for-Money	
The consortium will not use subcontractors								

Timetable

Timetable (projects up to 2 years)																								
ACTIVITY	MONTHS																							
	M 1	M 2	M 3	M 4	M 5	M 6	M 7	M 8	M 9	M 10	M 11	M 12	M 13	M 14	M 15	M 16	M 17	M 18	M 19	M 20	M 21	M 22	M 23	M 24
1.1																								
1.2																								
1.3																								
1.4																								
2.1																								
2.2																								
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7.1																								
7.2																								
7.3																								
7.4																								

#\$WRK-PLA-WP\$#

#@ETH-ICS-EI@#

6. OTHER**6.1 Ethics**

Ethics
Not applicable.

#§ETH-ICS-EI§# #@SEC-URI-SU@#

6.2 Security

Security
Not applicable.

#§SEC-URI-SU§# #@DEC-LAR-DL@#

7. DECLARATIONS

Double funding	
Information concerning other EU grants for this project	YES/NO
We confirm that to our best knowledge neither the project as a whole nor any parts of it have benefitted from any other EU grant (<i>including EU funding managed by authorities in EU Member States or other funding bodies, e.g. EU Regional Funds, EU Agricultural Funds, etc.</i>). If NO, explain and provide details.	Yes
We confirm that to our best knowledge neither the project as a whole nor any parts of it are (nor will be) submitted for any other EU grant (<i>including EU funding managed by authorities in EU Member States or other funding bodies, e.g. EU Regional Funds, EU Agricultural Funds, etc.</i>). If NO, explain and provide details.	Yes

Financial support to third parties (if applicable)
N.A

#§DEC-LAR-DL§#

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	KTU
Participant PIC:	999844961

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	23.225,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	7.360,00	N/A		31.790,44
WP2 INTERCONNECTEDNESS	6.050,00	0,00	0,00	602,72	365,00	237,72	0,00	0,00	0,00	N/A		6.652,72
WP3 COLLABORATION GROUNDS	4.650,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		5.133,86
WP4 PRIORITY SETTING	30.725,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		30.725,00
WP5 INNOVATION SUPPORT	35.450,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		35.933,86
WP6 PORTFOLIO ACTION PLANS	13.125,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	5.025,00	N/A		19.601,58
WP7 IMPACT	17.725,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	0,00	N/A		19.176,58
TOTAL COSTS PARTICIPANT	130.950,00	0,00	0,00	5.679,04	4.015,00	1.664,04	0,00	0,00	12.385,00	0,00	10.430,98	159.445,02

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 19:59						
Project acronym:	BRIDGE							
Participant short name:	KTU							
Participant PIC:	999844961							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Project managers	monthly	6.500,00	2,90	18.850,00		yes, 2,3,4,5,6,7	coordination
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	administrative personnel	monthly	3.500,00	1,25	4.375,00		yes, 2,3,4,5,6,7	support to coordinator
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				23.225,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				23.225,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Senior experts/advisors/researchers	monthly	6.500,00	0,50	3.250,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	administrative personnel	monthly	3.500,00	0,80	2.800,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				6.050,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				6.050,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	6.500,00	0,50	3.250,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	administrative personnel	monthly	3.500,00	0,40	1.400,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				4.650,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				4.650,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	6.500,00	4,00	26.000,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	administrative personnel	monthly	3.500,00	1,35	4.725,00			
	[category 2]	monthly	0,00	0,00	0,00			

	Total employees (or equivalent)				30.725,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				30.725,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Select a staff category	monthly	6.500,00	4,00	26.000,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	administrative personnel	monthly	3.500,00	2,70	9.450,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				35.450,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				35.450,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Select a staff category		monthly	6.500,00	1,75	11.375,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									
administrative personnel		monthly	3.500,00	0,50	1.750,00				
[category 2]		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				13.125,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				13.125,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	6.500,00	2,00	13.000,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	administrative personnel	monthly	3.500,00	1,35	4.725,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				17.725,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				17.725,00			
Total personnel (all WPs)						130.950,00		
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		1.205,44							
WORK PACKAGE 2	INTERCONNECTEDNESS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	1,00	365,00					
	Accommodation costs	0,00	118,86	2,00	237,72					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		365,00							
	Total accommodation costs for this travel		237,72							
	Total subsistence costs for this travel		0,00							
	Total travel		602,72							
	Total travel costs for this WP		365,00							
	Total accommodation costs for this WP		237,72							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		602,72							
	WORK PACKAGE 3	COLLABORATION GROUNDS								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	1,00	365,00					
Accommodation costs		0,00	118,86	1,00	118,86					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		365,00								
Total accommodation costs for this travel		118,86								
Total subsistence costs for this travel		0,00								
Total travel		483,86								
Total travel costs for this WP		365,00								

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 4	PRIORITY SETTING									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	0,00	0,00					
	Accommodation costs	0,00	118,86	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		0,00							
	Total accommodation costs for this travel		0,00							
	Total subsistence costs for this travel		0,00							
	Total travel		0,00							
	Total travel costs for this WP		0,00							
	Total accommodation costs for this WP		0,00							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		0,00							
	WORK PACKAGE 5	INNOVATION SUPPORT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	1,00	365,00					
Accommodation costs		0,00	118,86	1,00	118,86					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		365,00								
Total accommodation costs for this travel		118,86								
Total subsistence costs for this travel		0,00								
Total travel		483,86								
Total travel costs for this WP		365,00								

	Total accommodation costs for this WP		118,86					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		483,86					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	3,00	1.095,00			
	Accommodation costs	0,00	118,86	3,00	356,58			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		1.095,00					
	Total accommodation costs for this travel		356,58					
	Total subsistence costs for this travel		0,00					
	Total travel		1.451,58					
	Total travel costs for this WP		1.095,00					
	Total accommodation costs for this WP		356,58					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		1.451,58					
	WORK PACKAGE 7	IMPACT						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	3,00	1.095,00			
Accommodation costs		0,00	118,86	3,00	356,58			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		1.095,00						
Total accommodation costs for this travel		356,58						
Total subsistence costs for this travel		0,00						
Total travel		1.451,58						
Total travel costs for this WP		1.095,00						

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				4.015,00				
Total accommodation (all WPs)				1.664,04				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				5.679,04				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		a	b	c	d	e =(c/b *d) * a			
	1 [Equipment short name]	0,00	0	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
	Total depreciation					0,00			
	C.2.2 Rental and leasing (rate of use/full cost)								
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b		c	d= a*b*c			
1 [Equipment short name]	0,00	0,00		0%	0,00				
2 [Equipment short name]	0,00	0,00		0%	0,00				
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00				
Total rental and leasing					0,00				
Total equipment for this WP					0,00				
WORK PACKAGE 6	PORTFOLIO ACTION PLANS								
	C.2.1 Purchase (depreciation/full cost)								
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d	e =(c/b *d) * a			
	1 [Equipment short name]	0,00	0	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
	Total depreciation					0,00			
	C.2.2 Rental and leasing (rate of use/full cost)								
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b		c	d= a*b*c			
	1 [Equipment short name]	0,00	0,00		0%	0,00			
	2 [Equipment short name]	0,00	0,00		0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
	Total rental and leasing					0,00			
	Total equipment for this WP					0,00			
	WORK PACKAGE 7	IMPACT							
		C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d	e =(c/b *d) * a			
1 [Equipment short name]		0,00	0	0,00	0%	0,00			
2 [Equipment short name]		0,00	0	0,00	0%	0,00			
3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total depreciation					0,00				

	C.2.2 Rental and leasing (rate of use/full cost)						Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Costs (actual costs)						
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d= a*b*c			
	1 [Equipment short name]	0,00	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
Total equipment (all WPs)					0,00			
C.3 Other goods, works and services								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	2.860,00						
	Conferences, seminars, workshops, trainings & events	4.000,00						
	Information & publications	500,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		7.360,00						
WORK PACKAGE 2	INTERCONNECTEDNESS							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 3	COLLABORATION GROUNDS							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00						

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.025,00			
	Conferences, seminars, workshops, trainings & events	1.500,00			
	Information & publications	500,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		5.025,00			
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
Total goods, works and services (all WPs)		12.385,00			
Total purchase costs (all WPs)			18.064,04		
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)			0,00		
Total other cost categories (all WPs)			0,00		
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	149.014,04	ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs”		
	Flat-rate (%)	7%			
	Total indirect costs	10.430,98			
Total indirect costs		10.430,98			
TOTAL COSTS PARTICIPANT				159.445,02	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	159.445,02	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	159.445,02		
	Requested EU contribution	159.445,02	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		159.445,02		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,00		
OWN RESOURCES		0,00		

TOTAL INCOME PARTICIPANT		159.445,02						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	ARGOS
Participant PIC:	899839319

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	4.700,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		5.905,44
WP2 INTERCONNECTEDNESS	4.240,00	0,00	0,00	2.410,88	1.460,00	950,88	0,00	0,00	0,00	N/A		6.650,88
WP3 COLLABORATION GROUNDS	1.440,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		1.440,00
WP4 PRIORITY SETTING	44.425,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		44.425,00
WP5 INNOVATION SUPPORT	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		0,00
WP6 PORTFOLIO ACTION PLANS	6.710,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		7.193,86
WP7 IMPACT	9.300,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	5.800,00	N/A		16.551,58
TOTAL COSTS PARTICIPANT	70.815,00	0,00	0,00	5.551,76	3.650,00	1.901,76	0,00	0,00	5.800,00	0,00	5.751,67	87.918,43

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 12:56						
Project acronym:	BRIDGE							
Participant short name:	ARGOS							
Participant PIC:	899839319							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Project managers	monthly	7.000,00	0,50	3.500,00		yes, 2,3,4,5,6,7	coordination
	Senior experts/advisors/researchers	monthly	7.250,00	0,00	0,00			
	Other							
	administrative personnel	monthly	4.800,00	0,25	1.200,00		yes, 2,3,4,5,6,7	support to coordinator
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				4.700,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				4.700,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Project managers	monthly	7.000,00	0,40	2.800,00			
	Senior experts/advisors/researchers	monthly	7.250,00	0,00	0,00			
	Other							
	administrative personnel	monthly	4.800,00	0,30	1.440,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				4.240,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				4.240,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Project managers	monthly	7.000,00	0,00	0,00			
	Senior experts/advisors/researchers	monthly	7.250,00	0,00	0,00			
	Other							
	administrative personnel	monthly	4.800,00	0,30	1.440,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				1.440,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				1.440,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Project managers	monthly	7.000,00	1,00	7.000,00			
	Senior experts/advisors/researchers	monthly	7.250,00	4,50	32.625,00			
	Other							
	administrative personnel	monthly	4.800,00	1,00	4.800,00			
	[category 2]	monthly	0,00	0,00	0,00			

	Total employees (or equivalent)				44.425,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				44.425,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Project managers	monthly	7.000,00	0,00	0,00				
	Senior experts/advisors/researchers	monthly	7.250,00	0,00	0,00				
	Other								
	administrative personnel	monthly	4.800,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				0,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				0,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Project managers		monthly	7.000,00	0,20	1.400,00				
Senior experts/advisors/researchers		monthly	7.250,00	0,60	4.350,00				
Other									
administrative personnel		monthly	4.800,00	0,20	960,00				
[category 2]		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				6.710,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				6.710,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Project managers	monthly	7.000,00	0,30	2.100,00			
	Senior experts/advisors/researchers	monthly	7.250,00	0,00	0,00			
	Other							
	administrative personnel	monthly	4.800,00	1,50	7.200,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				9.300,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				9.300,00			
Total personnel (all WPs)					70.815,00			
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 2	INTERCONNECTEDNESS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	4,00	1.460,00		
	Accommodation costs	0,00	118,86	8,00	950,88		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.460,00				
	Total accommodation costs for this travel		950,88				
	Total subsistence costs for this travel		0,00				
	Total travel		2.410,88				
	Total travel costs for this WP		1.460,00				
	Total accommodation costs for this WP		950,88				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		2.410,88				
WORK PACKAGE 3	COLLABORATION GROUNDS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	0,00	0,00		
	Accommodation costs	0,00	118,86	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		0,00				
	Total accommodation costs for this travel		0,00				
	Total subsistence costs for this travel		0,00				
	Total travel		0,00				
	Total travel costs for this WP		0,00				

	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
WORK PACKAGE 4	PRIORITY SETTING						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	0,00	0,00		
	Accommodation costs	0,00	118,86	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		0,00				
	Total accommodation costs for this travel		0,00				
	Total subsistence costs for this travel		0,00				
	Total travel		0,00				
	Total travel costs for this WP		0,00				
	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
	WORK PACKAGE 5	INNOVATION SUPPORT					
		1 [Travel short name]					
		Speakers					
		Travel costs	0,00	0,00	0,00	0,00	
		Accommodation costs	0,00	0,00	0,00	0,00	
		Subsistence costs	0,00	0,00	0,00	0,00	
		Personnel					
Travel costs		0,00	365,00	0,00	0,00		
Accommodation costs		0,00	118,86	0,00	0,00		
Subsistence costs		0,00	0,00	0,00	0,00		
Participants							
Travel costs		0,00	0,00	0,00	0,00		
Accommodation costs		0,00	0,00	0,00	0,00		
Subsistence costs		0,00	0,00	0,00	0,00		
Total travel costs for this travel		0,00					
Total accommodation costs for this travel		0,00					
Total subsistence costs for this travel		0,00					
Total travel		0,00					
Total travel costs for this WP		0,00					

	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
WORK PACKAGE 6	PORTFOLIO ACTION PLANS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	1,00	365,00		
	Accommodation costs	0,00	118,86	1,00	118,86		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		365,00				
	Total accommodation costs for this travel		118,86				
	Total subsistence costs for this travel		0,00				
	Total travel		483,86				
	Total travel costs for this WP		365,00				
	Total accommodation costs for this WP		118,86				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		483,86				
WORK PACKAGE 7	IMPACT						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	3,00	1.095,00		
	Accommodation costs	0,00	118,86	3,00	356,58		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.095,00				
	Total accommodation costs for this travel		356,58				
	Total subsistence costs for this travel		0,00				
	Total travel		1.451,58				
	Total travel costs for this WP		1.095,00				

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
				Total travel costs (all WPs)		3.650,00		
				Total accommodation (all WPs)		1.901,76		
				Total subsistence (all WPs)		0,00		
				Total travel and subsistence (all WPs)		5.551,76		
C.2 Equipment								
WORK PACKAGE 1		PROJECT MANAGEMENT AND QUALITY ASSURANCE						
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 2		INTERCONNECTEDNESS						
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Costs (actual costs)						
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d= a*b*c			
	1 [Equipment short name]	0,00	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
Total equipment for this WP				0,00				
Total equipment (all WPs)					0,00			
C.3 Other goods, works and services								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 2	INTERCONNECTEDNESS							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 3	COLLABORATION GROUNDS							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.800,00			
	Conferences, seminars, workshops, trainings & events	1.500,00			
	Information & publications	500,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		5.800,00			
Total goods, works and services (all WPs)		5.800,00			
Total purchase costs (all WPs)			11.351,76		
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)			0,00		
Total other cost categories (all WPs)			0,00		
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	82.166,76	7% ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs"		
	Flat-rate (%)				
	Total indirect costs	5.751,67			
Total indirect costs		5.751,67			
TOTAL COSTS PARTICIPANT				87.918,43	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	87.918,43	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	87.918,43		
	Requested EU contribution	87.918,43	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		87.918,43		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,00		
OWN RESOURCES		0,00		

TOTAL INCOME PARTICIPANT		87.918,43						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	NLSC
Participant PIC:	876472310

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	4.820,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		6.025,44
WP2 INTERCONNECTEDNESS	7.250,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		8.455,44
WP3 COLLABORATION GROUNDS	9.630,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	5.440,00	N/A		15.553,86
WP4 PRIORITY SETTING	9.210,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		9.210,00
WP5 INNOVATION SUPPORT	39.500,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		39.983,86
WP6 PORTFOLIO ACTION PLANS	15.015,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	5.080,00	N/A		21.546,58
WP7 IMPACT	18.275,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	500,00	N/A		20.226,58
TOTAL COSTS PARTICIPANT	103.700,00	0,00	0,00	6.281,76	4.380,00	1.901,76	0,00	0,00	11.020,00	0,00	8.470,12	129.471,88

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 12:56						
Project acronym:	BRIDGE							
Participant short name:	NLSC							
Participant PIC:	876472310							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.000,00	0,50	4.000,00		yes, 2,3,4,5,6,7	coordination
	Technical personnel	monthly	6.800,00	0,00	0,00			
	Other							
	administrative personnel	monthly	4.100,00	0,20	820,00		yes, 2,3,4,5,6,7	support to coordinator
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				4.820,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				4.820,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Project managers	monthly	8.000,00	0,20	1.600,00			
	Senior experts/advisors/researchers	monthly	6.800,00	0,65	4.420,00			
	Other							
	administrative personnel	monthly	4.100,00	0,30	1.230,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				7.250,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				7.250,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.000,00	0,20	1.600,00			
	Senior experts/advisors/researchers	monthly	6.800,00	1,00	6.800,00			
	Other							
	administrative personnel	monthly	4.100,00	0,30	1.230,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				9.630,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				9.630,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.000,00	0,25	2.000,00			
	Technical personnel	monthly	6.800,00	1,00	6.800,00			
	Other							
	administrative personnel	monthly	4.100,00	0,10	410,00			
	[category 2]	monthly	0,00	0,00	0,00			

	Total employees (or equivalent)				9.210,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				9.210,00				
	WORK PACKAGE 5	INNOVATION SUPPORT							
	A.1 Employees (or equivalent)								
	Project managers	monthly	8.000,00	2,00	16.000,00				
	Senior experts/advisors/researchers	monthly	6.800,00	2,25	15.300,00				
	Other								
	administrative personnel	monthly	4.100,00	2,00	8.200,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				39.500,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				39.500,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
		Project managers	monthly	8.000,00	0,10	800,00			
Senior experts/advisors/researchers		monthly	6.800,00	2,00	13.600,00				
Other									
administrative personnel		monthly	4.100,00	0,15	615,00				
[category 2]		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				15.015,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				15.015,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.000,00	0,20	1.600,00			
	Senior experts/advisors/researchers	monthly	6.800,00	2,00	13.600,00			
	Other							
	administrative personnel	monthly	4.100,00	0,75	3.075,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				18.275,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				18.275,00			
Total personnel (all WPs)						103.700,00		
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		1.205,44					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					
	Total accommodation costs for this WP		475,44					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		1.205,44					
	WORK PACKAGE 3	COLLABORATION GROUNDS						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	1,00	365,00			
Accommodation costs		0,00	118,86	1,00	118,86			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		365,00						
Total accommodation costs for this travel		118,86						
Total subsistence costs for this travel		0,00						
Total travel		483,86						
Total travel costs for this WP		365,00						

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 4	PRIORITY SETTING									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	0,00	0,00					
	Accommodation costs	0,00	118,86	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		0,00							
	Total accommodation costs for this travel		0,00							
	Total subsistence costs for this travel		0,00							
	Total travel		0,00							
	Total travel costs for this WP		0,00							
	Total accommodation costs for this WP		0,00							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		0,00							
	WORK PACKAGE 5	INNOVATION SUPPORT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	1,00	365,00					
Accommodation costs		0,00	118,86	1,00	118,86					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		365,00								
Total accommodation costs for this travel		118,86								
Total subsistence costs for this travel		0,00								
Total travel		483,86								
Total travel costs for this WP		365,00								

	Total accommodation costs for this WP		118,86					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		483,86					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	3,00	1.095,00			
	Accommodation costs	0,00	118,86	3,00	356,58			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		1.095,00					
	Total accommodation costs for this travel		356,58					
	Total subsistence costs for this travel		0,00					
	Total travel		1.451,58					
	Total travel costs for this WP		1.095,00					
	Total accommodation costs for this WP		356,58					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		1.451,58					
	WORK PACKAGE 7	IMPACT						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	3,00	1.095,00			
Accommodation costs		0,00	118,86	3,00	356,58			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		1.095,00						
Total accommodation costs for this travel		356,58						
Total subsistence costs for this travel		0,00						
Total travel		1.451,58						
Total travel costs for this WP		1.095,00						

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				4.380,00				
Total accommodation (all WPs)				1.901,76				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				6.281,76				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00		
	Total equipment for this WP				0,00		
Total equipment (all WPs)				0,00			
C.3 Other goods, works and services							
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					
	Conferences, seminars, workshops, trainings & events	0,00					
	Information & publications	0,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					
	Conferences, seminars, workshops, trainings & events	0,00					
	Information & publications	0,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	3.190,00					

	Conferences, seminars, workshops, trainings & events	2.000,00			
	Information & publications	250,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		5.440,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.080,00			
	Conferences, seminars, workshops, trainings & events	1.500,00			
	Information & publications	500,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
	Total goods, works and services for this WP			5.080,00	
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	500,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		500,00			
Total goods, works and services (all WPs)		11.020,00			
Total purchase costs (all WPs)			17.301,76		
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)			0,00		
Total other cost categories (all WPs)			0,00		
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	121.001,76	ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs”		
	Flat-rate (%)	7%			
	Total indirect costs	8.470,12			
Total indirect costs		8.470,12			
TOTAL COSTS PARTICIPANT				129.471,88	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	129.471,88	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	129.471,88		
	Requested EU contribution	129.471,87	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		129.471,87		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		129.471,88						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	DS
Participant PIC:	915036503

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	9.925,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		11.130,44
WP2 INTERCONNECTEDNESS	12.350,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		13.555,44
WP3 COLLABORATION GROUNDS	9.875,00	0,00	0,00	967,72	730,00	237,72	0,00	0,00	0,00	N/A		10.842,72
WP4 PRIORITY SETTING	7.535,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		7.535,00
WP5 INNOVATION SUPPORT	32.500,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		32.983,86
WP6 PORTFOLIO ACTION PLANS	13.440,00	0,00	0,00	2.419,30	1.825,00	594,30	0,00	0,00	1.745,00	N/A		17.604,30
WP7 IMPACT	18.400,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	0,00	N/A		19.851,58
TOTAL COSTS PARTICIPANT	104.025,00	0,00	0,00	7.733,34	5.475,00	2.258,34	0,00	0,00	1.745,00	0,00	7.945,23	121.448,57

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 12:55						
Project acronym:	BRIDGE							
Participant short name:	DS							
Participant PIC:	915036503							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Project managers	monthly	7.500,00	0,75	5.625,00		yes, 2,3,4,5,6,7	coordination
	Senior experts/advisors/researchers	monthly	6.800,00	0,50	3.400,00			
	Other							
	administrative personnel	monthly	4.500,00	0,20	900,00		yes, 2,3,4,5,6,7	support to coordinator
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				9.925,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				9.925,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Project managers	monthly	7.500,00	0,50	3.750,00			
	Senior experts/advisors/researchers	monthly	6.800,00	1,00	6.800,00			
	Other							
	administrative personnel	monthly	4.500,00	0,40	1.800,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				12.350,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				12.350,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Project managers	monthly	7.500,00	0,20	1.500,00			
	Senior experts/advisors/researchers	monthly	6.800,00	1,00	6.800,00			
	Other							
	administrative personnel	monthly	4.500,00	0,35	1.575,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				9.875,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				9.875,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Project managers	monthly	7.500,00	0,25	1.875,00			
	Senior experts/advisors/researchers	monthly	6.800,00	0,70	4.760,00			
	Other							
	administrative personnel	monthly	4.500,00	0,20	900,00			
	[category 2]	monthly	0,00	0,00	0,00			

	Total employees (or equivalent)				7.535,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				7.535,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Project managers	monthly	7.500,00	1,50	11.250,00				
	Senior experts/advisors/researchers	monthly	6.800,00	2,00	13.600,00				
	Other								
	administrative personnel	monthly	4.500,00	1,70	7.650,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				32.500,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				32.500,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
		Project managers	monthly	7.500,00	0,10	750,00			
Senior experts/advisors/researchers		monthly	6.800,00	1,80	12.240,00				
Other									
administrative personnel		monthly	4.500,00	0,10	450,00				
[category 2]		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				13.440,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				13.440,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Project managers	monthly	7.500,00	0,10	750,00			
	Senior experts/advisors/researchers	monthly	6.800,00	2,00	13.600,00			
	Other							
	administrative personnel	monthly	4.500,00	0,90	4.050,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				18.400,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				18.400,00			
Total personnel (all WPs)					104.025,00			
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 2	INTERCONNECTEDNESS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	2,00	730,00		
	Accommodation costs	0,00	118,86	4,00	475,44		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		730,00				
	Total accommodation costs for this travel		475,44				
	Total subsistence costs for this travel		0,00				
	Total travel		1.205,44				
	Total travel costs for this WP		730,00				
	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 3	COLLABORATION GROUNDS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	2,00	730,00		
	Accommodation costs	0,00	118,86	2,00	237,72		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		730,00				
	Total accommodation costs for this travel		237,72				
	Total subsistence costs for this travel		0,00				
	Total travel		967,72				
	Total travel costs for this WP		730,00				

	Total accommodation costs for this WP		237,72				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		967,72				
WORK PACKAGE 4	PRIORITY SETTING						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	0,00	0,00		
	Accommodation costs	0,00	118,86	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		0,00				
	Total accommodation costs for this travel		0,00				
	Total subsistence costs for this travel		0,00				
	Total travel		0,00				
	Total travel costs for this WP		0,00				
	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
WORK PACKAGE 5	INNOVATION SUPPORT						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	1,00	365,00		
	Accommodation costs	0,00	118,86	1,00	118,86		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		365,00				
	Total accommodation costs for this travel		118,86				
	Total subsistence costs for this travel		0,00				
	Total travel		483,86				
	Total travel costs for this WP		365,00				

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 6	PORTFOLIO ACTION PLANS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	5,00	1.825,00					
	Accommodation costs	0,00	118,86	5,00	594,30					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		1.825,00							
	Total accommodation costs for this travel		594,30							
	Total subsistence costs for this travel		0,00							
	Total travel		2.419,30							
	Total travel costs for this WP		1.825,00							
	Total accommodation costs for this WP		594,30							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		2.419,30							
	WORK PACKAGE 7	IMPACT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	3,00	1.095,00					
Accommodation costs		0,00	118,86	3,00	356,58					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		1.095,00								
Total accommodation costs for this travel		356,58								
Total subsistence costs for this travel		0,00								
Total travel		1.451,58								
Total travel costs for this WP		1.095,00								

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				5.475,00				
Total accommodation (all WPs)				2.258,34				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				7.733,34				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00		
Total equipment for this WP				0,00			
Total equipment (all WPs)				0,00			
C.3 Other goods, works and services							
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00					
	Conferences, seminars, workshops, trainings & events	0,00					
	Information & publications	0,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00					
	Conferences, seminars, workshops, trainings & events	0,00					
	Information & publications	0,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00					

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	495,00			
	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	250,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		1.745,00			
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
Total goods, works and services (all WPs)		1.745,00			
Total purchase costs (all WPs)			9.478,34		
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)			0,00		
Total other cost categories (all WPs)			0,00		
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	113.503,34	ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs”		
	Flat-rate (%)	7%			
	Total indirect costs	7.945,23			
Total indirect costs		7.945,23			
TOTAL COSTS PARTICIPANT				121.448,57	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	121.448,57	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	121.448,57		
	Requested EU contribution	121.448,56	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		121.448,56		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		121.448,57						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	VITP
Participant PIC:	941764368

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	4.032,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		5.237,44
WP2 INTERCONNECTEDNESS	5.664,00	0,00	0,00	602,72	365,00	237,72	0,00	0,00	7.300,00	N/A		13.566,72
WP3 COLLABORATION GROUNDS	9.024,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		9.507,86
WP4 PRIORITY SETTING	7.416,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		7.416,00
WP5 INNOVATION SUPPORT	43.200,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	2.845,00	N/A		46.528,86
WP6 PORTFOLIO ACTION PLANS	10.632,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	0,00	N/A		12.083,58
WP7 IMPACT	15.696,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	50.000,00	N/A		67.147,58
TOTAL COSTS PARTICIPANT	95.664,00	0,00	0,00	5.679,04	4.015,00	1.664,04	0,00	0,00	60.145,00	0,00	11.304,16	172.792,20

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 12:54						
Project acronym:	BRIDGE							
Participant short name:	VITP							
Participant PIC:	941764368							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	7.680,00	0,45	3.456,00		yes, 2,3,4,5,6,7	coordination
	Junior experts/advisors/researchers	monthly	5.760,00	0,10	576,00			
	Other							
	technical staff	monthly	4.320,00	0,00	0,00		yes, 2,3,4,5,6,7	support to coordinator
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				4.032,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				4.032,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Senior experts/advisors/researchers	monthly	7.680,00	0,40	3.072,00			
	Junior experts/advisors/researchers	monthly	5.760,00	0,30	1.728,00			
	Other							
	technical staff	monthly	4.320,00	0,20	864,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				5.664,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				5.664,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	7.680,00	0,20	1.536,00			
	Junior experts/advisors/researchers	monthly	5.760,00	1,00	5.760,00			
	Other							
	technical staff	monthly	4.320,00	0,40	1.728,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				9.024,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				9.024,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	7.680,00	0,30	2.304,00			
	Junior experts/advisors/researchers	monthly	5.760,00	0,70	4.032,00			
	Other							
	technical staff	monthly	4.320,00	0,25	1.080,00			
	[category 2]	monthly	0,00	0,00	0,00			

	Total employees (or equivalent)				7.416,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				7.416,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	7.680,00	3,00	23.040,00				
	Junior experts/advisors/researchers	monthly	5.760,00	2,00	11.520,00				
	Other								
	technical staff	monthly	4.320,00	2,00	8.640,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				43.200,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				43.200,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Senior experts/advisors/researchers		monthly	7.680,00	0,10	768,00				
Junior experts/advisors/researchers		monthly	5.760,00	1,60	9.216,00				
Other									
technical staff		monthly	4.320,00	0,15	648,00				
[category 2]		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				10.632,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				10.632,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	7.680,00	0,15	1.152,00			
	Junior experts/advisors/researchers	monthly	5.760,00	2,00	11.520,00			
	Other							
	technical staff	monthly	4.320,00	0,70	3.024,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				15.696,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				15.696,00			
Total personnel (all WPs)						95.664,00		
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		1.205,44							
WORK PACKAGE 2	INTERCONNECTEDNESS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	1,00	365,00					
	Accommodation costs	0,00	118,86	2,00	237,72					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		365,00							
	Total accommodation costs for this travel		237,72							
	Total subsistence costs for this travel		0,00							
	Total travel		602,72							
	Total travel costs for this WP		365,00							
	Total accommodation costs for this WP		237,72							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		602,72							
	WORK PACKAGE 3	COLLABORATION GROUNDS								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	1,00	365,00					
Accommodation costs		0,00	118,86	1,00	118,86					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		365,00								
Total accommodation costs for this travel		118,86								
Total subsistence costs for this travel		0,00								
Total travel		483,86								
Total travel costs for this WP		365,00								

	Total accommodation costs for this WP		118,86					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		483,86					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	0,00	0,00			
	Accommodation costs	0,00	118,86	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		0,00					
	Total accommodation costs for this travel		0,00					
	Total subsistence costs for this travel		0,00					
	Total travel		0,00					
	Total travel costs for this WP		0,00					
	Total accommodation costs for this WP		0,00					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		0,00					
	WORK PACKAGE 5	INNOVATION SUPPORT						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	1,00	365,00			
Accommodation costs		0,00	118,86	1,00	118,86			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		365,00						
Total accommodation costs for this travel		118,86						
Total subsistence costs for this travel		0,00						
Total travel		483,86						
Total travel costs for this WP		365,00						

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 6	PORTFOLIO ACTION PLANS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	3,00	1.095,00					
	Accommodation costs	0,00	118,86	3,00	356,58					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		1.095,00							
	Total accommodation costs for this travel		356,58							
	Total subsistence costs for this travel		0,00							
	Total travel		1.451,58							
	Total travel costs for this WP		1.095,00							
	Total accommodation costs for this WP		356,58							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		1.451,58							
	WORK PACKAGE 7	IMPACT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	3,00	1.095,00					
Accommodation costs		0,00	118,86	3,00	356,58					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		1.095,00								
Total accommodation costs for this travel		356,58								
Total subsistence costs for this travel		0,00								
Total travel		1.451,58								
Total travel costs for this WP		1.095,00								

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				4.015,00				
Total accommodation (all WPs)				1.664,04				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				5.679,04				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00		
	Total equipment for this WP				0,00		
Total equipment (all WPs)				0,00			
C.3 Other goods, works and services							
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					
	Conferences, seminars, workshops, trainings & events	0,00					
	Information & publications	0,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	6.050,00					
	Conferences, seminars, workshops, trainings & events	1.000,00					
	Information & publications	250,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		7.300,00					
WORK PACKAGE 3	COLLABORATION GROUNDS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	1.595,00			
	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	250,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		2.845,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	50.000,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		50.000,00			
Total goods, works and services (all WPs)		60.145,00			
Total purchase costs (all WPs)				65.824,04	
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)				0,00	
Total other cost categories (all WPs)				0,00	
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	161.488,04	ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs”		
	Flat-rate (%)	7%			
	Total indirect costs	11.304,16			
Total indirect costs		11.304,16			
TOTAL COSTS PARTICIPANT				172.792,20	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	172.792,20	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	172.792,20		
	Requested EU contribution	172.792,19	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		172.792,19		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		172.792,20						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	QSR
Participant PIC:	933689894

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	3.100,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		4.305,44
WP2 INTERCONNECTEDNESS	3.060,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	7.190,00	N/A		11.455,44
WP3 COLLABORATION GROUNDS	2.275,00	0,00	0,00	967,72	730,00	237,72	0,00	0,00	0,00	N/A		3.242,72
WP4 PRIORITY SETTING	4.405,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		4.405,00
WP5 INNOVATION SUPPORT	18.400,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	2.845,00	N/A		21.728,86
WP6 PORTFOLIO ACTION PLANS	9.435,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	5.025,00	N/A		15.911,58
WP7 IMPACT	8.035,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	50.000,00	N/A		59.486,58
TOTAL COSTS PARTICIPANT	48.710,00	0,00	0,00	6.765,62	4.745,00	2.020,62	0,00	0,00	65.060,00	0,00	8.437,49	128.973,11

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 12:50						
Project acronym:	BRIDGE							
Participant short name:	QSR							
Participant PIC:	933689894							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	3.300,00	0,50	1.650,00		yes, 2,3,4,5,6,7	coordination
	Junior experts/advisors/researchers	monthly	2.900,00	0,50	1.450,00			
	Other							
	administrative staff	monthly	2.900,00	0,00	0,00		yes, 2,3,4,5,6,7	support to coordinator
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				3.100,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				3.100,00			
	WORK PACKAGE 2	INTERCONNECTEDNESS						
	A.1 Employees (or equivalent)							

	Senior experts/advisors/researchers	monthly	3.300,00	0,40	1.320,00			
	Junior experts/advisors/researchers	monthly	2.900,00	0,40	1.160,00			
	Other							
	administrative staff	monthly	2.900,00	0,20	580,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				3.060,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				3.060,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	3.300,00	0,25	825,00			
	Junior experts/advisors/researchers	monthly	2.900,00	0,50	1.450,00			
	Other							
	administrative staff	monthly	2.900,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				2.275,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				2.275,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	3.300,00	0,50	1.650,00			
	Junior experts/advisors/researchers	monthly	2.900,00	0,70	2.030,00			
	Other							
	administrative staff	monthly	2.900,00	0,25	725,00			
	[category 2]	monthly	0,00	0,00	0,00			

	Total employees (or equivalent)				4.405,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				4.405,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	3.300,00	2,50	8.250,00				
	Junior experts/advisors/researchers	monthly	2.900,00	2,00	5.800,00				
	Other								
	administrative staff	monthly	2.900,00	1,50	4.350,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				18.400,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				18.400,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
		Senior experts/advisors/researchers	monthly	3.300,00	0,75	2.475,00			
Junior experts/advisors/researchers		monthly	2.900,00	2,10	6.090,00				
Other									
administrative staff		monthly	2.900,00	0,30	870,00				
[category 2]		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				9.435,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				9.435,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	3.300,00	0,15	495,00			
	Junior experts/advisors/researchers	monthly	2.900,00	2,00	5.800,00			
	Other							
	administrative staff	monthly	2.900,00	0,60	1.740,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				8.035,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				8.035,00			
Total personnel (all WPs)					48.710,00			
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		1.205,44					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					
	Total accommodation costs for this WP		475,44					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		1.205,44					
	WORK PACKAGE 3	COLLABORATION GROUNDS						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	2,00	730,00			
Accommodation costs		0,00	118,86	2,00	237,72			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		730,00						
Total accommodation costs for this travel		237,72						
Total subsistence costs for this travel		0,00						
Total travel		967,72						
Total travel costs for this WP		730,00						

	Total accommodation costs for this WP		237,72				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		967,72				
WORK PACKAGE 4	PRIORITY SETTING						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	0,00	0,00		
	Accommodation costs	0,00	118,86	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		0,00				
	Total accommodation costs for this travel		0,00				
	Total subsistence costs for this travel		0,00				
	Total travel		0,00				
	Total travel costs for this WP		0,00				
	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
WORK PACKAGE 5	INNOVATION SUPPORT						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	1,00	365,00		
	Accommodation costs	0,00	118,86	1,00	118,86		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		365,00				
	Total accommodation costs for this travel		118,86				
	Total subsistence costs for this travel		0,00				
	Total travel		483,86				
	Total travel costs for this WP		365,00				

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 6	PORTFOLIO ACTION PLANS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	3,00	1.095,00					
	Accommodation costs	0,00	118,86	3,00	356,58					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		1.095,00							
	Total accommodation costs for this travel		356,58							
	Total subsistence costs for this travel		0,00							
	Total travel		1.451,58							
	Total travel costs for this WP		1.095,00							
	Total accommodation costs for this WP		356,58							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		1.451,58							
	WORK PACKAGE 7	IMPACT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	3,00	1.095,00					
Accommodation costs		0,00	118,86	3,00	356,58					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		1.095,00								
Total accommodation costs for this travel		356,58								
Total subsistence costs for this travel		0,00								
Total travel		1.451,58								
Total travel costs for this WP		1.095,00								

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				4.745,00				
Total accommodation (all WPs)				2.020,62				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				6.765,62				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Costs (actual costs)						
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d= a*b*c			
	1 [Equipment short name]	0,00	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
Total equipment for this WP				0,00				
Total equipment (all WPs)					0,00			
C.3 Other goods, works and services								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 2	INTERCONNECTEDNESS							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	5.940,00						
	Conferences, seminars, workshops, trainings & events	1.000,00						
	Information & publications	250,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		7.190,00						
WORK PACKAGE 3	COLLABORATION GROUNDS							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	1.595,00			
	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	250,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		2.845,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.025,00			
	Conferences, seminars, workshops, trainings & events	1.500,00			
	Information & publications	500,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
	Total goods, works and services for this WP			5.025,00	
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	50.000,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		50.000,00			
Total goods, works and services (all WPs)		65.060,00			
Total purchase costs (all WPs)				71.825,62	
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)				0,00	
Total other cost categories (all WPs)				0,00	
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	120.535,62	ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs”		
	Flat-rate (%)	7%			
	Total indirect costs	8.437,49			
Total indirect costs		8.437,49			
TOTAL COSTS PARTICIPANT				128.973,11	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	128.973,11	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	128.973,11		
	Requested EU contribution	128.973,10	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		128.973,10		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		128.973,11						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	ROSA
Participant PIC:	999534755

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	3.725,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		4.930,44
WP2 INTERCONNECTEDNESS	3.540,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		4.745,44
WP3 COLLABORATION GROUNDS	2.710,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		2.710,00
WP4 PRIORITY SETTING	4.770,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		4.770,00
WP5 INNOVATION SUPPORT	4.525,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		5.008,86
WP6 PORTFOLIO ACTION PLANS	2.590,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	5.025,00	N/A		8.098,86
WP7 IMPACT	10.060,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	7.180,00	N/A		18.691,58
TOTAL COSTS PARTICIPANT	31.920,00	0,00	0,00	4.830,18	3.285,00	1.545,18	0,00	0,00	12.205,00	0,00	3.426,86	52.382,04

DETAILED BUDGET TABLE (ACTION GRANTS)									
Project number:		13-11-2024 13:14							
Project acronym:	BRIDGE								
Participant short name:	ROSA								
Participant PIC:	999534755								
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)									
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.									
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.									
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.									
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)									
PROJECT COSTS									
A. Personnel costs									
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities		
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)	
			a	b				c = a * b	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	3.400,00	0,50	1.700,00		yes, 2,3,4,5,6,7	coordination	
	Junior experts/advisors/researchers	monthly	2.700,00	0,75	2.025,00				
	Other								
	administrative staff	monthly	2.100,00	0,00	0,00		yes, 2,3,4,5,6,7	support to coordinator	
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				3.725,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				3.725,00				
	WORK PACKAGE 2	INTERCONNECTEDNESS							
		A.1 Employees (or equivalent)							

	Senior experts/advisors/researchers	monthly	3.400,00	0,60	2.040,00				
	Junior experts/advisors/researchers	monthly	2.700,00	0,40	1.080,00				
	Other								
	administrative staff	monthly	2.100,00	0,20	420,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				3.540,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				3.540,00				
	WORK PACKAGE 3	COLLABORATION GROUNDS							
		A.1 Employees (or equivalent)							
Senior experts/advisors/researchers		monthly	3.400,00	0,40	1.360,00				
Junior experts/advisors/researchers		monthly	2.700,00	0,50	1.350,00				
Other									
administrative staff		monthly	2.100,00	0,00	0,00				
[category 2]		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				2.710,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									
[category 1]		monthly	0,00	0,00	0,00				
[category 2]		monthly	0,00	0,00	0,00				
Total natural persons under direct contract and seconded persons				0,00					
A.4 SME owners and natural person beneficiaries without salary									
SME owners/natural person beneficiaries without salary		daily	0,00	0,00	0,00				
Total SME owners and natural person beneficiaries without salary				0,00					
Total personnel for this WP				2.710,00					
WORK PACKAGE 4		PRIORITY SETTING							
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	3.400,00	0,60	2.040,00				
	Junior experts/advisors/researchers	monthly	2.700,00	0,70	1.890,00				
	Other								
	administrative staff	monthly	2.100,00	0,40	840,00				
	[category 2]	monthly	0,00	0,00	0,00				

	Total employees (or equivalent)				4.770,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				4.770,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	3.400,00	0,70	2.380,00				
	Junior experts/advisors/researchers	monthly	2.700,00	0,60	1.620,00				
	Other								
	administrative staff	monthly	2.100,00	0,25	525,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				4.525,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				4.525,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Senior experts/advisors/researchers		monthly	3.400,00	0,40	1.360,00				
Junior experts/advisors/researchers		monthly	2.700,00	0,30	810,00				
Other									
administrative staff		monthly	2.100,00	0,20	420,00				
[category 2]		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				2.590,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				2.590,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	3.400,00	1,00	3.400,00			
	Junior experts/advisors/researchers	monthly	2.700,00	2,00	5.400,00			
	Other							
	administrative staff	monthly	2.100,00	0,60	1.260,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				10.060,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				10.060,00			
Total personnel (all WPs)						31.920,00		
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		1.205,44							
WORK PACKAGE 2	INTERCONNECTEDNESS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	2,00	730,00					
	Accommodation costs	0,00	118,86	4,00	475,44					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		730,00							
	Total accommodation costs for this travel		475,44							
	Total subsistence costs for this travel		0,00							
	Total travel		1.205,44							
	Total travel costs for this WP		730,00							
	Total accommodation costs for this WP		475,44							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		1.205,44							
	WORK PACKAGE 3	COLLABORATION GROUNDS								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	0,00	0,00					
Accommodation costs		0,00	118,86	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		0,00								
Total accommodation costs for this travel		0,00								
Total subsistence costs for this travel		0,00								
Total travel		0,00								
Total travel costs for this WP		0,00								

	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
WORK PACKAGE 4	PRIORITY SETTING						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	0,00	0,00		
	Accommodation costs	0,00	118,86	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		0,00				
	Total accommodation costs for this travel		0,00				
	Total subsistence costs for this travel		0,00				
	Total travel		0,00				
	Total travel costs for this WP		0,00				
	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
WORK PACKAGE 5	INNOVATION SUPPORT						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	1,00	365,00		
	Accommodation costs	0,00	118,86	1,00	118,86		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		365,00				
	Total accommodation costs for this travel		118,86				
	Total subsistence costs for this travel		0,00				
	Total travel		483,86				
	Total travel costs for this WP		365,00				

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 6	PORTFOLIO ACTION PLANS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	1,00	365,00					
	Accommodation costs	0,00	118,86	1,00	118,86					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		365,00							
	Total accommodation costs for this travel		118,86							
	Total subsistence costs for this travel		0,00							
	Total travel		483,86							
	Total travel costs for this WP		365,00							
	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
	WORK PACKAGE 7	IMPACT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	3,00	1.095,00					
Accommodation costs		0,00	118,86	3,00	356,58					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		1.095,00								
Total accommodation costs for this travel		356,58								
Total subsistence costs for this travel		0,00								
Total travel		1.451,58								
Total travel costs for this WP		1.095,00								

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				3.285,00				
Total accommodation (all WPs)				1.545,18				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				4.830,18				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Costs (actual costs)						
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d= a*b*c			
	1 [Equipment short name]	0,00	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
Total equipment for this WP				0,00				
Total equipment (all WPs)					0,00			
C.3 Other goods, works and services								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 2	INTERCONNECTEDNESS							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 3	COLLABORATION GROUNDS							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.025,00			
	Conferences, seminars, workshops, trainings & events	1.500,00			
	Information & publications	500,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		5.025,00			
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	4.180,00			
	Conferences, seminars, workshops, trainings & events	2.000,00			
	Information & publications	1.000,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		7.180,00			
Total goods, works and services (all WPs)		12.205,00			
Total purchase costs (all WPs)			17.035,18		
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)			0,00		
Total other cost categories (all WPs)			0,00		
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	48.955,18	ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs”		
	Flat-rate (%)	7%			
	Total indirect costs	3.426,86			
Total indirect costs		3.426,86			
TOTAL COSTS PARTICIPANT				52.382,04	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	52.382,04	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	52.382,04		
	Requested EU contribution	52.382,03	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		52.382,03		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		52.382,04						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	ADRC
Participant PIC:	999550954

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	3.750,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		4.955,44
WP2 INTERCONNECTEDNESS	3.620,00	0,00	0,00	1.808,16	1.095,00	713,16	0,00	0,00	7.520,00	N/A		12.948,16
WP3 COLLABORATION GROUNDS	4.190,00	0,00	0,00	967,72	730,00	237,72	0,00	0,00	0,00	N/A		5.157,72
WP4 PRIORITY SETTING	4.740,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		4.740,00
WP5 INNOVATION SUPPORT	9.710,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		10.193,86
WP6 PORTFOLIO ACTION PLANS	4.560,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	0,00	N/A		6.011,58
WP7 IMPACT	9.880,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	54.180,00	N/A		65.511,58
TOTAL COSTS PARTICIPANT	40.450,00	0,00	0,00	7.368,34	5.110,00	2.258,34	0,00	0,00	61.700,00	0,00	7.666,28	117.184,62

DETAILED BUDGET TABLE (ACTION GRANTS)									
Project number:		13-11-2024 13:58							
Project acronym:	BRIDGE								
Participant short name:	ADRC								
Participant PIC:	999550954								
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)									
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.									
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.									
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.									
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)									
PROJECT COSTS									
A. Personnel costs									
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)					Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)					Total (EUR)
			a	b					c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	4.200,00	0,50	2.100,00		yes, 2,3,4,5,6,7	coordination	
	Junior experts/advisors/researchers	monthly	2.200,00	0,75	1.650,00				
	Other								
	administrative staff	monthly	2.600,00	0,00	0,00		yes, 2,3,4,5,6,7	support to coordinator	
	technical personnel	monthly	3.500,00	0,00	0,00				
	Total employees (or equivalent)				3.750,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
Total personnel for this WP				3.750,00					
WORK PACKAGE 2	INTERCONNECTEDNESS								
	A.1 Employees (or equivalent)								

	Senior experts/advisors/researchers	monthly	4.200,00	0,30	1.260,00			
	Junior experts/advisors/researchers	monthly	2.200,00	0,40	880,00			
	Other							
	administrative staff	monthly	2.600,00	0,30	780,00			
	technical personnel	monthly	3.500,00	0,20	700,00			
	Total employees (or equivalent)				3.620,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				3.620,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	4.200,00	0,40	1.680,00			
	Junior experts/advisors/researchers	monthly	2.200,00	0,55	1.210,00			
	Other							
	administrative staff	monthly	2.600,00	0,50	1.300,00			
	technical personnel	monthly	3.500,00	0,00	0,00			
	Total employees (or equivalent)				4.190,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				4.190,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	4.200,00	0,40	1.680,00			
	Junior experts/advisors/researchers	monthly	2.200,00	0,40	880,00			
	Other							
	administrative staff	monthly	2.600,00	0,30	780,00			
	technical personnel	monthly	3.500,00	0,40	1.400,00			

	Total employees (or equivalent)				4.740,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				4.740,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	4.200,00	1,00	4.200,00				
	Junior experts/advisors/researchers	monthly	2.200,00	0,80	1.760,00				
	Other								
	administrative staff	monthly	2.600,00	0,50	1.300,00				
	technical personnel	monthly	3.500,00	0,70	2.450,00				
	Total employees (or equivalent)				9.710,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				9.710,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Senior experts/advisors/researchers		monthly	4.200,00	0,40	1.680,00				
Junior experts/advisors/researchers		monthly	2.200,00	0,40	880,00				
Other									
administrative staff		monthly	2.600,00	0,50	1.300,00				
technical personnel		monthly	3.500,00	0,20	700,00				
Total employees (or equivalent)				4.560,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				4.560,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	4.200,00	0,50	2.100,00			
	Junior experts/advisors/researchers	monthly	2.200,00	1,00	2.200,00			
	Other							
	administrative staff	monthly	2.600,00	0,80	2.080,00			
	technical personnel	monthly	3.500,00	1,00	3.500,00			
	Total employees (or equivalent)				9.880,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				9.880,00			
Total personnel (all WPs)						40.450,00		
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 2	INTERCONNECTEDNESS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	3,00	1.095,00		
	Accommodation costs	0,00	118,86	6,00	713,16		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.095,00				
	Total accommodation costs for this travel		713,16				
	Total subsistence costs for this travel		0,00				
	Total travel		1.808,16				
	Total travel costs for this WP		1.095,00				
	Total accommodation costs for this WP		713,16				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.808,16				
	WORK PACKAGE 3	COLLABORATION GROUNDS					
		1 [Travel short name]					
		Speakers					
		Travel costs	0,00	0,00	0,00	0,00	
		Accommodation costs	0,00	0,00	0,00	0,00	
		Subsistence costs	0,00	0,00	0,00	0,00	
		Personnel					
		Travel costs	0,00	365,00	2,00	730,00	
		Accommodation costs	0,00	118,86	2,00	237,72	
		Subsistence costs	0,00	0,00	0,00	0,00	
Participants							
Travel costs		0,00	0,00	0,00	0,00		
Accommodation costs		0,00	0,00	0,00	0,00		
Subsistence costs		0,00	0,00	0,00	0,00		
Total travel costs for this travel		730,00					
Total accommodation costs for this travel		237,72					
Total subsistence costs for this travel		0,00					
Total travel		967,72					
Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		237,72				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		967,72				
WORK PACKAGE 4	PRIORITY SETTING						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	0,00	0,00		
	Accommodation costs	0,00	118,86	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		0,00				
	Total accommodation costs for this travel		0,00				
	Total subsistence costs for this travel		0,00				
	Total travel		0,00				
	Total travel costs for this WP		0,00				
	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
WORK PACKAGE 5	INNOVATION SUPPORT						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	1,00	365,00		
	Accommodation costs	0,00	118,86	1,00	118,86		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		365,00				
	Total accommodation costs for this travel		118,86				
	Total subsistence costs for this travel		0,00				
	Total travel		483,86				
	Total travel costs for this WP		365,00				

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 6	PORTFOLIO ACTION PLANS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	3,00	1.095,00					
	Accommodation costs	0,00	118,86	3,00	356,58					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		1.095,00							
	Total accommodation costs for this travel		356,58							
	Total subsistence costs for this travel		0,00							
	Total travel		1.451,58							
	Total travel costs for this WP		1.095,00							
	Total accommodation costs for this WP		356,58							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		1.451,58							
	WORK PACKAGE 7	IMPACT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	3,00	1.095,00					
Accommodation costs		0,00	118,86	3,00	356,58					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		1.095,00								
Total accommodation costs for this travel		356,58								
Total subsistence costs for this travel		0,00								
Total travel		1.451,58								
Total travel costs for this WP		1.095,00								

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				5.110,00				
Total accommodation (all WPs)				2.258,34				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				7.368,34				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00		
Total equipment for this WP				0,00			
Total equipment (all WPs)				0,00			
C.3 Other goods, works and services							
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					
	Conferences, seminars, workshops, trainings & events	0,00					
	Information & publications	0,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	6.270,00					
	Conferences, seminars, workshops, trainings & events	1.000,00					
	Information & publications	250,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		7.520,00					
WORK PACKAGE 3	COLLABORATION GROUNDS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
	Total goods, works and services for this WP			0,00	
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.080,00			
	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	100,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	50.000,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		54.180,00			
Total goods, works and services (all WPs)		61.700,00			
Total purchase costs (all WPs)				69.068,34	
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)				0,00	
Total other cost categories (all WPs)				0,00	
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	109.518,34	7% ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs"		
	Flat-rate (%)				
	Total indirect costs	7.666,28			
Total indirect costs		7.666,28			
TOTAL COSTS PARTICIPANT				117.184,62	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	117.184,62	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	117.184,62		
	Requested EU contribution	117.184,61	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		117.184,61		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		117.184,62						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	SWO
Participant PIC:	954652467

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	4.940,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		6.145,44
WP2 INTERCONNECTEDNESS	3.490,00	0,00	0,00	2.410,88	1.460,00	950,88	0,00	0,00	0,00	N/A		5.900,88
WP3 COLLABORATION GROUNDS	3.020,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		3.503,86
WP4 PRIORITY SETTING	4.740,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		4.740,00
WP5 INNOVATION SUPPORT	2.920,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	4.275,00	N/A		7.678,86
WP6 PORTFOLIO ACTION PLANS	4.430,00	0,00	0,00	1.935,44	1.460,00	475,44	0,00	0,00	0,00	N/A		6.365,44
WP7 IMPACT	8.020,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	50.000,00	N/A		59.471,58
TOTAL COSTS PARTICIPANT	31.560,00	0,00	0,00	7.971,06	5.475,00	2.496,06	0,00	0,00	54.275,00	0,00	6.566,42	100.372,48

DETAILED BUDGET TABLE (ACTION GRANTS)									
Project number:		13-11-2024 17:18							
Project acronym:	BRIDGE								
Participant short name:	SWO								
Participant PIC:	954652467								
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)									
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.									
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.									
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.									
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)									
PROJECT COSTS									
A. Personnel costs									
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)					Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)					Total (EUR)
			a	b					c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	4.200,00	0,50	2.100,00		yes, 2,3,4,5,6,7	coordination	
	Junior experts/advisors/researchers	monthly	2.200,00	0,70	1.540,00				
	Other								
	administrative staff	monthly	2.600,00	0,50	1.300,00		yes, 2,3,4,5,6,7	support to coordinator	
	technical personnel	monthly	3.500,00	0,00	0,00				
	Total employees (or equivalent)				4.940,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
Total personnel for this WP				4.940,00					
WORK PACKAGE 2	INTERCONNECTEDNESS								
	A.1 Employees (or equivalent)								

	Senior experts/advisors/researchers	monthly	4.200,00	0,30	1.260,00			
	Junior experts/advisors/researchers	monthly	2.200,00	0,40	880,00			
	Other							
	administrative staff	monthly	2.600,00	0,25	650,00			
	technical personnel	monthly	3.500,00	0,20	700,00			
	Total employees (or equivalent)				3.490,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				3.490,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	4.200,00	0,20	840,00			
	Junior experts/advisors/researchers	monthly	2.200,00	0,40	880,00			
	Other							
	administrative staff	monthly	2.600,00	0,50	1.300,00			
	technical personnel	monthly	3.500,00	0,00	0,00			
	Total employees (or equivalent)				3.020,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				3.020,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	4.200,00	0,40	1.680,00			
	Junior experts/advisors/researchers	monthly	2.200,00	0,40	880,00			
	Other							
	administrative staff	monthly	2.600,00	0,30	780,00			
	technical personnel	monthly	3.500,00	0,40	1.400,00			

	Total employees (or equivalent)				4.740,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				4.740,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	4.200,00	0,30	1.260,00				
	Junior experts/advisors/researchers	monthly	2.200,00	0,20	440,00				
	Other								
	administrative staff	monthly	2.600,00	0,20	520,00				
	technical personnel	monthly	3.500,00	0,20	700,00				
	Total employees (or equivalent)				2.920,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				2.920,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Senior experts/advisors/researchers		monthly	4.200,00	0,40	1.680,00				
Junior experts/advisors/researchers		monthly	2.200,00	0,40	880,00				
Other									
administrative staff		monthly	2.600,00	0,45	1.170,00				
technical personnel		monthly	3.500,00	0,20	700,00				
Total employees (or equivalent)				4.430,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				4.430,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	4.200,00	0,60	2.520,00			
	Junior experts/advisors/researchers	monthly	2.200,00	1,00	2.200,00			
	Other							
	administrative staff	monthly	2.600,00	1,00	2.600,00			
	technical personnel	monthly	3.500,00	0,20	700,00			
	Total employees (or equivalent)				8.020,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				8.020,00			
Total personnel (all WPs)						31.560,00		
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 2	INTERCONNECTEDNESS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	4,00	1.460,00		
	Accommodation costs	0,00	118,86	8,00	950,88		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.460,00				
	Total accommodation costs for this travel		950,88				
	Total subsistence costs for this travel		0,00				
	Total travel		2.410,88				
	Total travel costs for this WP		1.460,00				
	Total accommodation costs for this WP		950,88				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		2.410,88				
WORK PACKAGE 3	COLLABORATION GROUNDS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	1,00	365,00		
	Accommodation costs	0,00	118,86	1,00	118,86		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		365,00				
	Total accommodation costs for this travel		118,86				
	Total subsistence costs for this travel		0,00				
	Total travel		483,86				
	Total travel costs for this WP		365,00				

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 4	PRIORITY SETTING									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	0,00	0,00					
	Accommodation costs	0,00	118,86	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		0,00							
	Total accommodation costs for this travel		0,00							
	Total subsistence costs for this travel		0,00							
	Total travel		0,00							
	Total travel costs for this WP		0,00							
	Total accommodation costs for this WP		0,00							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		0,00							
	WORK PACKAGE 5	INNOVATION SUPPORT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	1,00	365,00					
Accommodation costs		0,00	118,86	1,00	118,86					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		365,00								
Total accommodation costs for this travel		118,86								
Total subsistence costs for this travel		0,00								
Total travel		483,86								
Total travel costs for this WP		365,00								

	Total accommodation costs for this WP		118,86				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		483,86				
WORK PACKAGE 6	PORTFOLIO ACTION PLANS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	4,00	1.460,00		
	Accommodation costs	0,00	118,86	4,00	475,44		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.460,00				
	Total accommodation costs for this travel		475,44				
	Total subsistence costs for this travel		0,00				
	Total travel		1.935,44				
	Total travel costs for this WP		1.460,00				
	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.935,44				
WORK PACKAGE 7	IMPACT						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	3,00	1.095,00		
	Accommodation costs	0,00	118,86	3,00	356,58		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.095,00				
	Total accommodation costs for this travel		356,58				
	Total subsistence costs for this travel		0,00				
	Total travel		1.451,58				
	Total travel costs for this WP		1.095,00				

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				5.475,00				
Total accommodation (all WPs)				2.496,06				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				7.971,06				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
	WORK PACKAGE 7	IMPACT						
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Costs (actual costs)						
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d= a*b*c			
	1 [Equipment short name]	0,00	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
Total equipment for this WP				0,00				
Total equipment (all WPs)					0,00			
C.3 Other goods, works and services								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 2	INTERCONNECTEDNESS							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 3	COLLABORATION GROUNDS							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00						

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.025,00			
	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	250,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		4.275,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	50.000,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		50.000,00			
Total goods, works and services (all WPs)		54.275,00			
Total purchase costs (all WPs)				62.246,06	
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)				0,00	
Total other cost categories (all WPs)				0,00	
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	93.806,06	ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs”		
	Flat-rate (%)	7%			
	Total indirect costs	6.566,42			
Total indirect costs		6.566,42			
TOTAL COSTS PARTICIPANT				100.372,48	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	100.372,48	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	100.372,48		
	Requested EU contribution	117.184,61	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		117.184,61		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	-16.812,13		
OWN RESOURCES		-16.812,13		

TOTAL INCOME PARTICIPANT		100.372,48						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	RWG
Participant PIC:	992665991

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	2.020,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		3.225,44
WP2 INTERCONNECTEDNESS	1.960,00	0,00	0,00	2.410,88	1.460,00	950,88	0,00	0,00	7.520,00	N/A		11.890,88
WP3 COLLABORATION GROUNDS	1.475,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		1.958,86
WP4 PRIORITY SETTING	2.670,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		2.670,00
WP5 INNOVATION SUPPORT	1.535,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	4.275,00	N/A		6.293,86
WP6 PORTFOLIO ACTION PLANS	2.415,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	5.025,00	N/A		8.891,58
WP7 IMPACT	4.260,00	0,00	0,00	967,72	730,00	237,72	0,00	0,00	19.180,00	N/A		24.407,72
TOTAL COSTS PARTICIPANT	16.335,00	0,00	0,00	7.003,34	4.745,00	2.258,34	0,00	0,00	36.000,00	0,00	4.153,68	63.492,02

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 19:30						
Project acronym:	BRIDGE							
Participant short name:	RWG							
Participant PIC:	992665991							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Project managers	monthly	2.000,00	0,50	1.000,00		yes, 2,3,4,5,6,7	coordination
	Senior experts/advisors/researchers	monthly	1.700,00	0,15	255,00			
	Other							
	administrative staff	monthly	1.700,00	0,45	765,00		yes, 2,3,4,5,6,7	support to coordinator
		monthly		0,00	0,00			
	Total employees (or equivalent)				2.020,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				2.020,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Project managers	monthly	2.000,00	0,30	600,00			
	Senior experts/advisors/researchers	monthly	1.700,00	0,50	850,00			
	Other							
	administrative staff	monthly	1.700,00	0,30	510,00			
		monthly			0,00			
	Total employees (or equivalent)				1.960,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				1.960,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Project managers	monthly	2.000,00	0,10	200,00			
	Senior experts/advisors/researchers	monthly	1.700,00	0,25	425,00			
	Other							
	administrative staff	monthly	1.700,00	0,50	850,00			
		monthly		0,00	0,00			
	Total employees (or equivalent)				1.475,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				1.475,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Project managers	monthly	2.000,00	0,40	800,00			
	Senior experts/advisors/researchers	monthly	1.700,00	0,70	1.190,00			
	Other							
	administrative staff	monthly	1.700,00	0,40	680,00			
		monthly			0,00			

	Total employees (or equivalent)				2.670,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				2.670,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Project managers	monthly	2.000,00	0,30	600,00				
	Senior experts/advisors/researchers	monthly	1.700,00	0,30	510,00				
	Other								
	administrative staff	monthly	1.700,00	0,25	425,00				
		monthly			0,00				
	Total employees (or equivalent)				1.535,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				1.535,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
		Project managers	monthly	2.000,00	0,40	800,00			
Senior experts/advisors/researchers		monthly	1.700,00	0,50	850,00				
Other									
administrative staff		monthly	1.700,00	0,45	765,00				
		monthly		0,20	0,00				
Total employees (or equivalent)				2.415,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				2.415,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Project managers	monthly	2.000,00	0,60	1.200,00			
	Senior experts/advisors/researchers	monthly	1.700,00	1,00	1.700,00			
	Other							
	administrative staff	monthly	1.700,00	0,80	1.360,00			
		monthly			0,00			
	Total employees (or equivalent)				4.260,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				4.260,00			
Total personnel (all WPs)					16.335,00			
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 2	INTERCONNECTEDNESS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	4,00	1.460,00		
	Accommodation costs	0,00	118,86	8,00	950,88		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.460,00				
	Total accommodation costs for this travel		950,88				
	Total subsistence costs for this travel		0,00				
	Total travel		2.410,88				
	Total travel costs for this WP		1.460,00				
	Total accommodation costs for this WP		950,88				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		2.410,88				
WORK PACKAGE 3	COLLABORATION GROUNDS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	1,00	365,00		
	Accommodation costs	0,00	118,86	1,00	118,86		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		365,00				
	Total accommodation costs for this travel		118,86				
	Total subsistence costs for this travel		0,00				
	Total travel		483,86				
	Total travel costs for this WP		365,00				

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 4	PRIORITY SETTING									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	0,00	0,00					
	Accommodation costs	0,00	118,86	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		0,00							
	Total accommodation costs for this travel		0,00							
	Total subsistence costs for this travel		0,00							
	Total travel		0,00							
	Total travel costs for this WP		0,00							
	Total accommodation costs for this WP		0,00							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		0,00							
	WORK PACKAGE 5	INNOVATION SUPPORT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	1,00	365,00					
Accommodation costs		0,00	118,86	1,00	118,86					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		365,00								
Total accommodation costs for this travel		118,86								
Total subsistence costs for this travel		0,00								
Total travel		483,86								
Total travel costs for this WP		365,00								

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 6	PORTFOLIO ACTION PLANS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	3,00	1.095,00					
	Accommodation costs	0,00	118,86	3,00	356,58					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		1.095,00							
	Total accommodation costs for this travel		356,58							
	Total subsistence costs for this travel		0,00							
	Total travel		1.451,58							
	Total travel costs for this WP		1.095,00							
	Total accommodation costs for this WP		356,58							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		1.451,58							
	WORK PACKAGE 7	IMPACT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	2,00	730,00					
Accommodation costs		0,00	118,86	2,00	237,72					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		730,00								
Total accommodation costs for this travel		237,72								
Total subsistence costs for this travel		0,00								
Total travel		967,72								
Total travel costs for this WP		730,00								

		Total accommodation costs for this WP	237,72					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	967,72					
Total travel costs (all WPs)				4.745,00				
Total accommodation (all WPs)				2.258,34				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				7.003,34				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Costs (actual costs)						
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d= a*b*c			
	1 [Equipment short name]	0,00	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
Total equipment (all WPs)					0,00			
C.3 Other goods, works and services								
WORK PACKAGE 1		PROJECT MANAGEMENT AND QUALITY ASSURANCE						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 2		INTERCONNECTEDNESS						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	6.270,00						
	Conferences, seminars, workshops, trainings & events	1.000,00						
	Information & publications	250,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		7.520,00						
WORK PACKAGE 3		COLLABORATION GROUNDS						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00						

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.025,00			
	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	250,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		4.275,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.025,00			
	Conferences, seminars, workshops, trainings & events	1.500,00			
	Information & publications	500,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
	Total goods, works and services for this WP			5.025,00	
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.080,00			
	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	100,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	15.000,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		19.180,00			
Total goods, works and services (all WPs)		36.000,00			
Total purchase costs (all WPs)				43.003,34	
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)				0,00	
Total other cost categories (all WPs)				0,00	
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	59.338,34	7% ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs"		
	Flat-rate (%)				
	Total indirect costs	4.153,68			
Total indirect costs		4.153,68			
TOTAL COSTS PARTICIPANT				63.492,02	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	63.492,02	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	63.492,02		
	Requested EU contribution	63.492,01	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		63.492,01		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		63.492,02						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	UPAT
Participant PIC:	999894528

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	5.150,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		6.355,44
WP2 INTERCONNECTEDNESS	2.025,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	5.440,00	N/A		8.670,44
WP3 COLLABORATION GROUNDS	1.700,00	0,00	0,00	967,72	730,00	237,72	0,00	0,00	3.010,00	N/A		5.677,72
WP4 PRIORITY SETTING	2.455,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		2.455,00
WP5 INNOVATION SUPPORT	10.290,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		10.290,00
WP6 PORTFOLIO ACTION PLANS	3.640,00	0,00	0,00	2.419,30	1.825,00	594,30	0,00	0,00	0,00	N/A		6.059,30
WP7 IMPACT	5.170,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	35.000,00	N/A		41.621,58
TOTAL COSTS PARTICIPANT	30.430,00	0,00	0,00	7.249,48	5.110,00	2.139,48	0,00	0,00	43.450,00	0,00	5.679,06	86.808,54

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 19:30						
Project acronym:	BRIDGE							
Participant short name:	UPAT							
Participant PIC:	999894528							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	5.500,00	0,50	2.750,00		yes, 2,3,4,5,6,7	coordination
	Junior experts/advisors/researchers	monthly	2.400,00	1,00	2.400,00			
	Other							
		monthly	0,00	0,00	0,00		yes, 2,3,4,5,6,7	support to coordinator
		monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				5.150,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				5.150,00			
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Senior experts/advisors/researchers	monthly	5.500,00	0,15	825,00			
	Junior experts/advisors/researchers	monthly	2.400,00	0,50	1.200,00			
	Other							
		monthly	0,00	0,00	0,00			
		monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				2.025,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				2.025,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	5.500,00	0,20	1.100,00			
	Junior experts/advisors/researchers	monthly	2.400,00	0,25	600,00			
	Other							
		monthly	0,00	0,00	0,00			
		monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				1.700,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				1.700,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	5.500,00	0,25	1.375,00			
	Junior experts/advisors/researchers	monthly	2.400,00	0,45	1.080,00			
	Other							
	administrative staff	monthly	0,00	0,00	0,00			
		monthly	0,00	0,00	0,00			

	Total employees (or equivalent)				2.455,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				2.455,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Senior experts/advisors/researchers	monthly	5.500,00	1,50	8.250,00				
	Junior experts/advisors/researchers	monthly	2.400,00	0,85	2.040,00				
	Other								
		monthly	0,00	0,00	0,00				
		monthly	0,00	0,00	0,00				
	Total employees (or equivalent)				10.290,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				10.290,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Senior experts/advisors/researchers		monthly	5.500,00	0,40	2.200,00				
Junior experts/advisors/researchers		monthly	2.400,00	0,60	1.440,00				
Other									
		monthly	0,00	0,00	0,00				
		monthly	0,00	0,00	0,00				
Total employees (or equivalent)				3.640,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				3.640,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Senior experts/advisors/researchers	monthly	5.500,00	0,70	3.850,00			
	Junior experts/advisors/researchers	monthly	2.400,00	0,55	1.320,00			
	Other							
		monthly	0,00	0,00	0,00			
		monthly	0,00	0,00	0,00			
	Total employees (or equivalent)				5.170,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				5.170,00			
Total personnel (all WPs)						30.430,00		
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		1.205,44					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					
	Total accommodation costs for this WP		475,44					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		1.205,44					
	WORK PACKAGE 3	COLLABORATION GROUNDS						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	2,00	730,00			
Accommodation costs		0,00	118,86	2,00	237,72			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		730,00						
Total accommodation costs for this travel		237,72						
Total subsistence costs for this travel		0,00						
Total travel		967,72						
Total travel costs for this WP		730,00						

	Total accommodation costs for this WP		237,72					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		967,72					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	0,00	0,00			
	Accommodation costs	0,00	118,86	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		0,00					
	Total accommodation costs for this travel		0,00					
	Total subsistence costs for this travel		0,00					
	Total travel		0,00					
	Total travel costs for this WP		0,00					
	Total accommodation costs for this WP		0,00					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		0,00					
	WORK PACKAGE 5	INNOVATION SUPPORT						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	0,00	0,00			
Accommodation costs		0,00	118,86	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		0,00						
Total accommodation costs for this travel		0,00						
Total subsistence costs for this travel		0,00						
Total travel		0,00						
Total travel costs for this WP		0,00						

	Total accommodation costs for this WP		0,00							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		0,00							
WORK PACKAGE 6	PORTFOLIO ACTION PLANS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	5,00	1.825,00					
	Accommodation costs	0,00	118,86	5,00	594,30					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		1.825,00							
	Total accommodation costs for this travel		594,30							
	Total subsistence costs for this travel		0,00							
	Total travel		2.419,30							
	Total travel costs for this WP		1.825,00							
	Total accommodation costs for this WP		594,30							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		2.419,30							
	WORK PACKAGE 7	IMPACT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	3,00	1.095,00					
Accommodation costs		0,00	118,86	3,00	356,58					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		1.095,00								
Total accommodation costs for this travel		356,58								
Total subsistence costs for this travel		0,00								
Total travel		1.451,58								
Total travel costs for this WP		1.095,00								

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
				Total travel costs (all WPs)		5.110,00		
				Total accommodation (all WPs)		2.139,48		
				Total subsistence (all WPs)		0,00		
				Total travel and subsistence (all WPs)		7.249,48		
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00		
Total equipment for this WP				0,00			
Total equipment (all WPs)					0,00		
C.3 Other goods, works and services							
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					
	Conferences, seminars, workshops, trainings & events	0,00					
	Information & publications	0,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	3.190,00					
	Conferences, seminars, workshops, trainings & events	2.000,00					
	Information & publications	250,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		5.440,00					
WORK PACKAGE 3	COLLABORATION GROUNDS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	1.760,00					

	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	250,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		3.010,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
	Total goods, works and services for this WP			0,00	
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	35.000,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		35.000,00			
Total goods, works and services (all WPs)		43.450,00			
Total purchase costs (all WPs)			50.699,48		
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)			0,00		
Total other cost categories (all WPs)			0,00		
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	81.129,48	ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs”		
	Flat-rate (%)	7%			
	Total indirect costs	5.679,06			
Total indirect costs		5.679,06			
TOTAL COSTS PARTICIPANT				86.808,54	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	86.808,54	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	86.808,54		
	Requested EU contribution	86.808,53		
EU CONTRIBUTION		86.808,53		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		86.808,54						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	TICASS
Participant PIC:	951387738

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	7.145,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		8.350,44
WP2 INTERCONNECTEDNESS	7.570,00	0,00	0,00	2.410,88	1.460,00	950,88	0,00	0,00	0,00	N/A		9.980,88
WP3 COLLABORATION GROUNDS	8.370,00	0,00	0,00	967,72	730,00	237,72	0,00	0,00	0,00	N/A		9.337,72
WP4 PRIORITY SETTING	9.160,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		9.160,00
WP5 INNOVATION SUPPORT	25.280,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		25.280,00
WP6 PORTFOLIO ACTION PLANS	13.275,00	0,00	0,00	967,72	730,00	237,72	0,00	0,00	5.025,00	N/A		19.267,72
WP7 IMPACT	21.240,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	4.235,00	N/A		26.926,58
TOTAL COSTS PARTICIPANT	92.040,00	0,00	0,00	7.003,34	4.745,00	2.258,34	0,00	0,00	9.260,00	0,00	7.581,23	115.884,57

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 19:28						
Project acronym:	BRIDGE							
Participant short name:	TICASS							
Participant PIC:	951387738							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.600,00	0,60	5.160,00		yes, 2,3,4,5,6,7	coordination
	Senior experts/advisors/researchers	monthly	4.300,00	0,20	860,00			
	Other							
	administrative staff	monthly	2.500,00	0,45	1.125,00		yes, 2,3,4,5,6,7	support to coordinator
	technical staff	monthly	2.800,00	0,00	0,00			
	Total employees (or equivalent)				7.145,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				7.145,00				
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Project managers	monthly	8.600,00	0,30	2.580,00			
	Senior experts/advisors/researchers	monthly	4.300,00	0,70	3.010,00			
	Other							
	administrative staff	monthly	2.500,00	0,40	1.000,00			
	technical staff	monthly	2.800,00	0,35	980,00			
	Total employees (or equivalent)				7.570,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				7.570,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.600,00	0,25	2.150,00			
	Senior experts/advisors/researchers	monthly	4.300,00	1,00	4.300,00			
	Other							
	administrative staff	monthly	2.500,00	0,60	1.500,00			
	technical staff	monthly	2.800,00	0,15	420,00			
	Total employees (or equivalent)				8.370,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				8.370,00				
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.600,00	0,40	3.440,00			
	Senior experts/advisors/researchers	monthly	4.300,00	1,00	4.300,00			
	Other							
	administrative staff	monthly	2.500,00	0,40	1.000,00			
	technical staff	monthly	2.800,00	0,15	420,00			

	Total employees (or equivalent)				9.160,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				9.160,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Project managers	monthly	8.600,00	1,00	8.600,00				
	Senior experts/advisors/researchers	monthly	4.300,00	2,00	8.600,00				
	Other								
	administrative staff	monthly	2.500,00	2,00	5.000,00				
	technical staff	monthly	2.800,00	1,10	3.080,00				
	Total employees (or equivalent)				25.280,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				25.280,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Project managers		monthly	8.600,00	1,00	8.600,00				
Senior experts/advisors/researchers		monthly	4.300,00	1,00	4.300,00				
Other									
administrative staff		monthly	2.500,00	0,15	375,00				
technical staff		monthly	2.800,00		0,00				
Total employees (or equivalent)				13.275,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				13.275,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.600,00	0,40	3.440,00			
	Senior experts/advisors/researchers	monthly	4.300,00	2,00	8.600,00			
	Other							
	administrative staff	monthly	2.500,00	2,00	5.000,00			
	technical staff	monthly	2.800,00	1,50	4.200,00			
	Total employees (or equivalent)				21.240,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				21.240,00			
Total personnel (all WPs)					92.040,00			
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 5	INNOVATION SUPPORT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 7	IMPACT							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
Total subcontracting (all WPs)				0,00				
C. Purchase costs								
C.1 Travel and subsistence								
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)
			Amount per unit	Number of units	Total (EUR)			
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	2,00	730,00			
	Accommodation costs	0,00	118,86	4,00	475,44			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		730,00					
	Total accommodation costs for this travel		475,44					
	Total subsistence costs for this travel		0,00					
	Total travel		1.205,44					
	Total travel costs for this WP		730,00					

	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 2	INTERCONNECTEDNESS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	4,00	1.460,00		
	Accommodation costs	0,00	118,86	8,00	950,88		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.460,00				
	Total accommodation costs for this travel		950,88				
	Total subsistence costs for this travel		0,00				
	Total travel		2.410,88				
	Total travel costs for this WP		1.460,00				
	Total accommodation costs for this WP		950,88				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		2.410,88				
WORK PACKAGE 3	COLLABORATION GROUNDS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	2,00	730,00		
	Accommodation costs	0,00	118,86	2,00	237,72		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		730,00				
	Total accommodation costs for this travel		237,72				
	Total subsistence costs for this travel		0,00				
	Total travel		967,72				
	Total travel costs for this WP		730,00				

	Total accommodation costs for this WP		237,72					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		967,72					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	0,00	0,00			
	Accommodation costs	0,00	118,86	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		0,00					
	Total accommodation costs for this travel		0,00					
	Total subsistence costs for this travel		0,00					
	Total travel		0,00					
	Total travel costs for this WP		0,00					
	Total accommodation costs for this WP		0,00					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		0,00					
	WORK PACKAGE 5	INNOVATION SUPPORT						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	0,00	0,00			
Accommodation costs		0,00	118,86	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		0,00						
Total accommodation costs for this travel		0,00						
Total subsistence costs for this travel		0,00						
Total travel		0,00						
Total travel costs for this WP		0,00						

	Total accommodation costs for this WP		0,00				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		0,00				
WORK PACKAGE 6	PORTFOLIO ACTION PLANS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	2,00	730,00		
	Accommodation costs	0,00	118,86	2,00	237,72		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		730,00				
	Total accommodation costs for this travel		237,72				
	Total subsistence costs for this travel		0,00				
	Total travel		967,72				
	Total travel costs for this WP		730,00				
	Total accommodation costs for this WP		237,72				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		967,72				
WORK PACKAGE 7	IMPACT						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	3,00	1.095,00		
	Accommodation costs	0,00	118,86	3,00	356,58		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		1.095,00				
	Total accommodation costs for this travel		356,58				
	Total subsistence costs for this travel		0,00				
	Total travel		1.451,58				
	Total travel costs for this WP		1.095,00				

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
				Total travel costs (all WPs)	4.745,00			
				Total accommodation (all WPs)	2.258,34			
				Total subsistence (all WPs)	0,00			
				Total travel and subsistence (all WPs)	7.003,34			
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 7	IMPACT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Costs (actual costs)						
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)			
		a	b	c	d= a*b*c			
	1 [Equipment short name]	0,00	0,00	0%	0,00			
	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
Total equipment for this WP				0,00				
Total equipment (all WPs)					0,00			
C.3 Other goods, works and services								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 2	INTERCONNECTEDNESS							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						
	Conferences, seminars, workshops, trainings & events	0,00						
	Information & publications	0,00						
	Other expenses							
	1 IPR costs	0,00						
	2 Bank fees (pre-financing guarantee)	0,00						
	3 Audit fees (CFS)	0,00						
	4 Project evaluation	0,00						
	[5 short name other]	0,00						
[6 short name other]	0,00							
Total goods, works and services for this WP		0,00						
WORK PACKAGE 3	COLLABORATION GROUNDS							
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much		
	Consumables	0,00						

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.025,00			
	Conferences, seminars, workshops, trainings & events	1.500,00			
	Information & publications	500,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		5.025,00			
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	3.135,00			
	Conferences, seminars, workshops, trainings & events	1.000,00			
	Information & publications	100,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		4.235,00			
Total goods, works and services (all WPs)		9.260,00			
Total purchase costs (all WPs)			16.263,34		
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)			0,00		
Total other cost categories (all WPs)			0,00		
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	108.303,34	7% ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs"		
	Flat-rate (%)				
	Total indirect costs	7.581,23			
Total indirect costs		7.581,23			
TOTAL COSTS PARTICIPANT				115.884,57	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	115.884,57	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	115.884,57		
	Requested EU contribution	115.884,56	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		115.884,56		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		115.884,57						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE
Participant short name:	GISIG
Participant PIC:	998914149

CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)												
COSTS PER WORK PACKAGE												
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	A.4 SME owners a3	B. Subcontracting costs b	C. Purchase costs						D. Other cost categories	E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [c1a + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
				C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.1 Subsistence c1c	C.2 Equipment c2	C.3 Other goods, work and services c3	D.1 Financial support to third parties d1		
WP1 PROJECT MANAGEMENT AND QUALITY ASSURANCE	6.520,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	0,00	N/A		7.725,44
WP2 INTERCONNECTEDNESS	6.155,00	0,00	0,00	1.205,44	730,00	475,44	0,00	0,00	5.550,00	N/A		12.910,44
WP3 COLLABORATION GROUNDS	4.685,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		4.685,00
WP4 PRIORITY SETTING	8.735,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	N/A		8.735,00
WP5 INNOVATION SUPPORT	27.300,00	0,00	0,00	483,86	365,00	118,86	0,00	0,00	0,00	N/A		27.783,86
WP6 PORTFOLIO ACTION PLANS	7.835,00	0,00	0,00	967,72	730,00	237,72	0,00	0,00	0,00	N/A		8.802,72
WP7 IMPACT	33.645,00	0,00	0,00	1.451,58	1.095,00	356,58	0,00	0,00	0,00	N/A		35.096,58
TOTAL COSTS PARTICIPANT	94.875,00	0,00	0,00	5.314,04	3.650,00	1.664,04	0,00	0,00	5.550,00	0,00	7.401,73	113.140,77

DETAILED BUDGET TABLE (ACTION GRANTS)								
Project number:		13-11-2024 19:46						
Project acronym:	BRIDGE							
Participant short name:	GISIG							
Participant PIC:	998914149							
ATTENTION: This table should be filled out one per participant (beneficiary, affiliated entity)								
ATTENTION: This table may ONLY contain eligible costs (i.e. costs that comply with the eligibility rules of the grant agreement that is part of your call documents). At proposal stage and during grant preparation, it should contain <u>estimated</u> costs/income. Costs must be estimated in EUR.								
ATTENTION! List each budgeted cost item ONLY once in this table, for the main WP.								
ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.								
ACTION GRANT BUDGET TABLE (PER PARTICIPANT)								
PROJECT COSTS								
A. Personnel costs								
! monthly rates allowed for budgeting because simpler to establish the approximate costs; cost reporting will have to be done according to MGA (usually daily rates)		Costs (actual or unit costs)				Also working for other work packages? YES/NO and which WP	Description of project role/activities/responsibilities	
		Type of rate (monthly/other)	Rate (amount)	Time (months/other of work on the action)				Total (EUR)
			a	b				c = a * b
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.000,00	0,60	4.800,00		yes, 2,3,4,5,6,7	coordination
	Senior experts/advisors/researchers	monthly	5.700,00	0,20	1.140,00			
	Other							
	administrative staff	monthly	2.900,00	0,20	580,00		yes, 2,3,4,5,6,7	support to coordinator
	technical staff	monthly	4.500,00	0,00	0,00			
	Total employees (or equivalent)				6.520,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
Total personnel for this WP				6.520,00				
WORK PACKAGE 2	INTERCONNECTEDNESS							
	A.1 Employees (or equivalent)							

	Project managers		monthly	8.000,00	0,20	1.600,00		
	Senior experts/advisors/researchers		monthly	5.700,00	0,50	2.850,00		
	Other							
	administrative staff		monthly	2.900,00	0,20	580,00		
	technical staff		monthly	4.500,00	0,25	1.125,00		
	Total employees (or equivalent)					6.155,00		
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category		monthly	0,00	0,00	0,00		
	Select a staff category		monthly	0,00	0,00	0,00		
	Other							
	[category 1]		monthly	0,00	0,00	0,00		
	[category 2]		monthly	0,00	0,00	0,00		
	Total natural persons under direct contract and seconded persons					0,00		
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary		daily	0,00	0,00	0,00		
	Total SME owners and natural person beneficiaries without salary					0,00		
	Total personnel for this WP					6.155,00		
WORK PACKAGE 3	COLLABORATION GROUNDS							
	A.1 Employees (or equivalent)							
	Project managers		monthly	8.000,00	0,30	2.400,00		
	Senior experts/advisors/researchers		monthly	5.700,00	0,35	1.995,00		
	Other							
	administrative staff		monthly	2.900,00	0,10	290,00		
	technical staff		monthly	4.500,00	0,00	0,00		
	Total employees (or equivalent)					4.685,00		
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category		monthly	0,00	0,00	0,00		
	Select a staff category		monthly	0,00	0,00	0,00		
	Other							
	[category 1]		monthly	0,00	0,00	0,00		
	[category 2]		monthly	0,00	0,00	0,00		
	Total natural persons under direct contract and seconded persons					0,00		
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary		daily	0,00	0,00	0,00		
	Total SME owners and natural person beneficiaries without salary					0,00		
Total personnel for this WP					4.685,00			
WORK PACKAGE 4	PRIORITY SETTING							
	A.1 Employees (or equivalent)							
	Project managers		monthly	8.000,00	0,40	3.200,00		
	Senior experts/advisors/researchers		monthly	5.700,00	0,70	3.990,00		
	Other							
	administrative staff		monthly	2.900,00	0,30	870,00		
	technical staff		monthly	4.500,00	0,15	675,00		

	Total employees (or equivalent)				8.735,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				8.735,00				
WORK PACKAGE 5	INNOVATION SUPPORT								
	A.1 Employees (or equivalent)								
	Project managers	monthly	8.000,00	0,50	4.000,00				
	Senior experts/advisors/researchers	monthly	5.700,00	2,00	11.400,00				
	Other								
	administrative staff	monthly	2.900,00	1,00	2.900,00				
	technical staff	monthly	4.500,00	2,00	9.000,00				
	Total employees (or equivalent)				27.300,00				
	A.2 + A.3 Natural persons under direct contract and seconded persons								
	Select a staff category	monthly	0,00	0,00	0,00				
	Select a staff category	monthly	0,00	0,00	0,00				
	Other								
	[category 1]	monthly	0,00	0,00	0,00				
	[category 2]	monthly	0,00	0,00	0,00				
	Total natural persons under direct contract and seconded persons				0,00				
	A.4 SME owners and natural person beneficiaries without salary								
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00				
	Total SME owners and natural person beneficiaries without salary				0,00				
	Total personnel for this WP				27.300,00				
	WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
		A.1 Employees (or equivalent)							
Project managers		monthly	8.000,00	0,40	3.200,00				
Senior experts/advisors/researchers		monthly	5.700,00	0,50	2.850,00				
Other									
administrative staff		monthly	2.900,00	0,15	435,00				
technical staff		monthly	4.500,00	0,30	1.350,00				
Total employees (or equivalent)				7.835,00					
A.2 + A.3 Natural persons under direct contract and seconded persons									
Select a staff category		monthly	0,00	0,00	0,00				
Select a staff category		monthly	0,00	0,00	0,00				
Other									

	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				7.835,00			
WORK PACKAGE 7	IMPACT							
	A.1 Employees (or equivalent)							
	Project managers	monthly	8.000,00	1,00	8.000,00			
	Senior experts/advisors/researchers	monthly	5.700,00	2,10	11.970,00			
	Other							
	administrative staff	monthly	2.900,00	2,00	5.800,00			
	technical staff	monthly	4.500,00	1,75	7.875,00			
	Total employees (or equivalent)				33.645,00			
	A.2 + A.3 Natural persons under direct contract and seconded persons							
	Select a staff category	monthly	0,00	0,00	0,00			
	Select a staff category	monthly	0,00	0,00	0,00			
	Other							
	[category 1]	monthly	0,00	0,00	0,00			
	[category 2]	monthly	0,00	0,00	0,00			
	Total natural persons under direct contract and seconded persons				0,00			
	A.4 SME owners and natural person beneficiaries without salary							
	SME owners/natural person beneficiaries without salary	daily	0,00	0,00	0,00			
	Total SME owners and natural person beneficiaries without salary				0,00			
	Total personnel for this WP				33.645,00			
Total personnel (all WPs)					94.875,00			
B. Subcontracting costs								
		Costs (actual costs)				Also used for other work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						
	Total subcontracting for this WP		0,00					
WORK PACKAGE 3	COLLABORATION GROUNDS							
	1 [Subcontract short name]	0,00						
	2 [Subcontract short name]	0,00						

	Total subcontracting for this WP		0,00						
WORK PACKAGE 4	PRIORITY SETTING								
	1 [Subcontract short name]	0,00							
	2 [Subcontract short name]	0,00							
	Total subcontracting for this WP		0,00						
WORK PACKAGE 5	INNOVATION SUPPORT								
	1 [Subcontract short name]	0,00							
	2 [Subcontract short name]	0,00							
	Total subcontracting for this WP		0,00						
WORK PACKAGE 6	PORTFOLIO ACTION PLANS								
	1 [Subcontract short name]	0,00							
	2 [Subcontract short name]	0,00							
	Total subcontracting for this WP		0,00						
WORK PACKAGE 7	IMPACT								
	1 [Subcontract short name]	0,00							
	2 [Subcontract short name]	0,00							
	Total subcontracting for this WP		0,00						
Total subcontracting (all WPs)				0,00					
C. Purchase costs									
C.1 Travel and subsistence									
		Costs (actual costs)	Costs (unit cost)				Also part of other work packages? YES/NO and which WP	Description (e.g. international/not international; place of activity/destination; number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)	
			Amount per unit	Number of units	Total (EUR)				
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE								
	1 [Travel short name]								
	Speakers								
	Travel costs	0,00	0,00	0,00	0,00				
	Accommodation costs	0,00	0,00	0,00	0,00				
	Subsistence costs	0,00	0,00	0,00	0,00				
	Personnel								
	Travel costs	0,00	365,00	2,00	730,00				
	Accommodation costs	0,00	118,86	4,00	475,44				
	Subsistence costs	0,00	0,00	0,00	0,00				
	Participants								
	Travel costs	0,00	0,00	0,00	0,00				
	Accommodation costs	0,00	0,00	0,00	0,00				
	Subsistence costs	0,00	0,00	0,00	0,00				
	Total travel costs for this travel		730,00						
	Total accommodation costs for this travel		475,44						
	Total subsistence costs for this travel		0,00						
	Total travel		1.205,44						
	Total travel costs for this WP		730,00						

	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 2	INTERCONNECTEDNESS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	2,00	730,00		
	Accommodation costs	0,00	118,86	4,00	475,44		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		730,00				
	Total accommodation costs for this travel		475,44				
	Total subsistence costs for this travel		0,00				
	Total travel		1.205,44				
	Total travel costs for this WP		730,00				
	Total accommodation costs for this WP		475,44				
	Total subsistence costs for this WP		0,00				
	Total travel for this WP		1.205,44				
WORK PACKAGE 3	COLLABORATION GROUNDS						
	1 [Travel short name]						
	Speakers						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Personnel						
	Travel costs	0,00	365,00	0,00	0,00		
	Accommodation costs	0,00	118,86	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Participants						
	Travel costs	0,00	0,00	0,00	0,00		
	Accommodation costs	0,00	0,00	0,00	0,00		
	Subsistence costs	0,00	0,00	0,00	0,00		
	Total travel costs for this travel		0,00				
	Total accommodation costs for this travel		0,00				
	Total subsistence costs for this travel		0,00				
	Total travel		0,00				
	Total travel costs for this WP		0,00				

	Total accommodation costs for this WP		0,00					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		0,00					
WORK PACKAGE 4	PRIORITY SETTING							
	1 [Travel short name]							
	Speakers							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Personnel							
	Travel costs	0,00	365,00	0,00	0,00			
	Accommodation costs	0,00	118,86	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Participants							
	Travel costs	0,00	0,00	0,00	0,00			
	Accommodation costs	0,00	0,00	0,00	0,00			
	Subsistence costs	0,00	0,00	0,00	0,00			
	Total travel costs for this travel		0,00					
	Total accommodation costs for this travel		0,00					
	Total subsistence costs for this travel		0,00					
	Total travel		0,00					
	Total travel costs for this WP		0,00					
	Total accommodation costs for this WP		0,00					
	Total subsistence costs for this WP		0,00					
	Total travel for this WP		0,00					
	WORK PACKAGE 5	INNOVATION SUPPORT						
		1 [Travel short name]						
		Speakers						
		Travel costs	0,00	0,00	0,00	0,00		
		Accommodation costs	0,00	0,00	0,00	0,00		
		Subsistence costs	0,00	0,00	0,00	0,00		
Personnel								
Travel costs		0,00	365,00	1,00	365,00			
Accommodation costs		0,00	118,86	1,00	118,86			
Subsistence costs		0,00	0,00	0,00	0,00			
Participants								
Travel costs		0,00	0,00	0,00	0,00			
Accommodation costs		0,00	0,00	0,00	0,00			
Subsistence costs		0,00	0,00	0,00	0,00			
Total travel costs for this travel		365,00						
Total accommodation costs for this travel		118,86						
Total subsistence costs for this travel		0,00						
Total travel		483,86						
Total travel costs for this WP		365,00						

	Total accommodation costs for this WP		118,86							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		483,86							
WORK PACKAGE 6	PORTFOLIO ACTION PLANS									
	1 [Travel short name]									
	Speakers									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Personnel									
	Travel costs	0,00	365,00	2,00	730,00					
	Accommodation costs	0,00	118,86	2,00	237,72					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Participants									
	Travel costs	0,00	0,00	0,00	0,00					
	Accommodation costs	0,00	0,00	0,00	0,00					
	Subsistence costs	0,00	0,00	0,00	0,00					
	Total travel costs for this travel		730,00							
	Total accommodation costs for this travel		237,72							
	Total subsistence costs for this travel		0,00							
	Total travel		967,72							
	Total travel costs for this WP		730,00							
	Total accommodation costs for this WP		237,72							
	Total subsistence costs for this WP		0,00							
	Total travel for this WP		967,72							
	WORK PACKAGE 7	IMPACT								
		1 [Travel short name]								
		Speakers								
		Travel costs	0,00	0,00	0,00	0,00				
		Accommodation costs	0,00	0,00	0,00	0,00				
		Subsistence costs	0,00	0,00	0,00	0,00				
Personnel										
Travel costs		0,00	365,00	3,00	1.095,00					
Accommodation costs		0,00	118,86	3,00	356,58					
Subsistence costs		0,00	0,00	0,00	0,00					
Participants										
Travel costs		0,00	0,00	0,00	0,00					
Accommodation costs		0,00	0,00	0,00	0,00					
Subsistence costs		0,00	0,00	0,00	0,00					
Total travel costs for this travel		1.095,00								
Total accommodation costs for this travel		356,58								
Total subsistence costs for this travel		0,00								
Total travel		1.451,58								
Total travel costs for this WP		1.095,00								

		Total accommodation costs for this WP	356,58					
		Total subsistence costs for this WP	0,00					
		Total travel for this WP	1.451,58					
Total travel costs (all WPs)				3.650,00				
Total accommodation (all WPs)				1.664,04				
Total subsistence (all WPs)				0,00				
Total travel and subsistence (all WPs)				5.314,04				
C.2 Equipment								
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	
	2 [Equipment short name]		0,00	0,00		0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
WORK PACKAGE 2	INTERCONNECTEDNESS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]		0,00	0	0,00	0%	0,00	
	2 [Equipment short name]		0,00	0	0,00	0%	0,00	
	3 [Equipment short name]		0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00	
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]		0,00	0,00		0%	0,00	

	2 [Equipment short name]	0,00	0,00	0%	0,00			
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00			
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 3	COLLABORATION GROUNDS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 4	PRIORITY SETTING							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Price	Depreciation method (e.g. 36 month or 60 month)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b	c	d			e =(c/b *d) * a
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation				0,00			
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed	
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)			Total (EUR)
		a	b		c			d= a*b*c
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing				0,00			
	Total equipment for this WP				0,00			
WORK PACKAGE 5	INNOVATION SUPPORT							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)						

		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)	Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
1 [Equipment short name]	0,00	0,00		0%	0,00			
2 [Equipment short name]	0,00	0,00		0%	0,00			
3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00			
Total rental and leasing					0,00			
Total equipment for this WP					0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS							
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		
	C.2.2 Rental and leasing (rate of use/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action		Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b		c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00		0%	0,00		
	2 [Equipment short name]	0,00	0,00		0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total rental and leasing					0,00		
	Total equipment for this WP					0,00		
	WORK PACKAGE 7	IMPACT						
	C.2.1 Purchase (depreciation/full cost)							
		Costs (actual costs)					Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Price	Depreciation method (e.g. 36 month or 60 months)	Number of months allocated to the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d	e =(c/b *d) * a		
	1 [Equipment short name]	0,00	0	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement			0,00		
	Total depreciation					0,00		

	C.2.2 Rental and leasing (rate of use/full cost)						
		Costs (actual costs)				Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the equipment is needed
		Monthly rent/fee	Number of months of use for the action	Rate of use for the action (100% or less if used also for other purposes)	Total (EUR)		
		a	b	c	d= a*b*c		
	1 [Equipment short name]	0,00	0,00	0%	0,00		
	2 [Equipment short name]	0,00	0,00	0%	0,00		
	3 [Equipment short name]	0,00	ATTENTION! Can be used only if full cost option in the grant agreement		0,00		
	Total rental and leasing				0,00		
	Total equipment for this WP				0,00		
Total equipment (all WPs)				0,00			
C.3 Other goods, works and services							
WORK PACKAGE 1	PROJECT MANAGEMENT AND QUALITY ASSURANCE						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					
	Conferences, seminars, workshops, trainings & events	0,00					
	Information & publications	0,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		0,00					
WORK PACKAGE 2	INTERCONNECTEDNESS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	3.300,00					
	Conferences, seminars, workshops, trainings & events	2.000,00					
	Information & publications	250,00					
	Other expenses						
	1 IPR costs	0,00					
	2 Bank fees (pre-financing guarantee)	0,00					
	3 Audit fees (CFS)	0,00					
	4 Project evaluation	0,00					
	[5 short name other]	0,00					
[6 short name other]	0,00						
Total goods, works and services for this WP		5.550,00					
WORK PACKAGE 3	COLLABORATION GROUNDS						
		Costs (actual costs)			Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much	
	Consumables	0,00					

	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 4	PRIORITY SETTING				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 5	INNOVATION SUPPORT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
WORK PACKAGE 6	PORTFOLIO ACTION PLANS				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			

	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	[5 short name other]	0,00			
	[6 short name other]	0,00			
Total goods, works and services for this WP		0,00			
WORK PACKAGE 7	IMPACT				
		Costs (actual costs)		Also part of other work packages? YES/NO and which WP	Description of tasks/activities for which the goods/services are needed; types of goods services needed; how much
	Consumables	0,00			
	Conferences, seminars, workshops, trainings & events	0,00			
	Information & publications	0,00			
	Other expenses				
	1 IPR costs	0,00			
	2 Bank fees (pre-financing guarantee)	0,00			
	3 Audit fees (CFS)	0,00			
	4 Project evaluation	0,00			
	pilot funding scheme	0,00			
[6 short name other]	0,00				
Total goods, works and services for this WP		0,00			
Total goods, works and services (all WPs)		5.550,00			
Total purchase costs (all WPs)			10.864,04		
D. Other cost categories					
D.1. Financial support to third parties					
Total D.1 (all WPs)			0,00		
Total other cost categories (all WPs)			0,00		
E. Indirect costs					
		Costs (flat-rate)			
ALL WORK PACKAGES	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)	105.739,04	7% ATTENTION! Check that the rate is in line with the call conditions. Put 0% if you receive an EU Operating Grant and are not eligible to charge indirect costs"		
	Flat-rate (%)				
	Total indirect costs	7.401,73			
Total indirect costs		7.401,73			
TOTAL COSTS PARTICIPANT				113.140,77	

PROJECT INCOME				
EU CONTRIBUTION (GRANT)				
		Amount (EUR)		
	Total costs	113.140,77	ATTENTION! Enter funding rate from the call conditions.	
	Single Funding rate (%)	100%		
	Maximum EU contribution	113.140,77		
	Requested EU contribution	113.140,76	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.	
EU CONTRIBUTION		113.140,76		
REVENUES AND CONTRIBUTIONS BY THIRD PARTIES				
Revenues				
Income generated by the action				
		Amount (EUR)	Description of the income (type of generated income and number of users, etc)	
ALL WORK PACKAGES	Estimated income generated by the action	0,00		
	Total income generated by the action	0,00		
Revenues		0,00		
In-kind contributions by third parties				
In-kind contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose etc)	
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		
	Total in-kind contributions	0,00		
In-kind contributions		0,00		
Financial contributions by third parties				
Financial contributions by third parties				
		Amount (EUR)	Description of the contribution (type of contribution, donor, purpose, etc)	
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		
	Total financial contributions	0,00		
Financial contributions		0,00		
TOTAL REVENUES AND CONTRIBUTIONS BY THIRD PARTIES		0,00		
OWN RESOURCES				
		Amount (EUR)		
	Own resources	0,01		
OWN RESOURCES		0,01		

TOTAL INCOME PARTICIPANT		113.140,77						

DETAILED BUDGET TABLE (ACTION GRANTS)

Project number:	
Project acronym:	BRIDGE

ATTENTION! Delete columns that do not apply for your grant.

CONSOLIDATED COSTS PER WORK PACKAGE (PROJECT)							
PROJECT COSTS PER WORK PACKAGE							
	A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons a1 - a2	C. Purchase costs				E. Indirect costs e = flat-rate * (a1 + a2 + a3 + a5 + b [+ c1] + [cia + c1b + c1c] + c2 + c3 + d1 + d2 + d3 + d4 + d5 + d6)	Total
		C.1 Travel and subsistence c1	C.1 Travel c1a	C.1 Accommodation c1b	C.3 Other goods, works and services c3		
PARTICIPANT KTU							
TOTAL COSTS PARTICIPANT (Proposal Step)	130.950,00	5.679,04	4.015,00	1.664,04	12.385,00	10.430,98	159.445,02
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT ARGOS							
TOTAL COSTS PARTICIPANT (Proposal Step)	70.815,00	5.551,76	3.650,00	1.901,76	5.800,00	5.751,67	87.918,43
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT NLSC							
TOTAL COSTS PARTICIPANT (Proposal Step)	103.700,00	6.281,76	4.380,00	1.901,76	11.020,00	8.470,12	129.471,88
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT DS							
TOTAL COSTS PARTICIPANT (Proposal Step)	104.025,00	7.733,34	5.475,00	2.258,34	1.745,00	7.945,23	121.448,57
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT VITP							
TOTAL COSTS PARTICIPANT (Proposal Step)	95.664,00	5.679,00	4.015,00	1.664,00	60.145,00	11.304,16	172.792,16
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT QSR							
TOTAL COSTS PARTICIPANT (Proposal Step)	48.710,00	6.765,62	4.745,00	2.020,62	65.060,00	8.437,49	128.973,11
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT ROSA							
TOTAL COSTS PARTICIPANT (Proposal Step)	31.920,00	4.830,18	3.285,00	1.545,18	12.205,00	3.426,86	52.382,04
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT RO Centru							
TOTAL COSTS PARTICIPANT (Proposal Step)	40.450,00	7.368,34	5.110,00	2.258,34	61.700,00	7.666,28	117.184,62
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT SW Oltenia							
TOTAL COSTS PARTICIPANT (Proposal Step)	31.560,00	7.971,06	5.475,00	2.496,06	54.275,00	6.566,42	100.372,48
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT RWG							
TOTAL COSTS PARTICIPANT (Proposal Step)	16.335,00	7.003,34	4.745,00	2.258,34	36.000,00	4.153,68	63.492,02
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT UPAT							
TOTAL COSTS PARTICIPANT (Proposal Step)	30.430,00	7.249,48	5.110,00	2.139,48	43.450,00	5.679,06	86.808,54
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT TICASS							
TOTAL COSTS PARTICIPANT (Proposal Step)	92.040,00	7.003,34	4.745,00	2.258,34	9.260,00	7.581,23	115.884,57
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00
PARTICIPANT GISIG							

TOTAL COSTS PARTICIPANT (Proposal Step)	94.875,00	5.314,04	3.650,00	1.664,04	5.550,00	7.401,73	113.140,77
TOTAL COSTS PARTICIPANT (Grant Preparation Step)		0,00					0,00

Brief description of relevant CV items of the involved project team.

Project teams and staff			
Name/Profile	Org.	Role/Task	Expertise and Project Contribution
Julija Kravčenko <i>Technology Transfer, Head of the Improof</i>	KTU	Project Coordinator	Expert in technology transfer and EU project management, with experience in cross-disciplinary teams. Oversees project alignment with Horizon Europe objectives, guiding continuous collaboration among partners to meet milestones.
Andrius Pleckaitis <i>Chief Business Development Officer</i>	VITP	WP Leader	Skilled in R&D and innovation development, support and strategic planning; supports partner investment initiatives within WP2. Focuses on project planning and partner integration for effective project rollout. Leads WP5 (Innovation support) and T3.3 (Mapping and analysis of existing EU, national, and regional funding programs)
Juliana Semionova, <i>Marketing and communications manager</i>	VITP	Communication specialist	Professional in social media and marketing campaigns. Supports WP5 (Innovation support) activities related to engagement of target audiences.
Rasa Mileryte, <i>Project consultant</i>	VITP	Space Project consultant	Experienced in teamwork facilitation, space-focused hackathons and digital innovation support for startups and SMEs. Expert in WP5 (Innovation support)
Martijn Seijger <i>Senior Director</i>	dotSPACE	WP Leader	Leader in space application technology transfer, funding and consortium-building. Leads WP3 with a focus on leveraging satellite tech for societal benefits, encouraging partner contributions for maximum impact.
Andrei Bocin-Dumitriu <i>Innovation Manager</i>	dotSPACE	Task Leader, WP Contributor	Specialist in EU policies and space tech innovation. Manages tasks within WP2 and WP4, ensuring policy alignment with EU objectives. Prioritises knowledge exchange among team members and engagement with external stakeholders.
Kacia Rutkoskaya <i>PR&Marketing</i>	dotSPACE	Communications Leader	Experienced in EU project dissemination. Leads WP6 communication efforts to amplify project reach, fostering engagement with stakeholders across sectors.
Joris Kruse <i>Technology Transfer Specialist</i>	dotSPACE	Task Leader	Former ESA Technology Transfer Manager. Promotes cross-sector technology transfer in WP5, aligning space and non-space applications for project goals.
Marc Sandelowsky <i>Director, Program Management</i>	NL Space Campus	WP Leader	Director of NL Space Campus, with expertise in fostering space sector collaboration. Manages/leads WP4 to connect space data resources with other partners, advancing project goals.
Raoul Voeten <i>Innovation Manager</i>	NL Space Campus	Task Leader	Expert in bridging space and non-space sectors, contributes to WP5 with a focus on technology transfer, engaging partners across the value chain. Former CEO and co-owner of MooG Bradford Engineering and currently Managing Director Metalot Future Energy Lab.
Pierre-Alexandre Balland <i>Manager & Researcher</i>	Argos Strategy Group	WP Leader	Pierre-Alexandre Balland co-founded Argos Strategy Group in 2018, bringing his expertise as one of Europe's leading authorities on complex economic systems, artificial intelligence, and blockchain technologies. A French economist by training, Pierre-Alex is the Chief Data Scientist at the Centre for European Policy Studies (CEPS), is a Visiting Professor at Harvard University, and serves in the ESIR group that advises the European Commission on R&I strategy. Pierre-Alex uses AI and data science tools to address critical public policy challenges, including AI strategy and policy, industrial and innovation policy, European integration and

			<p>Ukraine's reconstruction.</p> <p>Leads WP2 tasks focused on complex policy analysis, integrating economic insights into project innovation strategies.</p>
<p>Milva Carbonaro <i>Senior Manager, Capacity Building Specialist</i></p>	GISIG	WP Leader	<p>Senior EU project manager, specialising in VET and capacity building. Guides WP7 activities, ensuring project compliance and training impact.</p> <p>GISIG Coordinator, Project Manager since GISIG constitution. Graduated in Humanities and Master Degree in Open Distance Learning. Senior expert in EU funded project management and administration as well as on the promotion of pilot training and mobility projects. Primary Coordinator Contact for the ERASMUS+ Sector Skills Alliances "EO4GEO" and coordinator of the new Blueprint project "SpeaceSUITE". Coordinator of the SPACE4GEO Large-scale Skills Partnership under the EC initiative Pact for Skills. and the Knowledge Alliance "giCASES". She also supports quality assurance processes for VET activities and their compliance with relevant European frameworks, recently also in connection with the release of micro-credentials.</p>
<p>Alessandra Marchese <i>Environmental Project Manager</i></p>	GISIG	Contributor to WP and tasks	<p>Contributes tasks in WP3 and WP4, and provides expertise in sustainable planning, policy, and capacity building within WP5.</p> <p>Project Manager. MSc in Environmental Science. Master in water-related projects management. Professional qualification as Environmental Responsible and Technician and Manager of EU research funding. 22 years of work in R&I and training projects dealing with environment and ICT. She is GISIG primary contact for projects dealing with sustainable planning, climate change, and technological applications for environmental monitoring and management. She is a member of the Scientific Committee of the EASS Regional Innovation Pole for Environment and Energy</p>
<p>Roderic Molina <i>GIS and SDI Expert</i></p>	GISIG	Technical (GIS) Lead	<p>GIS and SDI expert, leads WP3 tasks for data processing and applications, ensuring data-driven project results.</p> <p>GISIG Projects Technical Responsible, Geographer and MSc in Geographical Information Technologies. He has almost 20 years of work experience as a GIS technical/consultant, both in Italy and Spain. Specific experience on design and implementation of GIS projects for the Public Administration. Web GIS projects, SDI creation and management. GI Applications developer, in particular for the Internet. Web designer.</p>
<p>Silvia Gorni <i>Researcher</i></p>	GISIG	Contributor to WP and tasks	<p>Specialist in GIS, supports data analysis tasks across WP4 and WP5, contributing to data visualisation.</p> <p>MSc in Environmental Engineering at the University of Genoa. Professional qualification as Environmental Engineer. Significant experience in analysis and processing of geographic data through GIS tools. 8 years of working experience in University Department of Civil and Environmental Engineering supporting research activities in the field of hydrology through numerical modelling and processing in a GIS environment. Since</p>

			2013 employed at GISIG as GIS expert and technical assistant in the development of a number of European projects.
Chiara Monticelli <i>Administrative Support</i>	GISIG	Support project management & dissemination	Provides secretariat support for GISIG, handling project management and dissemination tasks within WP6 to ensure effective communication and coordination across teams.
Maria Ioana Vlad Sandru <i>Senior Research Scientist</i>	ROSA	Contributor to WP and tasks	Specialises in Earth Observation (EO) applications and technology transfer. Contributes to WP3 ensuring technology transfer for regional applications, supporting project response initiatives.
Alina Radutu <i>Remote Sensing Expert</i>	ROSA	Contributor to WP and tasks	Focuses on satellite data applications and contributes to WP5 tasks to ensure creation of thematic working groups or partner-matching activities on a regional scale for identified priorities.
Florina Dediu <i>GIS and Remote Sensing Researcher</i>	ROSA	Contributor to WP and tasks	Expert in satellite imagery analysis; contributes to WP3 and WP4 with insights on environmental and climate data applications.
Iulia Dana Negula	ROSA	Radar Remote Sensing Specialist	Leads radar data integration for WP3, enhancing cultural heritage monitoring and emergency response projects.
Ulpia Botezatu	ROSA	Space Policy Officer	Chair of the UN COPUOS Subcommittee, Dr. Botezatu specialises in space law and international cooperation. Contributes to WP5 and WP6 with expertise in space security and policy, promoting legal frameworks for sustainable space activities. Her background in engineering and law supports interdisciplinary approaches to space situational awareness and resilience in critical infrastructure.
Ioan Levitchi	RDA Centru	Regional Policy Expert	Coordinator for regional policy compliance within WP2, focusing on funding strategies and aligning with EU standards.
Dan Zbucnea	RDA Centru	Project Implementation Specialist	Expert in smart specialisation strategies; manages WP4 tasks to ensure the regional alignment of project activities.
Gabriela Tarau	RDA Centru	Head of Project Development	Expert in EU project funding. Manages WP2 and WP4 tasks, focused on interregional cooperation and project resource mobilisation.
Marius Duca	RDA Centru	Head of Regional Planning	Leads WP3 in drafting and coordinating strategies for regional development, focusing on agri-food and green energy.
Mihai Marian	SW Oltenia	Partnerships Lead	Heads regional partnerships for economic development; key WP3 task contributor, ensuring the integration of local resources into project outcomes.
Cristina Mihalschi	SW Oltenia	Communications and HR Director	Leads WP6 communication and dissemination in SW Oltenia, focusing on social enterprise engagement and regional outreach.
Carlos Maio	QSR	Human Resources and Skills Expert	Leads WP5 task on skills assessment for aerospace and energy sectors, with expertise in HR and regional collaboration.
Miriam Rosa	QSR	Director, Innovation Center	Specialist in human factors for high-tech sectors, contributing to WP5's skills frameworks for aerospace industry integration.
João André Gonçalves	QSR	Business Development Manager	Focuses on innovation projects within WP5, managing aerospace industry collaborations to enhance regional tech transfer.

Catarina Farinha	QSR	PhD Candidate, HR Specialist	Supports WP5 research on skills and workforce needs, applying organisational behaviour analysis for the aerospace sector.
Giorgio Saio	TICASS	WP Task Leader, Innovation Ecosystem Expert	<p>Leads WP2 and WP7 tasks related to regional ecosystems and technology transfer, ensuring efficient task coordination.</p> <p>TICASS CEO, coordinator of the Liguria Regional Research and Innovation cluster “Polo EASS” for Energy, Environment and Sustainable Development (of which TICASS is the Management Body). Senior expert in regional ecosystem development, networking at regional, national and European levels, communication, dissemination and technology transfer, quadruplex helix model of innovation. Expert in project coordination and participation in regional and European projects (e.g. H2020 and Horizon Europe). Previously (till 2022), Coordinator of the GISIG Association. Graduated in Electronic Engineering TICASS’s task contributions coordination and management</p>
Michela Mazzocchi	TICASS	Senior Researcher	Environmental engineering expert, supports WP2 and WP4 tasks related to environmental monitoring. Ensures efficient data handling in climate resilience tasks.
Giulia Cremonini	TICASS	Environmental Engineering Researcher	Contributes to WP4, focusing on marine and climate resilience applications, ensuring accurate data integration.
Valeria Bianchi	TICASS	Researcher	Bachelor's degree in International and Diplomatic Sciences and master's in leadership for the International Relation and Made in Italy. Currently pursuing a master's degree in International Relation-Human Rights and Environmental Protection. European Project's Assistant in TICASS. Involved in the EASS Cluster activities. Contributions to WP2,5,6,7 tasks
Alice Salucci	TICASS	Administrative Support	Provides administrative support across tasks, ensuring efficient communication and documentation.
Sofia Karveli	RWG	Regional Project Manager	<p>Leads regional strategy within WP4 and WP5, ensuring alignment of regional infrastructure with project goals.</p> <p>Project Manager. Graduated from the School of Architecture (2003) at the National Technical University of Athens (NTUA). She was awarded a Post - Graduate Studies Degree on Architectural Design (2008) at the National Technical University of Athens (NTUA). In 2020 she graduated from the National School of Public Administration and Local Government (ESDDA), Department of Developmental Regional Policies. She has worked as a technical advisor of the Regional Development Fund (Region of Western Greece), “Regional Development Program THISEAS” (2009), focusing on the development of infrastructures in the Local Governments of the Region and was also a member of Regional Control Bodies evaluating the implementation of investment project progress. She has also interned at the Directory of Development Planning of the Region of Attica (2019). Since November 2020, she is working at the Directory of Development Planning, Department of Regional Policy Planning, at the Region of Western Greece. She is a member of the regional Competent Regional Body which is responsible for the coordination and monitoring of the Regional Strand of</p>

			the National Smart Specialization Strategy 2021 -2027 (regional level). She is a member of the Strategic Smart Specialization Coordination network 2021-2027 coordinated by the Ministry of Finance. (national & regional level). She is a member of the innovation network in the public sector coordinated by the Ministry of interior. Since 2023 she is member of the S3CoP Working Group on "Innovation Diffusion".
Konstantina Papagiani	RWG	Financial Manager	<p>Manages financial reporting and budget adherence across WPs, ensuring efficient use of project resources.</p> <p>Mrs Papagiani Konstantina holds a degree of Economics of the Department of Economics -University of Ioannina, Greece (2002) and a master degree in Economic Theory and Policy, Department of Economics - University of Ioannina, Greece (2004). She also has graduated from the National School of Public Administration and local Authority Development, Greece (2007). She works in the Regional Authority of Western Greece dealing with agricultural extension, regional development, social and environmental areas, financial and administrative issues. She has worked as a financial manager in several European programmes and she was a member of the project team for the paper: "Tax decentralisation in Greece and Europe" (2005) Hellenic agency for local development and local government.</p>
Ioanna Chamakioti	RWG	Financial Manager, WP Contributor	<p>Supports WP2 and WP6 with expertise in funding for cultural initiatives, ensuring financial transparency and efficiency.</p> <p>Ms. Chamakioti Ioanna holds a degree of Educational Sciences and Early Childhood Education from the University of Patras (1995) and a master degree in Cultural Organisations Management from the Hellenic Open University (2011). She works in the Regional Authority of Western Greece as a financial project manager in EU-funded projects, e.g. «Meta Cities Excellence Hub in South-Eastern Europe», HORIZON-WIDERA-2022-ACCESS-04, «WeSTEMEU», Interreg Europe 2021 – 2027, "CHERRY - Making Culture the N°1 ally of European Recovery", Interreg Europe 2021 – 2027, and "LIBECCIO", Interreg Euro-MED 2021-2027. She is also the Coordinator of team for the "Environment-Circular Economy" sector of the Smart Specialization Strategy (RIS3) Western Greece 2021-2027. Since 2010, she is administrator at the Regional Development Incentives Department regarding the procedures for evaluating proposals in the framework of the investment law as well as the control procedures of the investment projects (Authorised user of P.S.K.E., OPS-NSRF and OPS-Private Investments, Member of the Evaluation Committee and the Monitoring Committee of the SME program in the NSRF 2007-2013, and Member of the Monitoring Committee of the project "Support Consultant of the Development Planning Directorate for NSRF actions", Member of the Register of Evaluators-Auditors of entrepreneurship actions of the Operational Programme "Western Greece 2014-2020").</p>
Stylianios Karatzas	University of Patras	Smart Infrastructure Expert	<p>Oversees WP3 contributions on data-driven infrastructure management, focusing on sustainable urban planning.</p> <p>Dr. Stylianios Karatzas is an MSCA fellow in the Institute of Manufacturing (IfM) at the University of Cambridge.</p>

			<p>He has been an Adjunct Lecturer in the Civil Engineering Department at the University of Patras, in the field of Smart Infrastructure, Transportation, and Cities since 2018. He holds a Ph.D. in Civil Engineering from the University of Patras, which was selected and co-financed by the Greek State Scholarship Foundation and the European Union, a bachelor's degree in electrical engineering and computer science and a master's degree in Automation and Control Systems from the University of Patras (Greece), and a master's degree in operations management from the University of Bath (UK). He has been a research scholar in the Construction Science Department at TEXAS A&M University (US), working in data-driven research focused on infrastructure asset management. He has worked in the industry for several technical projects in Greece and the UAE. He is currently coordinating several European Horizon research projects driving innovation and sustainability in the built environment. He has supervised over 20 theses, and he has more than 50 publications in peer-reviewed Journals and refereed conference proceedings</p>
Andreas Kazantzidis	University of Patras	Atmospheric Sciences Researcher	<p>Specialist in atmospheric modelling; contributes to WP4, providing meteo and climate data analytics for regional impact studies.</p> <p>Prof. Andreas Kazantzidis is the Coordinator of the tasks concerning the University of Patras. He has actively participated in more than 35 EU-funded projects on the synergy of satellite, ground-based and modelled data in atmospheric sciences. Prof. Andreas Kazantzidis had served (2016-2024) as a member of the International Ozone Commission, the committee of the International Union of Geodesy and Geophysics that oversees the study of ozone and its effects. He is member of the Board of Directors of the International Solar Energy Society (2024-2026). He has published about 100 papers in international scientific journals which have received about 4000 references (h-index: 39).</p>
Athanassios Argyriou	University of Patras	Atmospheric Sciences Researcher	<p>His current research interests focus on geostatistical analysis of meteorological and environmental time series, homogenization of meteorological time series and neural network applications in atmospheric and environmental physics. From 1992 to the present, he has worked as a Scientific Officer in more than 30 national and international competitive programs. He has published about 100 papers in international scientific journals, with more than 5500 references (h-index 39) and more than 200 communications in national and international refereed conferences.</p>
Marina Kouta	University of Patras	Civil Engineer, WP Task Leader	<p>Leads WP4 tasks in transportation systems and environmental planning, applying advanced research for sustainable development.</p> <p>Project Manager. Dr. Marina Kouta is a Civil Engineer with over 8 years of expertise in intelligent transport systems, project management, and environmental planning, committed to developing impactful, sustainable projects that advance EU goals of resilience, social equity, and environmental stewardship. She holds a Ph.D. in Civil Engineering from the University of Patras and two master's degrees, the first is entitled</p>

			<p>"Transportation and Project Management" of the Department of Civil Engineering of the University of Patras and the second is entitled "Environmental Design of Infrastructure Works" of the School of Science and Technology of the Hellenic Open University. Since 2015, she has served as a manager of research and development projects, playing an active role in initiatives that foster innovation and intelligent systems at both local and regional levels. In recent years, her work has concentrated on applying innovative technologies to green development and strengthening resilience throughout the Mediterranean region.</p>
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List of previous (reference) projects

nr	Partner short name	Name of Project or Activity	Short description
1	KTU	HEI initiative	BOOstinG Innovation and Entrepreneurship through European Universities – BOOGIE-U (2021-2023)
2	KTU	I3	Interregional Innovation Investments Instrument (I3) – GreenStep (2024-2026)
3	KTU	INTERREG	Acceleration of business support ecosystem (ACCESS) (2020-2021)
4	KTU	Digital Europe – European digital innovation hub.	Digital Innovation For Lithuanian Industrial Development (DI4 LITHUANIAN ID). 2022-2025
5	KTU	AOC	Open Access Centre (OAC) is a tool for partnership between business and research. The information system APCIS includes more than 1200 services that are provided by KTU researchers and can be used by business and public organisations, as well as university researchers. OAC is accessed as a „one-stop shop“ system: request for research services is forwarded to technology transfer specialists who not only find researchers according to their competences but also consult regarding optimal service solutions. OAC services can be used by Lithuanian and foreign companies for scientific research, experimental development and innovation (R&D&I) activities, as well as new product creation. Research services also give opportunities to Lithuanian and foreign organisations to participate in joint science projects and provide joint R&D&I services.
6	ARGOS	AI World (aiworld.eu)	Together with CEPS, Google, and the University of Concepcion Argos is developing the AI World to democratise AI literacy, simplify complex technologies, explore real-world impacts, and connect users to AI hubs, sectors, jobs, and key players, focusing on policy guidance and tailored learning for all.
7	ARGOS	Mapping AI opportunities in Ukraine	In a study with CEPS and the United Nations Industrial Development Organization (UNIDO) we gathered data on AI's uptake in 16 priority industrial sectors selected by the Ukrainian government. Using data on scientific publications, patents, and venture capital funding for AI startups, we found that Ukraine has significantly developed at the intersections between AI and sectors such as defence, education, aviation, and agriculture and we mapped the way to integrate Ukraine in the EU R&I system.
8	ARGOS	Mapping the development strategy of 4 Dutch regions	Argos has supported the four Dutch NUTS2 regions in conducting a comprehensive analysis of their technological and economic capabilities. By mapping out key opportunities for growth, Argos has identified strategic areas for investment and potential collaborators that can drive innovation and development. This tailored approach has provided each region with a clear roadmap for strengthening their competitive advantage, fostering partnerships, and aligning resources to maximize impact across industries and technologies.
9	ARGOS	EconGeo software	The EconGeo package makes it easy for users without extensive programming skills to calculate key indices in economic geography, economic complexity, and evolutionary economics. It offers tools like location quotients, specialization indices, and advanced measures of economic relatedness and complexity. By sharing

			these tools, EconGeo promotes reproducibility in research, allowing a broad community to explore the spatial distribution and complexity of economic activities. This package will be the basis of the analytics in this project.
10	ARGOS	Mapping EU capabilities in the twin transition.	In a collaboration with the Bertelsmann Stiftung we mapped twin transition technological capabilities across European regions. We showed that collaboration between regions is sparse today and that to increase inter-regional cooperation, linkages that spur the development of green and digital technologies must be identified. We provided an overview of inter-regional collaborations already in place and mapped new opportunities for these between regions. A special emphasis was placed on potential collaborations between economically leading and lagging regions. Our results provided new impetus for policy designs that strengthen regional innovation capabilities and cohesion across Europe's regions.
11	NLSC	One Space Hub	Leading the establishment of the collaboration and online platform to guide and develop entrepreneurial skills for the next generation of space explorers and change makers, offering challenges, guidance, and support at every phase of the entrepreneurial journey, build on the programmes of knowledge institutions, incubators and accelerators
12	NLSC	NL PhiLab	Creating the competence centre and labspace for commercialisation of space technology and data, increase the competitiveness of the European space sector by identifying and accelerating space research projects with high commercial potential and connecting them to markets
13	NLSC	Community Building	Planning and organising the programme of events, visits and workshops to strengthen the space innovation ecosystem by mobilising the members of the community and creating multiple occasions for coincidental encounters
14	NLSC	LDE NL Space Campus Summer School	Organising and leading the yearly one-week program for European students, offering a comprehensive introduction to the space sector. Participants engage in expert presentations, team building exercises, workshops, and networking events while working on real-world challenges in interdisciplinary teams
15	NLSC	Mentoring programme	Co-host. The initiative to bridge the gap between academia and industry in the space sector. It facilitates the transfer of knowledge and skills from educational institutions to industry, fosters entrepreneurship by challenging students to develop innovative, space-inspired solutions to global problems, and provides them with opportunities to pitch their ideas to industry experts and investors. The programme will continue in 2025 and beyond as Space for Talent. https://moonshots24.nl/ , https://www.spaceoffice.nl/nl/nieuws/956/in-de-ruimtevaart-is-volop-ruimte-voor-talent.htm
16	DS	Project "Groundstation" co financed by the province of Zuid Holland	The main objective of the project "The Groundstation" was to address the challenges of coordination and information by clustering knowledge, the market, and government in a programme that serves as the foundation for developing the Expert Centre for applications using Space Data. The quality of innovation depends not only on capabilities at the company level but also on the degree of mutual coordination, shared vision development, and the capacity for reflection and adjustment. A crucial tool in this regard is the formation of innovation networks. These networks involve collaboration between companies and other stakeholders, such as local knowledge institutions and advisory organisations, supported by local government, to develop and apply new technologies (and applications). This approach results in effective innovation

			<p>management, which contributes to the design and implementation of breakthrough innovations using space data.</p> <p>When the subsidy was granted for the project “The Groundstation” (DOS2019-0008147), the objectives were described as follows:</p> <ul style="list-style-type: none"> • Maintaining and Upgrading Space Campus Noordwijk • Managing the Facilities of the Innovation Cluster • Steering the Innovation Cluster • Marketing the Innovation Cluster
17	DS	Copernicus eyes on earth roadshow	These series of roadshows to inspire students and entrepreneurs about the many applications of space data (both in business and government), it let participants explore hands on how space data could be applied in daily life or work environments; and provided tools to act.
18	DS	Various masterclasses, about transnational collaboration, uptake of space data, innovation	Combining learning and doing. The masterclass has been successfully applied in several Dutch public authorities and private companies. Masterclasses about trans boundary collaboration between Zuid Holland and Bremen space clusters. Innovation workshops for public authorities (Utrecht, PzH, Port of Rotterdam)
19	DS	SKIES	<p>An extensive workshop programme to provide PhD and first year postdoctoral researchers in the field of astronomy with a new set of skills, integrating open science, innovation and entrepreneurship. Students gain substantial experience equipping them for a career to fulfil their potential and to contribute to society and economy. The programme started as an EU project and is continued with funding from National agencies.</p> <p>https://www.groundstation.space/project-skies/</p>
20	VITP	FTDIH	Future technologies Digital Innovation Hub is a national innovation hub at VITP with focus on digitalization in different vertical industries and multidisciplinary innovation development with photonics, mechatronics and biotech, including agrifood and space markets.
21	VITP	EDIH Vilnius	FTDIH is a member of European DIH project in Vilnius, aiming at increasing knowledge and expertise of digitalization and digital innovation in other sectors
22	QSR	Leadership in industry cluster working groups	QSR leads/co-leads several skills working groups in deep tech areas (both in Portugal and European level) thus engaging with a wide network of stakeholders in the quadruple-helix innovation framework (academia, industry, governance, society)
23	QSR	Skill-up	<p>Skill-UP begins with labor market research, involving stakeholders to ensure alignment with industry demands. It develops adaptable curricula for both entry-level and continuing training, incorporating innovative teaching and assessment methods. A central Knowledge Centre provides resources, while a Skills Transformation Map tracks sector changes.</p> <p>https://www.skillup-air.eu/</p>
34	ROSA	Increasing Resilience through Earth Observation (InREO)	The overall objective of IncREO is to provide actors responsible for disaster management, risk prevention, civil protection and also spatial planning with EO-based solutions contributing particularly to an improved preparedness and mitigation planning for areas highly vulnerable to natural disasters and already noticeable climate change trends.

25	ROSA	SMart URBan Solutions for air quality, disasters and city growth (SMURBS)	SMURBS aspires to increase urban resilience targeting challenges with respect to air quality, urban growth, natural/manmade disasters and relevant impacts and more entangled issues such as the migrant crisis and the health implications of such environmental pressures. A variety of EO expertise brought in by the wide consortium, which is however currently fragmented, will address an equally expansive variety of cities with different problems by a horizontal refocusing of effort under the smart city banner, to produce new data, information, tools and services, tailored to the needs of the citizens and decision makers, enabling informed decision making.
26	ROSA	EO4GEO (Towards and innovative strategy for skills development and capacity building in the space geo-information sector supporting Copernicus User Uptake)	Erasmus+ project which supports the uptake of the Copernicus data and services, by building a new Earth Observation workforce with the knowledge and skills needed by the market. To reach this goal, EO4GEO develops tangible resources: a Body of Knowledge (BoK) for the EO*GI domain, an ecosystem of software tools based on the BoK, and Copernicus-related educational material.
27	ADRC	Beyond EDP	An Interreg Europe project aiming to strengthen the entrepreneurial discovery process in Europe, boosting the Regional Innovation smart specialisation strategy (RIS3, in short) adopted by Europe in 2014. Knowledge institutes and businesses need each other for innovation and to turn that innovation into saleable products and practical applications. SMEs can fulfil an important role here. Among SMEs are leaders, developers, early adopters, and followers. Most companies can be classed as followers, meaning that innovation is far from a priority for many entrepreneurs. http://www.adrcentru.ro/
28	ADRC	InnoCap Transylvania	InnoCap Transylvania - Services to enhance the innovation management capacity of SMEs in macro-region 1 in Romania. Two applications funded by EC through H2020-EU.2.3. - INDUSTRIAL LEADERSHIP - Innovation In SMEs (i.e., Grant agreement ID: 831250, H2020-EU.2.3. - INDUSTRIAL LEADERSHIP - Innovation In SMEs, and Grant agreement ID: 880002, H2020-EU.2.3. - INDUSTRIAL LEADERSHIP - Innovation In SMEs) aiming to support innovation among Romanian SMEs, from macroregion 1, specifically, to increase the efficiency and effectiveness of innovation processes. The project facilitated SMEs access to consultancy services for innovation management to address bottleneck to creating an economic impact & supported innovative SMEs to raise the company's profitability and competitiveness on international market. https://cordis.europa.eu/project/id/831250
29	ADRC	Centru Region - Regional Innovation Valley (RIV) label	Centru Region was selected by European Commission to receive a RIVs label and committed to: <ul style="list-style-type: none"> • Strengthen the Research & Innovation (R&I) ecosystem • Enhance the coordination and directionality of their R&I policy and investment towards key EU priorities • Engage in R&I collaboration between more and less advanced regions with complementary smart specialisations (S3).
30	ADRC	BISNet Transylvania–	Services in support of business digitalization, Innovation and resilience 2018-2020 COS-2018-2-01, COS-EEN-SGA3-2018-2-01, , Specific Grant Agreement 831296. Since 2008 RDA Centru has been an active member of the Enterprise Europe Network and supports SMEs to innovate and identify business partners beyond Centru Region borders. http://een-romania.ro/

31	ADRC	Clear image of the regional status quo and regional and inter-regional active partnerships	RDA Centru has a strong network of partners and stakeholders along QH (Chambers of Commerce, technology parks, universities, clusters, academia, SMEs including CCI and non-technology start-ups, public authorities etc.) with experience in implementing transnational projects and can collaborate with local stakeholders to assess the existing regional policies, collect the needs and develop an action plan for improving these policies.
32	SW Oltenia	MAE "Moving towards Aerospace", ID 01C0196, Interreg Europe Programme	MAE addresses the need for sustainable and innovative transformation of industrial value chains, linked to future-oriented manufacturing potential. We consider how SMEs from industrial sector segments facing possible obsolescence can achieve a new role in the expanding aerospace sector. The project is co-financed under the Interreg Europe Programme. https://www.adroltenia.ro/proiecte-adr/
33	SW Oltenia	TWIN Synergies – "Empowering participation and accelerating synergies in Widening countries with a focus on Green & Digital Transition", project number 101160135, Horizon Europe Programme	The project aims at supporting the EU strategic context in regard to creation of synergies at the operational and governance level, directing towards the Upstream synergies mode – Human resources development and Internationalisation. In this manner, especially Smart Specialization Strategies, essential instruments for creating combined effects with smart growth-related instruments at EU level (especially with HE) will be taken into consideration. The project is financed under the Horizon Europe Programme. https://www.adroltenia.ro/proiecte-adr/
34	SW Oltenia	RO-Boost SMEs 2.0 – „Boosting Sustainable and Innovative-Driven Growth for Romanian SMEs”, Single Market Programme, SMP-COSME-2021-EEN	The project aims to eliminate bottlenecks in relation to SMEs in order to promote advanced policies and new instruments of the European Union. The consortium offers solutions for a wide range of needs based on the experience of its members in dialogue and with the support of local SMEs and clusters on issues such as policies and EU financing schemes, internationalization, events, business forums involvement of SMEs and clusters in EU funded projects, etc. The project is cofinanced under the Single Market Programme SMP-COSME-2021-EEN. https://www.adroltenia.ro/proiecte-adr/
35	Upatras	si-Cluster	Si-Cluster, Hellenic Space Technologies and Applications Cluster is the joint initiative of Corallia and the Hellenic Association of Space Industries (HASI) operating in the field of Space Technologies and Applications in Greece.
36	Upatras	Minority Report	Despite digital, predictive systems improving our ability to foresee the impact of disruptive climate events on our cities, the complexity of these environments, coupled with the lack of data to assess the impacts of such events, leaves large swathes of urban areas exposed to future events. These conditions are exacerbated by climate change, growing urban populations, and vulnerable, ill-equipped building stocks, designed for a shifting climate, thus not guaranteeing occupants safety and resilience of the interconnected built environment. Minority Report will develop and implement a co-creation framework, to support the delivery of a people-centric technology platform integrating: 1) innovative predictive digital technologies, 2) rigorous models (3+) for risk (including vulnerability and uncertainty) assessment and categorisation, 3) advanced weather forecasting and early warning for climate events, 4) BIM, digital twins, monitoring systems and DSS, 5) energy simulations and behavioural models based on AI (including evacuation models), 6) newly developed approaches from SSH (>20 co-creation events), 7) and deep renovation passports (3+, efficiently combining 10+ deep retrofit solutions). The final objective is to deliver the Minority Report technology platform for a functionally, sustainable circular value chain for construction and renovation of built environments, for improved climate change mitigation (heat waves, category 5 storms, wildfire)

			and disaster resilience (floods, earthquakes, etc.), through unprecedented environmental targets (70% Energy savings, 30% Carbon footprint reductions, 60% Environmental impact reduction). Minority Report will apply its universal co-creation framework across three demo sites representing three distinct climatic areas, situated in EU and the IndoPacific (Dublin IE, Patras GR, Wellington NZ). These demo sites share both common and local environmental and societal challenges, which enriches the proposal's scope and scalability.
37	Upatras	EUMETCAST	UoP is end user of EUMETCAST. EUMETCast is EUMETSAT's primary dissemination mechanism for the near real-time delivery of satellite data and products. It delivers a wide range of data through a multi-service 'push-push' dissemination system, based on multicast technology. EUMETCast serves data through two complimentary delivery systems; EUMETCast Satellite and EUMETCast Terrestrial. EUMETCast Satellite (often abbreviated to EUMETCast) uses standard Digital Video Broadcast (DVB) technology to deliver operational services across Europe on commercial telecommunication geostationary satellites.
38	Upatras	NEREUS (membership) (also Provincie Zuid Holland)	NEREUS (Network of European Regions Using Space Technologies) is the only European association of its kind in that the responsibilities for governing the network lie with the regions that comprise its membership. NEREUS represents the interests of European regions that use space technologies whilst simultaneously highlighting the regional dimension of European space policy and programmes. It is the key mission of NEREUS, as a unique thematic network for matters of regional Space Uses, to explore the benefits of space technologies for European Regions and their citizens as well as to promote the use of space and its applications.
39	Upatras	TwinERGY	TwinERGY will introduce a first-of-a-kind Digital Twin framework that will incorporate the required intelligence for optimising demand response at the local level without compromising the well-being of consumers and their daily schedules and operations. The main idea behind the conception of the TwinERGY project lies on the interest of the project partners to exploit the new business opportunities that project implementation delivers and increase the relevance of the DR optimization tools and strategies in the new generation of energy management systems. By coupling mature practice for citizen engagement with service innovation through the lenses of public value, TwinERGY will ensure that a wide range of interests and especially of consumers/prosumers will be represented and supported in the energy marketplace. In this context, TwinERGY will develop, configure and integrate an innovative suite of tools, services and applications for consumers, enabling increase of awareness and knowledge about consumption patterns, energy behaviours, generation/ demand forecasts and increase of local intelligence via properly established Digital Twin-based Consumer-Centric Energy Management and Control Decision Support mechanisms that locally optimise demand response. Key use cases will be trialled across 4 pilot regions making use of cutting-edge methods and tools. Special focus is given on standardisation and policy & market reform as key enablers for the successful commercialization of the TwinERGY results. Additional attention is given in establishing knowledge transfer and exchange synergies with similar projects listed under the BRIDGE Initiative, while explicit focus will be given on the establishment of close collaboration with the projects funded under the LC-SC3-ES-5-2018 topic, to further reinforce and catalyse collaborative advancements in research, innovation, regulatory and

			market issues around Demand Response, RES Integration and Consumer Engagement. https://www.twenergy.eu/
40	RWG	CREADIS3	The CREADIS3 Project (Smart Specialisation Creative Districts), in which the Region of Western Greece participates through the Regional Development Fund, addressed the issue of innovation driving territorial development through non technological forms of innovation, aiming to improve the implementation of regional development policies and in particular programmes for Investment for Growth and Jobs and, where relevant, ETC programmes, in the field of research and innovation infrastructure and capacities. The main objective of CREADIS3 was to align territorial public policy agendas to support the development of more efficient cultural and creative industries (CCI) policies in territories aiming to generate innovation and economic development in European regions. https://projects2014-2020.interregeurope.eu/creadis3/
41	RWG	AMBITIOUS	AMBITIOUS (Advanced CoMputing Continuum Solutions for Boosting DigITalization acrOss EUropean RegionS) focuses on advancing the state of the art in AI, 5G and the Internet of Things and promoting interregional collaboration and commercialisation. The project accelerates innovation through technology development and promotes cooperation in small and medium-sized high-tech companies. The project will demonstrate its solutions through use cases based on existing 5G test environments in Sweden, Finland, Italy and Greece. RWG is involved in developing several AMBITIOUS technological solutions in precision agriculture, intelligent living-as-a-service, surveillance and monitoring of controlled areas and smart water management. https://ambitious-project.eu/
42	RWG	INTECMED	INTECMED (Incubators for innovation and technological transfer in the Mediterranean) developed an integrated innovation ecosystem at local level to support technological transfer and commercialization of research results. The project used the methodology of Business Ready Innovation Mechanism (BRIM) to develop a shared vision of how to build start-ups overcoming inexperience and gap between academic knowledge and business development. This methodology was implemented by creating regional alliances, facility points, mentorship programmes and innovation exhibitions, where investors and innovators have the opportunity exchange their ideas and business opportunities. https://www.enicbmed.eu/projects/intecmed
43	RWG	METACITIES	METACITIES' overall objective is to establish an Excellence Hub for future cities and regions in Southeast Europe, built upon Digital Twins and metaverse technologies, through cross-border collaboration focusing on innovation and engaging all different categories of actors of the Quadruple Helix. METACITIES conceptual model represents an evolution of the notion of smart city, which usually implies the use of Information Communication Technologies for the processing of data and their statistical manifestations in the form of dashboards. The Greek Pilot focuses on Smart Mobility in the region of Patras. https://metacities-hub.com/
44	RWG	ICON WOM-EN	The project "ICON WOM-EN" with the title "Integrating Innovation and Promotion Cluster Organization in WOMen Enterprises" aimed at developing RIS3 Regional Strategy for Smart Specialization focusing on investing in research, innovation and entrepreneurship by promoting the development of women's entrepreneurial spirit in the regions (Western Greece, Epirus, Ionian Islands and Apulia of Italy). It also aimed to develop the capabilities of local stakeholders to provide improved support for women to start up and grow

			businesses and support for innovative services and clusters in the cross-border area. https://www.pde.gov.gr/gr/projects/current/item/12015.html
45	TICASS	Polo EASS 2019-2021	ERDF REGIONAL PROGRAMME 2014-2020 Action 1.2.4 Support for animation, tutoring and accompaniment activities of enterprises participating in innovation clusters. Development of "Polo EASS" Regional Innovation Cluster for Energy, Environment and Sustainable Development
46	TICASS	Polo EASS 2023-2025	ERDF REGIONAL PROGRAMME 2021-2027 - Action 1.1.1 Enhancement and support to research, also in collaboration with research centres, universities, companies for supporting technological innovation and technology transfer, as a driving force for regional development and for strengthening the competitiveness of the territory. Development of "Polo EASS" Regional Innovation Cluster for Energy, Environment and Sustainable Development
47	GISIG	SPACE4GEO	Large-scale Skills Partnership on Space Data, Services and Applications under the EC Initiative Pact for Skills (DG EMPL), Aerospace & Defence Ecosystem (DG DEFIS). Leveraging on the results of the EO4GEO project, SPACE4GEO pursues a coordinated approach to skills development among all key stakeholders in the full spectrum of space downstream and geoinformation sector, namely Earth Observation, Positioning Navigation and Timing, Satellite Communications. Coordinated by GISIG, approx. 70 members www.space4geo.eu
48	GISIG	SPACESUITE (also DS, QSR)	ERASMUS + Sector Skills Alliance (Blueprint), Enabling a skilled workforce in the downstream space sector The SpaceSUITE project offers innovative curricula and tools for training and education, aimed at bridging the skills gap between supply and demand in the EU space downstream and geoinformation sector (EO, GNSS, SatCom). www.spacesuite-project.eu
49	GISIG	EO4GEO	ERASMUS+ Sector Skills Alliance (Blueprint): Towards an innovative strategy for skills development and capacity building in the space geo-information sector supporting Copernicus User Uptake. It was funded under the first wave Blueprint projects to support skills development in the EO*GI sector, with the ultimate goal to release a Sector Skills Strategy and Log-term Action Plan to continue the activities on skills development for EO*GI, which led to the launch of SPACE4GEO in April 2023.
50	GISIG	EO-UPTAKE	POR FSE - Development of use cases for applications that integrate territorial databases and satellite data.
51	GISIG	100KTREES	Horizon Europe, call EUSPA. Implementation of a tool for managing trees in cities, to ensure a better quality of life and the reduction of risks from climate change, based on space data. www.100ktrees.eu
52	GISIG	RAIN4UTILITY - PR-FESR of Liguria Regional Authority	Monitor and predict the effects of rainfall events on urban drainage and slope stability to optimise the processes and services of multi-utilities. The project supports the implementation of regional S3 in the domain "territorial security and quality of life", aiming at optimising the management and the maintenance of water infrastructures, such as underground networks and gully holes, through a DSS that integrates different models and innovative monitoring systems including GNSS and services based on satellite-data.



ADR CENTRU

Str. Decebal, 12, 510093,
Alba Iulia, România

Tel.: (+40) 258 - 818616
(+40) 258 - 815622
Fax: (+40) 258 - 818613
Internet: www.adrcentru.ro
e-mail: office@adrcentru.ro

No. 41708/ 05.11.2024

LETTER OF SUPPORT (MS/REGION S3 ENDORSEMENT)

COMPETENT NATIONAL/REGIONAL AUTHORITY RESPONSIBLE FOR THE S3 MANAGEMENT	
Competent authority:	Regional Development Agency Centru
Department:	Regional Policies and Programming
Contact person:	Simion Cretu, General Manager
Legal address:	11, Decebal 510093, Alba Iulia Alba County Romania office@adrcentru.ro
CONFIRMATION OF SUPPORT	
Name of the project we support:	Building Resilient Innovation Diffusion Grids and Ecosystems - BRIDGE
Coordinator:	Mrs Julija Kravcenko, Kaunas University of Technology
We hereby confirm that:	
1) we support the application	Yes
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes
Additional information (optional) <i>Add additional information on the project's contribution to the S3 priorities.</i>	
<p>The Regional Development Agency Centru (RDA Centru) is in charge of the elaboration and management of the Smart Specialisation Strategy for Centru Region (RIS3 Centru), a strategic document built on the assets and the resources available in Centru Region Romania. The document was updated in 2020, following a new series of entrepreneurial discovery workshops in Centru's Region identified excellence sectors. The revised version of RIS 3 Centru was endorsed by Centru Regional Innovation Consortium (Decision no. 2/20.01.2021) and approved by Centru Regional Development Board by Decision no. 4/10/03/2021.</p> <p>Centru Region was selected by European Commission to receive a Regional Innovation Valley (RIVs) label and is committed to strengthen the Research & Innovation (R&I) ecosystem, enhance the coordination and directionality of their R&I policy and investment towards key EU priorities and engage in R&I collaboration between more and less advanced regions with complementary smart specialisations (S3). RDA Centru is also a member of S3P Space platform, a thematic smart specialisation aiming to build regional coalitions to strengthen the value chain "Access to space".</p> <p>As BRIDGE project is driven by the need to foster deep-tech innovation, with a particular focus on the space industry, which plays a pivotal role in enabling smart manufacturing, energy efficiency, and data-driven solutions for various sectors, we consider that these objectives are in line with RIS 3 Centru priority related to aeronautics and sustainable built environment being also aligned to the European Commission's goals under the New European Innovation Agenda.</p> <p>If the application will be awarded, RDA Centru will be involved in the implementation of the BRIDGE project as project partner and will coordinate several tasks. RDA Centru will also involve in the project implementation several regional stakeholders along QH facilitating their participation in innovation hubs, their capacity building and interregional collaboration with peers from 6 other European countries (LT, NL, PT, GR, IT, FR)</p>	
SIGNATURE OF THE AUTHORISED PERSON	
Name and function:	Simion Cretu, General Manager
Date of signature:	05/11/2024
Signature and stamp:	Digitally signed by CRETU SIMION Date: 2024.11.05 16:07:01 EET

LETTER OF SUPPORT (MS/REGION S3 ENDORSEMENT)

COMPETENT NATIONAL/REGIONAL AUTHORITY RESPONSIBLE FOR THE S3 MANAGEMENT	
Competent authority:	Regional Development Agency South-West Oltenia
Department:	Programming and Program Management
Contact person:	Magda Lungu, Director
Legal address:	Alea Teatrului Street, NO. 1 200402, Craiova, Dolj Romania Tel: +40351802770 / Fax: +40351463966 / e-mail: office@adroltenia.ro
CONFIRMATION OF SUPPORT	
Name of the project we support:	Building Resilient Innovation Diffusion Grids and Ecosystems - BRIDGE
Coordinator:	Julija Kravčenko, KTU – Kaunas Technology University (LT)
We hereby confirm that:	
1) we support the application	Yes
2) it is consistent and addresses the national/regional S3 policies, strategies, and priorities as identified by this authority	Yes
Additional information (optional)	
<i>Add additional information on the project's contribution to the S3 priorities.</i>	
<p>RIS3 South-West Oltenia 2021-2027 proposes a coherent framework for investments, which focuses on supporting start-ups and innovative SMEs, strengthening current infrastructures, capacities and competences in research and innovation, stimulating cooperation between organizations public research and innovative industries and facilitating the ascent in the economic chain.</p> <p>In this matter, BRIDGE project proposal is consistent with the objective of the S3 specialization priorities for the South-West Oltenia Region, especially to the following sectors:</p> <ul style="list-style-type: none"> - IT&C and digitalization; - Industrial Engineering and Materials; - Transport systems. <p>The strategy thus proposes a series of smart specialization priorities that involve the definition and consolidation of areas of high competence as follows:</p> <ol style="list-style-type: none"> 1. Support for strengthening research-innovation capacity at regional level; 2. Development of technological transfer capacity and efficiency of know-how transfer; 3. Increasing the competitiveness of the business environment and supporting industrial transition; 4. Support for digitization; 5. Consolidation of the innovation ecosystem. <p>Also, the Green Economy and the Circular Economy have been identified as transversal fields, their developments conditioning the proper functioning of the proposed smart specialization sectors.</p>	


Creating strong links between academia, business and public authorities is a regional concern, both through clusters, which support technology transfer and help take research results into industry, and through other existing entrepreneurial initiatives.

SIGNATURE OF THE AUTHORISED PERSON

Name and function:	Alexandru STĂNESCU, General Director
Date of signature:	12.11.2024
Signature and stamp:	

LETTER OF SUPPORT (MS/REGION S3 ENDORSEMENT)

(To be filled in and signed by the competent authority for each country/region, assembled by the coordinator and uploaded in a single file in the Portal Submission System as part of the application)

competent National/REGIONAL AUTHORITY responsible for THE S3 management	
Competent authority:	[AD'OCC The Occitanie Economic Développement Agency]
Department:	S3 and Innovation General Secretary
Contact person:	BENAIM Pierre – General Secretary for Occitanie S3
Legal address:	La Cité - 55, avenue Louis Breguet 31400 TOULOUSE FRANCE Pierre.benaim@agence-adocc.com
confirmation of support	
Name of the project we support:	Building Resilient Innovation Diffusion Grids and Ecosystems — [BRIDGE]
Coordinator:	[Julija Kravčenko], [Kauno technologijos universitetas]
We hereby confirm that:	
1) we support the application	Yes
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes
Additional information (optional) <i>Add additional information on the project's contribution to the S3 priorities.</i>	
Space is one of the 9 smart specialization of the Occitanie 3S	
Signature of the authorised person	
Name and function:	BENAIM Pierre – General Secretary for Occitanie S3
Date of signature:	04/11/2024
Signature and stamp:	<div style="text-align: center;"> AGENCE DE DÉVELOPPEMENT ÉCONOMIQUE D'OCCITANIE (SPL) Siret 839 117 611 00021 Siège social : 55 Avenue Louis Breguet La Cité 31400 TOULOUSE </div> 

LETTER OF SUPPORT (MS/REGION S3 ENDORSEMENT)

COMPETENT NATIONAL/REGIONAL AUTHORITY RESPONSIBLE FOR THE S3 MANAGEMENT	
Competent authority:	REGIONE LIGURIA
Department:	Economic Strategic Development within the economic development dept
Contact person:	Francesco Caso (Executive)
Legal address:	Via Fieschi, 15 16121-Genova Italy francesco.caso@regione.liguria.it
CONFIRMATION OF SUPPORT	
Name of the project we support:	Building Resilient Innovation Diffusion Grids and Ecosystems — BRIDGE
Coordinator:	Julija Kravčenko, KTU- Kaunas Technology University (LT)
We hereby confirm that:	
1) we support the application	Yes
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes
Additional information (optional)	
Add additional information on the project's contribution to the S3 priorities.	
<p>BRIDGE is consistent with the S3 specialisation area of the Liguria Region 'safety and quality of life in the territory' and with the main technological trajectories such as: Environmental Sustainability, Space Economy and digital transformation.</p> <p>In addition, the project contributes to the realization of some objectives of the regional S3:</p> <ul style="list-style-type: none"> - Promote interregional/international cooperation projects, with the aim of fostering the exchange of new knowledge, developing synergies and joint activities in priority areas S3. It's particularly important as it contributes to the fulfilment of one of the seven criteria (Measures to enhance cooperation with partners outside the Member State in S3 supported priority areas) of the enabling conditions of "Good governance of national or regional Smart Specialisation Strategy" (Annex IV Reg 1060/2021) - Encourage the promotion of innovation through quadruple-helix collaboration model, involving SMEs, public authorities, research institutions, and civil society. <p>Regione Liguria is also endorsed as Regional Innovation Valley.</p>	
SIGNATURE OF THE AUTHORISED PERSON	
Name and function:	Francesco Caso (Executive)
Date of signature:	28 October 2024
Signature and stamp:	 <p>Firmato digitalmente da: FRANCESCO CASO Regione Liguria Firmato il: 28-10-2024 11:53:19 Certificato valido dal 31-12-2023 al 31-12-2028</p>

LETTER OF SUPPORT (MS/REGION S3 ENDORSEMENT)

Competent National/REGIONAL AUTHORITY responsible for THE S3 management	
Competent authority:	Region of Western Greece
Department:	Directory of Development Planning – Region of Western Greece
Contact person:	Nektarios Farmakis, Regional Governor of Western Greece
Legal address:	NEO PATRON ATHINON 32 26441-PATRAS Greece grafeio.pde@pde.gov.gr
confirmation of support	
Name of the project we support:	Building Resilient Innovation Diffusion Grids and Ecosystems — (BRIDGE)
Coordinator:	Julija Kravčenko, KTU- Kaunas Technology University (LT)
We hereby confirm that:	
1) we support the application	Yes
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes
Additional information (optional)	
<i>Add additional information on the project's contribution to the S3 priorities.</i>	
<p>The proposal "BRIDGE", to be submitted at I3 Strand 2b funding program (EU), contributes to the S3 specialization of the Region of Western Greece priorities and capacity building as follows:</p> <p>BRIDGE is consistent with 'Advanced manufacturing & processing, Advanced materials and Digital, industry & space', an area identified as priority in Sector 1: 'Materials, Construction and Industry, Microelectronics' of the S3 specialisation of the Region of Western Greece (IA: 01.10 - Ps: 01.10.06, 01.10.08).</p> <p>Additionally, it is in line with 'Energy Application' (IA: 07.01 - P: 07.01.01, IA: 07.09 - P: 07.09.04, IA: 07.10 - P: 07.10.04) and 'Information & Communication Technologies' (IA: 08.05 - P: 08.05.01) and sector 5 and sector 6 respectively.</p> <p>In addition, the project contributes to the realization of 3 regional Strategic Priorities of S3:</p> <ul style="list-style-type: none"> - Strengthen research, technological development and innovation in the technological, sectoral and cross-sectoral priority areas of smart specialization of the RWG. - Improving access to Information and Communications Technologies (ICT), their use and quality and their utilization in the technological, sectoral and cross-sectoral priority areas of smart specialization of the RWG. - Strengthening the competitiveness of businesses by restructuring, modernizing and economic diversification of the regional economy oriented towards the technological, sectoral and cross-sectoral priority areas of smart specialization of the RWG. <p>Region of Western Greece is one of the regions that have been selected to receive a Regional Innovation Valley (RIVs) label.</p>	

EU Grants: Letter of support (MS S3 endorsement): V1.0 – 15.11.2021

Signature of the authorised person	
Name and function:	Nektarios Farmakis, Regional Governor of Western Greece
Date of signature:	07/11/2024
Signature and stamp:	

LETTER OF SUPPORT (MS/REGION S3 ENDORSEMENT)

(To be filled in and signed by the competent authority for each country/region, assembled by the coordinator and uploaded in a single file in the Portal Submission System as part of the application)

COMPETENT NATIONAL/REGIONAL AUTHORITY RESPONSIBLE FOR THE S3 MANAGEMENT

Competent authority:	The Ministry of the Economy and Innovation of the Republic of Lithuania
Department:	Innovation Policy group
Contact person:	Edvinas Grišas, Head of the Innovation Policy Group
Legal address:	Gedimino Ave. 38, LT-01104, Vilnius, Lithuania kanc@eimin.lt

CONFIRMATION OF SUPPORT

Name of the project we support:	BRIDGE: Building Resilient Innovation Diffusion Grids and Ecosystems
Coordinator:	Kaunas University of Technology (Lithuania), Mrs Julija Kravcenko, Project Manager (julija.kravcenko@ktu.lt)

We hereby confirm that:


1) we support the application	Yes
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes

Additional information (optional)

Add additional information on the project's contribution to the S3 priorities.

The BRIDGE project aligns with Lithuania S3 priorities applicable to Central and Western Lithuania and Capital regions. Partners Kaunas University of Technology and Visorai Information Technology Park work in the field of new materials, photonics, IT technologies relevant to space industry that are included in Lithuanian smart specialization under priority New production processes, materials and energy efficiency.

SIGNATURE OF THE AUTHORISED PERSON

Name and function:	Edvinas Grišas, Head of the Innovation Policy Group
Date of signature:	2024-11-13
Signature and stamp:	

LETTER OF SUPPORT (MS/REGION S3 ENDORSEMENT)

(To be filled in and signed by the competent authority for each country/region, assembled by the coordinator and uploaded in a single file in the Portal Submission System as part of the application)

competent National/REGIONAL AUTHORITY responsible for THE S3 management	
Competent authority:	Managing Authority ERDF West Netherlands
Department:	Management Authority
Contact person:	R.G.H.J. van Raak, Program manager Management Authority Opportunities for West
Legal address:	Wilhelminakade 179 Postbus 6575 3002 AN Rotterdam The Netherlands contact@kansenvoorwest.nl
confirmation of support	
Name of the project we support:	Building Resilient Innovation Diffusion Grids and Ecosystems — BRIDGE
Coordinator:	Julija Kravčenko, KTU- Kaunas Technology University (LT)
We hereby confirm that:	
1) we support the application	Yes
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes
Additional information <i>(optional)</i>	
<i>Add additional information on the project's contribution to the S3 priorities.</i>	
<p>Zuid Holland, as a highly developed region with a strong industrial and technological base, focuses on advanced sectors like maritime industries, life sciences, and aerospace. However, there is a need for deep-tech innovations and increased collaboration between the private sector, research institutions, and public authorities to maintain its competitive edge in these industries.</p> <p>The following challenges are identified: (i) Talent Shortage: There is a high demand for skilled professionals in emerging technologies. (ii) Scaling Innovations: Despite having strong R&D capabilities, the region faces challenges in scaling up innovations to international markets. (iii) Sustainability: There is a growing need for innovation in the green and digital transitions, especially in sectors like smart manufacturing and clean energy.</p> <p>Zuid-Holland, one of Europe's leading innovation regions, is known for its strengths in aerospace, smart manufacturing, and AI. In the proposal it will act as a mentor region, sharing its expertise in space-driven technologies with less developed regions like Romania Centru, Portugal Centro, and Western Greece. By leveraging space data and advanced AI, Zuid-Holland will help these regions transition toward smart industry solutions that enhance productivity and environmental sustainability.</p> <p>The following S3 key priorities from the region of Zuid-Holland (Space, Smart Industry, Energy Transition, AI & Data, Aerospace) are overlapping the priorities with other regions in support of this proposal: Aerospace (Toulouse),</p>	

Space, small sats (Western Greece), AI & Data (Lithuania, Toulouse), Energy Transition (Romania Centru, Oltenia).

Furthermore, the project contributes to the realisation of some objectives of the regional S3:

- Promote interregional/international cooperation projects, with the aim of fostering the exchange of new knowledge, developing synergies and joint activities in priority areas S3. It's particularly important as it contributes to the fulfilment of one of the seven criteria (Measures to enhance cooperation with partners outside the Member State in S3 supported priority areas) of the enabling conditions of "Good governance of national or regional Smart Specialisation Strategy" (Annex IV Reg 1060/2021)

- Encourage the promotion of innovation through the quadruple-helix collaboration model, involving SMEs, public authorities, research institutions, and civil society.

Signature of the authorised person

Name and function:

R.G.H.J. van Raak,
Program manager,
Management Authority Opportunities for West

Date of signature:

November 8th 2024

Signature and stamp:



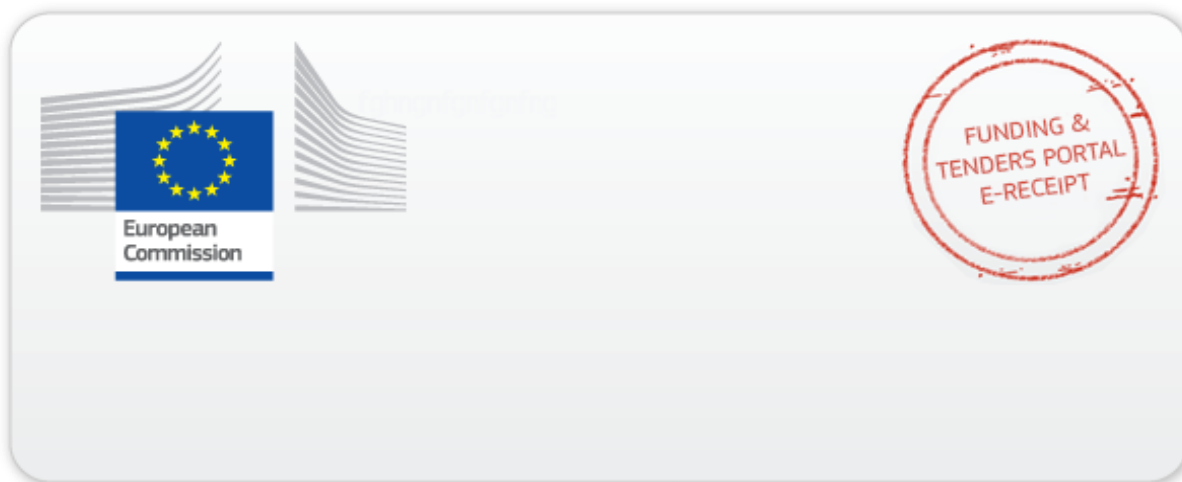
LETTER OF SUPPORT (MS/REGION S3 ENDORSEMENT)

(To be filled in and signed by the competent authority for each country/region, assembled by the coordinator and uploaded in a single file in the Portal Submission System as part of the application)

COMPETENT NATIONAL/REGIONAL AUTHORITY RESPONSIBLE FOR THE S3 MANAGEMENT	
Competent authority:	Comissão de Coordenação e Desenvolvimento Regional do Centro, I. P. (CCDR Centro, I. P.)
Department:	Regional Development Department
Contact person:	Carla Coimbra, Director of the Regional Development Department
Legal address:	Rua Bernardim Ribeiro 80 3000-069 Coimbra
CONFIRMATION OF SUPPORT	
Name of the project we support:	Building Resilient Innovation Diffusion Grids and Ecosystems — BRIDGE
Coordinator:	Julija KRAVCENKO, Kauno Technologijos Universitetas
We hereby confirm that:	
1) we support the application	Yes
2) it is consistent and addresses the national/regional S3 policies, strategies and priorities as identified by this authority	Yes
Additional information <i>(optional)</i>	
<i>Add additional information on the project's contribution to the S3 priorities.</i>	
<p>For the programming period 2021-2027, Centro Region identified six priority domains within the context of the Regional Smart Specialisation Strategy (Centro S3). One of these is focused on "Digital Technologies and Space". The vision for this domain, established with the regional stakeholders, defines, as a priority, to ensure the digital transition of the economy and society by jointly leveraging digital and space technologies that have become indispensable for the modernization of the economy and societal life, particularly for business competitiveness. This will entail, apart from other aspects: the establishment and consolidation of adequate technological infrastructures, that foster the development of smart solutions; the adoption of highly innovative digital and space technologies; and assuring that individuals have basic, intermediate, and advanced technological skills, increasing digital literacy for all citizens and ensuring the creation of a more digital, interconnected, and participatory society.</p> <p>Considering this and the goals of this project, it is possible to conclude that BRIDGE is aligned with Centro S3, having a positive contribution to its implementation.</p>	
SIGNATURE OF THE AUTHORISED PERSON	
Name and function:	Isabel Damasceno, President of CCDRC
Date of signature:	November 12 th , 2024

Signature and stamp:	<div> <div>Isabel Damasceno Vieira de Campos Costa</div> <div> Assinado de forma digital por Isabel Damasceno Vieira de Campos Costa Dados: 2024.11.13 11:36:07 Z </div> </div>
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Proposal ID SEP-211111881	Call for Proposal I3-2023-Cap2b	Topic I3-2023-CAP2b	Type of Action I3-PJG
Type of innovation <input type="checkbox"/> Product innovation <input type="checkbox"/> Process innovation <input type="checkbox"/> Marketing innovation <input type="checkbox"/> Organizational innovation <input type="checkbox"/> Other ** Mandatory for Strand 1 and 2a	Time to market (months) 0 ** Mandatory for Strand 1 and 2a		
Geographical coverage of participating regions			
Country LT: Lithuania	NUTS 1 LTZ: Extra-Regio NUTS 1	NUTS 2 LTZZ: Extra-Regio NUTS 2	NUTS 3 LTZZZ: Extra-Regio NUTS 3
Country NL: Netherlands	NUTS 1 NL3: West-Nederland	NUTS 2 NL33: Zuid-Holland	NUTS 3 NL332: Agglomeratie 's-Gravenhage
Country RO: Romania	NUTS 1 RO4: Macroregiunea Patru	NUTS 2 RO41: Sud-Vest Oltenia	NUTS 3 RO411: Dolj
Country IT: Italy	NUTS 1 ITC: Nord-Ovest	NUTS 2 ITC3: Liguria	NUTS 3 ITC33: Genova
Country PT: Portugal	NUTS 1 PT1: Continente	NUTS 2 PT16: Centro (PT)	NUTS 3 PT16E: Região de Coimbra
Country FR: France	NUTS 1 FRJ: Occitanie	NUTS 2 FRJ2: Midi-Pyrénées	NUTS 3 FRJ26: Hautes-Pyrénées
Country RO: Romania	NUTS 1 RO1: Macroregiunea Unu	NUTS 2 RO12: Centru	NUTS 3 RO121: Alba
Country RO: Romania	NUTS 1 RO3: Macroregiunea Trei	NUTS 2 RO32: București - Ilfov	NUTS 3 RO321: București
Country LT: Lithuania	NUTS 1 LT0: Lietuva	NUTS 2 LT01: Sostinės regionas	NUTS 3 LT011: Vilniaus apskritis
Technological Readiness Level Project End ** Mandatory for Strand 1 and 2a		Project start	



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